

ASX Announcement

19 March 2025

MAAS GROUP HOLDINGS – INVESTOR PRESENTATION MARCH 2025

Maas Group Holdings Limited (“MGH” or the “Company”) attaches an investor presentation to be given by Mr Wes Maas, CEO and Managing Director at Morgans Business Breakfast in Brisbane on 19 March 2025.

This announcement has been authorised by Candice O’Neill, Company Secretary of MGH

For further information, please contact Tim Smart, Corporate Strategy and Investor Relations on 0407220561 or investorrelations@maasgroup.com.au.

About MAAS Group Holdings Limited

MGH is an independent leading Australian construction material, equipment and service provider with diversified exposures across the civil, infrastructure, mining and real estate markets.



ersonal us

MAAS

BUILDING FUTURE INFRASTRUCTURE AND DELIVERING ON OUR COMMITMENTS

MAAS



VALUES DRIVEN



TRUST

only earned through action



COMMITMENT

deliver on commitments to customers



CANDOUR

transparent conversations to get it right



TEAMWORK

focused on safety and solutions



LEADERSHIP

the courage to strive for excellence



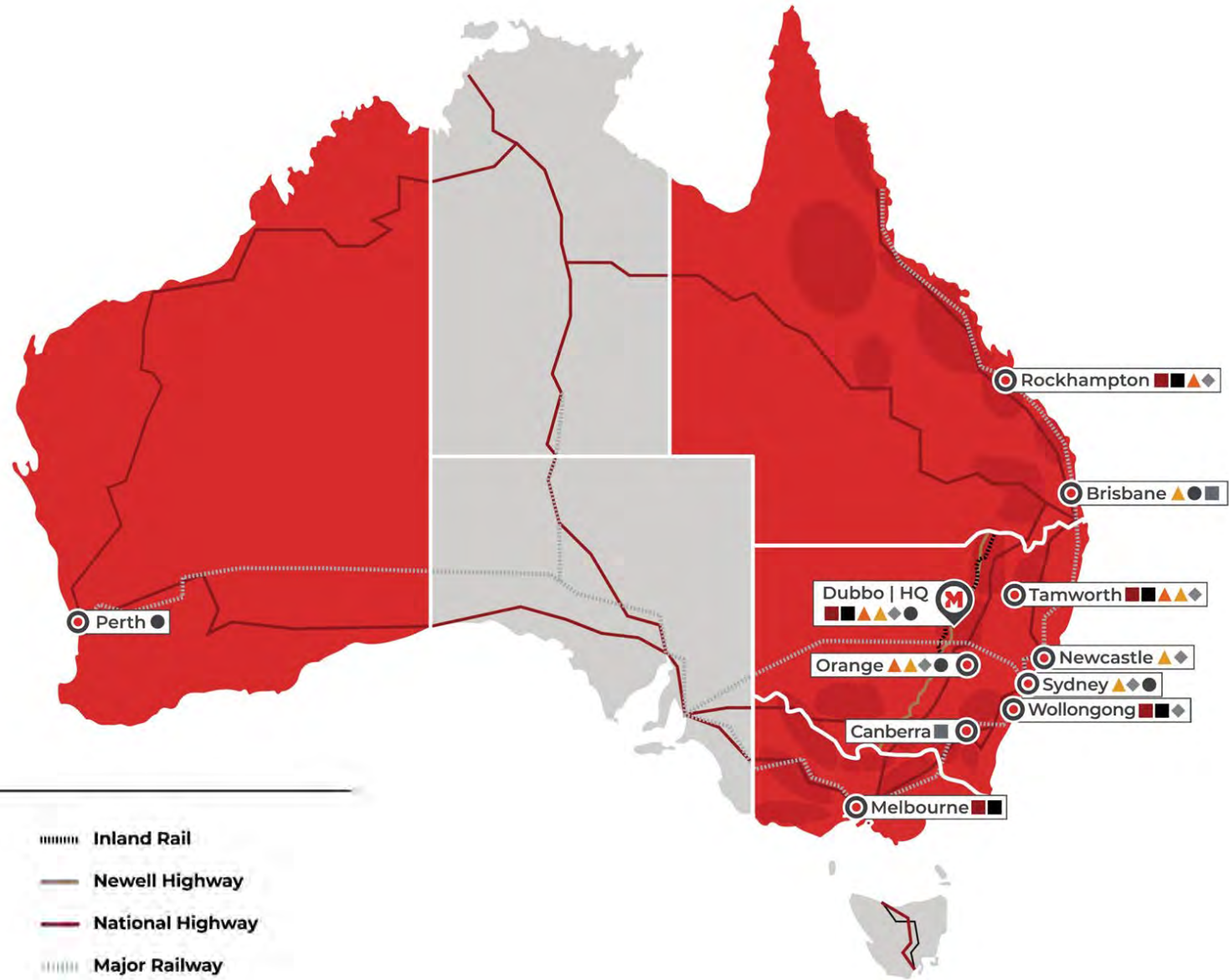
OWNERSHIP

*empowered to get it right
and be accountable for the results*

ersonal use only

OUR FOOTPRINT

Maas continues to grow its operations and asset portfolio on the east coast of Australia, in addition to Western Australia and internationally, in line with major infrastructure and construction projects.



