

**CAQ Holdings Limited and its controlled entities**

**ABN 86 091 687 740**

**Consolidated Annual Financial Report  
for the Year Ended 31 December 2024**

For personal use only

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

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**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

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The Directors present their report of the consolidated entity consisting of CAQ Holdings Limited (“**the Company**”) and the entities it controlled (“**the Group**”) at the end of, or during the financial year ended 31 December 2024.

**Directors**

The names of the Directors in office at any time during or since the end of the financial year;

KC Ong (resigned on 17 September 2024)  
Michael Siu  
Qian Xu  
Ching Chung  
Yuk Cheung Chan (retired on 30 May 2024)  
Ivan Cheng (resigned on 1 February 2024)  
Kwan Chan (retired on 30 May 2024)  
Chen Po Chung  
Xiao Huan Wei  
Colin Zhao (appointed on 5 February 2024)

Directors were in office for this entire period unless otherwise stated.

**Mr KC Ong** (resigned on 17 September 2024)

***Non-Executive Director***

Mr Ong is an independent corporate adviser and has extensive experience in corporate advice and financial management, specialising in assisting from small/medium sized businesses and public clients, both international and domestic clients on strategic planning and transactions structuring. KC has assisted startup companies on arranging funding and advisory role. KC is one of the founding director of Symmetry Capital Partners. Mr Ong has a Bachelor of Commerce from Deakin University.

Mr. Ong did not hold any other directorships in Australian listed companies during the past three financial years.

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**DIRECTORS' REPORT**

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**Mr Michael Siu (Mr Siu Kin Wai)**

***Non-Executive Director***

Mr Siu has extensive experience in corporate management in Asia. Mr Siu is an Executive Director and the Chief Executive Officer of Beijing Properties (Holdings) Limited, an Executive Director of MillenMin Ventures Inc. and an Executive Director of Beijing Enterprises Medical and Health Industry Group Limited (SEHK stock code: 2389). Mr Siu is also an independent Non-Executive Director of Orient Securities International Holdings Limited (resigned on 28 February 2025). In addition to this, Mr Siu is a Director of Brilliant Bright Holdings Limited, who is a controlling shareholder of Beijing Properties (Holdings) Limited (resigned on 25 February 2025).

Mr Siu has a Bachelor's Degree in Accounting from the City University of Hong Kong and is a fellow member of the Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants. Mr Siu is also a member of the Institute of Chartered Accountants in England and Wales.

Mr Siu has not held directorships in any other Australian listed company during the past three financial years.

**Mr Qian Xu**

***Non-Executive Director***

Mr Qian has extensive experience in mergers and acquisitions, corporate restructuring and financial management in Asia. Mr Qian is an Executive Director and the Chairman of Beijing Properties (Holdings) Limited, and a Director, general manager and the Chairman of the Beijing Enterprises City Development Group Limited. Mr Qian is also an Executive Director of MillenMin Ventures Inc. (resigned on 26 September 2019) and an Executive Director of Beijing Enterprises Medical and Health Industry Group Limited (resigned on 27 February 2019). In addition to this, Mr Qian is a Director of Brilliant Bright Holdings Limited, who is a controlling shareholder of Beijing Properties (Holdings) Limited.

Mr Qian has a Bachelor's degree in Economics from the Economics and Management Faculty of the Beijing Industrial University and has an Executive Master of Business Administration degree from Tsinghua University.

Mr Qian has not held directorships in any other Australian listed company during the past three financial years.

**Mr Ching Chung**

***Executive Director and Deputy Chairman***

Mr Ching has over 30 years of experience investing, operating and managing companies in Hong Kong and China. The industries which he has been involved with include gambling, mining and property development. Mr Ching has established relationships with the China Government and various other Chinese associations.

Mr Ching has not held directorships in any other Australian listed company during the past three financial years.

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**DIRECTORS' REPORT**

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**Mr Yuk Cheung Chan** (retired on 30 May 2024)

***Non-Executive Director***

Mr Yuk Cheung Chan has extensive experience in management and corporate affairs. Mr Chan is the President of the International Friends of the Chamber of Commerce, the Chairman of the Belt and Road ASEAN Financial Development Committee of China and the Chairman of the Sino-Cambodian Phnom Penh Economic Zone Management Committee. Mr Chan was also a former Director of Beijing Properties (Holdings) Limited.

Mr Chan has not held directorships in any other Australian listed company during the past three financial years.

**Mr Ivan Cheng** (resigned on 1 February 2024)

***Non-Executive Director***

Mr Cheng has extensive experience in accounting, financial management and company secretarial roles. Mr Cheng is the Company Secretary, Chief Financial Officer and an Executive Director of Beijing Properties (Holdings) Limited, an Executive Director of MillenMin Ventures Inc. Mr. Cheng is also an independent Non-Executive Director of Orient Securities International Holdings Limited (resigned on 28 February 2025). In addition to this, Mr Cheng is also the Director of both China Logistics Infrastructures (Holdings) Limited and China Industrial Properties (Holdings) Limited.

Mr Cheng has a Bachelor's degree in Commerce (majoring in Accounting and Finance) from Curtin University, a Masters of Business Administration from the University of South Australia and a Masters of Corporate Governance from the Hong Kong Polytechnic University.

Mr Cheng is also a fellow member of the Hong Kong Institute of Certified Public Accountants, a fellow member of CPA Australia, a fellow member of The Hong Kong Institute of Chartered Secretaries and a fellow member of The Chartered Governance Institute (formerly known as The Institute of Chartered Secretaries and Administrators).

Mr Cheng has not held directorships in any other Australian listed company during the past three financial years.