KEY

Maas Headquarters

Maas Office/Hub

Construction Material Quarries

Construction Material Concrete plants

Construction Material Asphalt

Real Estate Residential Developments

Real Estate Commercial Developments

Civil Construction & Hire Assets and resources

Manufacturing & Sales Manufacturing, product support and parts sales and distribution centres

Inland Rail

Newell Highway

National Highway

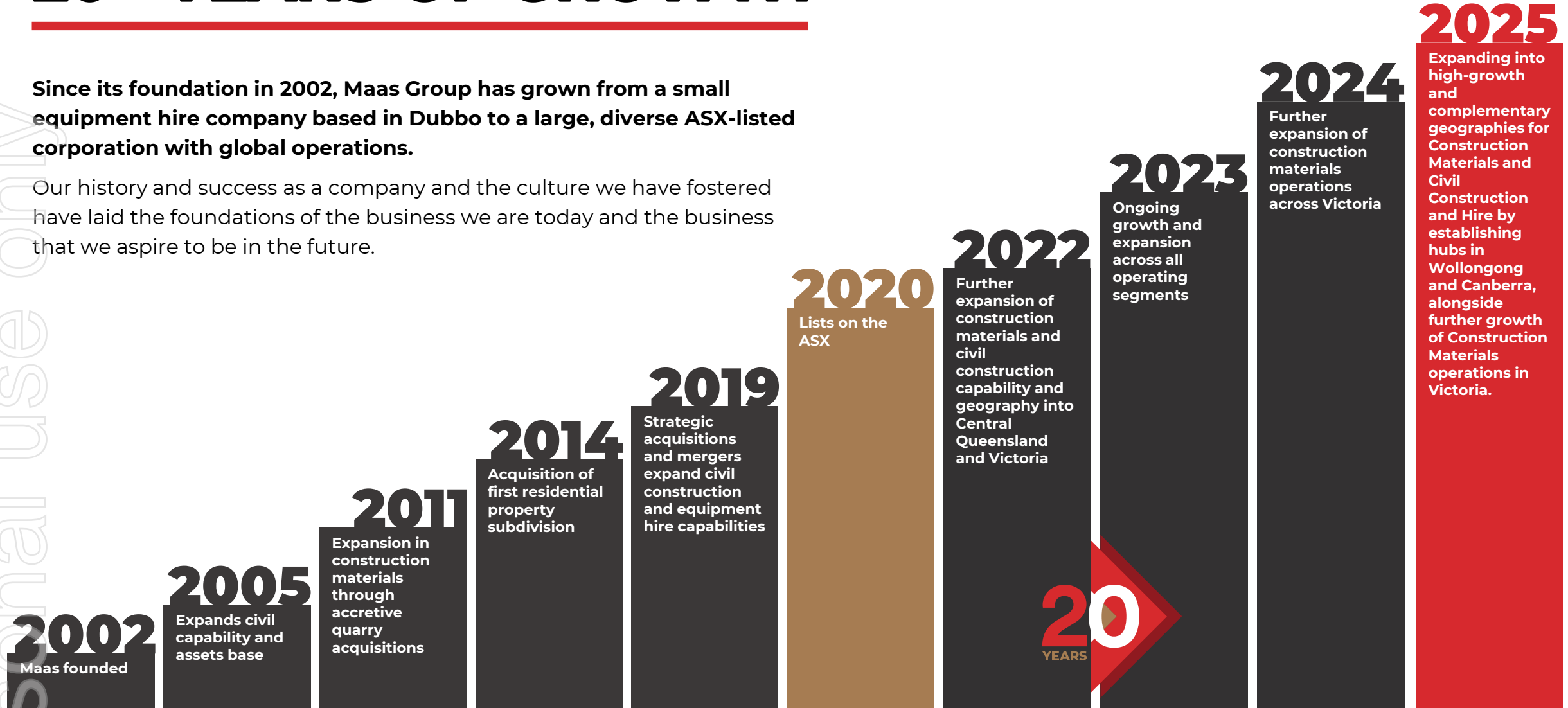
Major Railway

Renewable Energy Zones

20+ YEARS OF GROWTH

Since its foundation in 2002, Maas Group has grown from a small equipment hire company based in Dubbo to a large, diverse ASX-listed corporation with global operations.

Our history and success as a company and the culture we have fostered have laid the foundations of the business we are today and the business that we aspire to be in the future.





COMMUNITY & ENVIRONMENT

Fundamental to our business are the communities in which we operate.

We are committed to helping make them better, more sustainable and thriving places for those that live there today and in the future. In our day-to-day operations, we do this by developing authentic communities that enhance the lifestyle of those living there and those that visit. We plan places that encourage active living and promote the natural environment. We also invest in community and shared facilities that allow people to meet and come together.

Maas is proud to support local events, charities and initiatives that contribute to the social and economic benefit of our community, including Dolly's Dream national charity and countless local teams, events and initiatives. We are proud to support the communities that support us.

Maas embraces sustainability and continues to operate in an environmentally and socially responsible manner.

It is committed to integrating sustainable practices and policies in its businesses to create a more sustainable world for all. Maas recognises in order to achieve long term success, it must foster responsible practices in safety, our communities, environment and climate, and governance.

Organisations we support:



OUR OPERATING SEGMENTS

INDUSTRIAL OPERATING SEGMENTS



CONSTRUCTION MATERIALS

- Quarries
- Concrete
- Asphalt
- Geotechnical Engineering
- Logistics



CIVIL CONSTRUCTION & HIRE

- Equipment Hire
- Civil Construction
- Electrical Transmission & Distribution



MANUFACTURING & EQUIPMENT SALES

- Equipment sales
- Manufacturing
- Distribution

REAL ESTATE OPERATING SEGMENTS



RESIDENTIAL REAL ESTATE

- Residential developments
- Home building
- Build-to-rent
- Land Lease Communities



COMMERCIAL REAL ESTATE

- Commercial Real Estate
- Commercial Construction
- Insurance
- Building materials

Maas Group Holdings strategically manage capital allocation, collective resources, and intellectual property across all operating segments and assets. Our vertically integrated system sets us apart, allowing us to supply and perform construction activities seamlessly.

CONSTRUCTION MATERIALS

SERVICES: Quarries • Concrete • Asphalt • Geotechnical Engineering • Logistics

We are a leading supplier of quarry materials, aggregates, pre-mix concrete, crushing and screening services, asphalt and logistics to the civil infrastructure, renewable energy, building and construction, and mining sectors across the east coast of Australia. We also offer geotechnical services, including geological engineering, drilling and testing through our Macquarie Geotech business



CIVIL CONSTRUCTION AND HIRE

SERVICES: Equipment Hire · Civil Construction · Electrical Transmission & Distribution

Maas' Civil Construction and Hire segment is the most mature operating segment, providing construction and above-ground plant hire as well as electrical transmission and distribution services to major infrastructure and renewable energy projects across Australia.

MAAS
PLANT HIRE

JLE
GROUP

GARDE

A1 EARTHWORK
MINING AND CIVIL

AMCOR
EXCAVATIONS

Schwarz

CB

NATIONWIDE
MACHINERY
SALES & HIRE



MANUFACTURING & EQUIPMENT SALES

SERVICES: Equipment Sales · Manufacturing · Distribution

Maas Manufacturing is an engineering firm, manufacturer and retailer of industrial machinery, serving both above-ground and below-ground markets. Comet Equipment supplies above-ground machinery, while Jacon Equipment specialises in the rock mining and civil tunnelling sectors



JACON
EQUIPMENT

VMS

COMET
EQUIPMENT

RESIDENTIAL REAL ESTATE

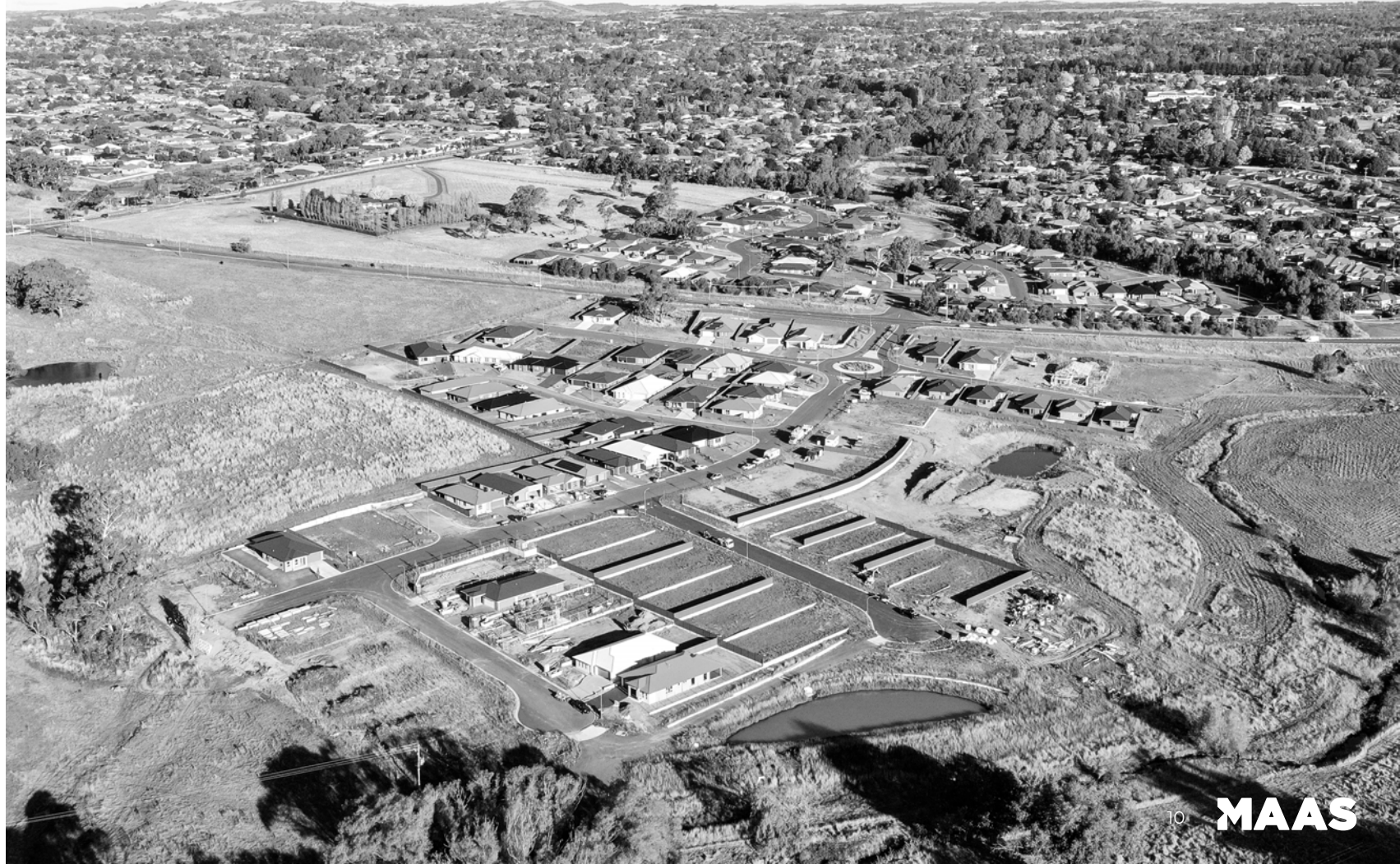
SERVICES: Residential Developments • Home Building • Build-to-Rent • Land Lease Communities

Our residential portfolio and products are diverse, with assets across Australia, including in Dubbo, Orange, Mudgee, Tamworth, Bathurst, Griffith, Lithgow, and Rockhampton, yielding a current pipeline of circa 8,000 lots.

As well as traditional greenfield residential masterplan subdivisions, we continue to develop our product offering to include diversified land sale offerings and ready built homes, medium density lifestyle developments and land lease communities, in addition to our external home construction services.

MAAS

Brett Harvey
GROUP CONSTRUCTION



COMMERCIAL REAL ESTATE

**SERVICES: Commercial Real Estate ·
Commercial Construction · Insurance ·
Building Materials**

The Commercial Real Estate business develops commercial and industrial properties focused on the industrial, self-storage and childcare sectors.

Complementing the development business are commercial construction delivery businesses, building supplies and insurance repair building businesses which continue to deliver growth for the segment.

MAAS

Astley's



**DAVID PAYNE
CONSTRUCTIONS**



MAAS

OUR TEAM



Wes Maas
CEO and
Managing Director



Craig Bellamy
Company Secretary and
Chief Financial Officer (CFO)



Candice O'Neill
Company Secretary and
General Counsel



Andrew Letfallah
Chief Operating
Officer (COO)



Megan Byrne
Manager Corporate
Finance



Tanya Gale
Executive Director –
Corporate Development



Damien Porter
Director of Business
Development



Ryan Roberts
Chief Operating Officer (COO) –
Construction Materials



Tim Smart
Head of Investor Relations and
Corporate Strategy



Christine Ashcroft
Group Health and
Safety Manager



Josh Large
Director –
Civil Construction & Hire

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MAAS

www.maasgroup.com.au