**Mr Kwan Chan** (retired on 30 May 2024)

***Non-Executive Director***

Mr Kwan Chan has extensive experience in asset management and commercial acquisitions. Mr. Chan is an Executive Director of Wan Kei Group Holdings Limited. In September 2016, Mr Chan received his Diamond Graduate Diploma from the Gemological Institute of America, which brings unique knowledge to the Board. Mr Chan also has a Bachelor's degree in Law from the University of Leicester and a Bachelor's degree in Biomedical Sciences from the University of Essex.

Mr Chan has not held directorships in any other Australian listed company during the past three financial years.

**Mr Chen Po Chung**

***Non-Executive Director***

Mr Chen is a venture capitalist with a background in the development of business turnaround strategies in Asia. His extensive experience covers the industries of general manufacturing, information technology, finance & banking, and retail & branding. Mr Chen has more than 25 Years of investment experience and was previously a Director with HSBC Private Equity Limited in Hong Kong, managing the investment activities throughout the Greater China Region.

Mr Chen has an MBA degree from National Sun Yat-sen University.

Mr Chen has not held directorships in any other Australian listed company during the past three financial years.

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**DIRECTORS' REPORT**

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**Mr Xiao Huan Wei**

***Non-Executive Director***

Mr Xiao has served as the CEO & President of Secret Garden (Zhangjiakou) Resort Co., Ltd. in China. This is a mountain tourism resort project with a total investment of RMB22 billion, in which 3,500 guest rooms have been built and put into operation. From December 2021 Mr. Xiao concurrently served as an Independent Director and Chairman of the remuneration committee of China Industrial Gas Holdings Group (stock code 1940 HK), a Hong Kong listed company.

Mr Xiao has not held directorships in any other Australian listed company during the past three financial years.

**Mr. Colin Zhao (appointed on 5 February 2024)**

***Non-Executive Director and Non-Executive Chairman***

Dr. Colin Zhao, aged 58, currently the President of the Digital Economy Council of the EU-China Commission. Dr. Zhao received a bachelor's degree from the School of Traditional Chinese Medicine and Surgery in 1985, and a master's degree from the Tianjin Chinese and Western Medical Integrated Research Institute in 1991. Later, in 1995, he received a doctorate degree from Tianjin University of Traditional Chinese Medicine. Dr. Zhao emigrated to Australia in 1995 and from 1997 to 1998 he worked as a assistant professor in the Faculty of Arts at the University of Melbourne. From 1998 to 2006, Dr. Zhao served as Executive Director and the CEO of JNS Group Co. Ltd., a company incorporated in Australia, which involved multiple industries including property development, biological science and technology and food industry. From 2010 to 2011, Dr. Zhao was the CEO of Hong Kong Yufeng Capital. From 2012 to 2014, he was CEO of IDG Zhejiang Tongling Aviation Base. Between 2015 to 2020, he was the CEO of IDG Zhejiang Tongling Healthcare Base. From 2022 to 2023, he was a general partner of the China EU Fund and the Zhong Qiao Fund (QFLP).

**Mr. Mark Maine**

***Company Secretary***

Mr Maine is an experienced company secretary who has previously been a director and a company secretary for a number of ASX listed companies over the past 19 years and the former Executive Chairman of ASX listed company, Peak Resources Limited. He is currently manages a consultancy business specialising in company secretarial practice, corporate strategy, governance and corporate administration. Mr Maine is a member of CPA Australia and holds a Master's degree in Commercial Law and a Bachelor's degree in Accounting from Curtin University, Western Australia.

**Principal Activities**

The Group's principal activity includes leasing of an investment property in the Haikou Free Trade Zone in People's Republic of China ("PRC") and jewellery trading. No significant change in the nature of these activities occurred during the year.

**Dividends Paid or Recommended**

No dividends were paid during the year and no recommendation is made as to dividends. (2023: Nil)

**Commentary on the Results for the Year**

The net loss for the year ended 31 December 2024 was \$2,929,962 (2023: \$3,138,531). The decrease in loss after tax compared to the prior year is mainly attributable to the decrease in salary expenses. Refer to further analysis in the review of operations and changes in state of affairs below.

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**DIRECTORS' REPORT**

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**Material business risks**

***The Group's businesses depend heavily on customers' demands, which are in turn significantly affected by economic conditions in the PRC or globally.***

The Group primarily leases its investment properties in the Haikou Free Trade Zone to customers including trading companies or companies with requirements on free trade policy. The Group's businesses and prospects depend heavily on the specific requirements of its customers, which are in turn affected by the activity levels of domestic consumption and cross border trading. China has experienced rapid growth in recent years, which has contributed to the strong demand for warehouse facilities. Any adverse economic development, in particular in China, could lead to a general decline in domestic consumption and a slowdown in international trade, which could have a significant impact on the customers' businesses and affect the demand for warehouse facilities.

There is no assurance that there will continue to be growing demand for warehouse facilities in China. If the demand does not continue to grow or if it grows more slowly than expected, the Group's business, results of operations, financial condition and prospects may be materially and adversely affected.

***The Group may not be able to renew leases with its existing tenants on similar or better terms or at all, and the leases may be terminated early by its existing tenants.***

A significant portion of the Group's revenue is derived from rental income from investment properties. The Group's leasing contracts are generally subject to fixed terms. Upon expiration of the contracts, the Group may not be able to renew the leases with the same tenants or secure replacement tenants in a timely manner, on similar or better terms, or at all. The Group's business, results of operations, financial condition and prospects could be materially and adversely affected in the event of a decline in rental or occupancy rates. The rental and occupancy rates may also be affected by reasons beyond the Group's control, such as changes in market conditions.

***The Group recorded a net current liability as at 31 December 2024, and it may not generate sufficient cash flows in the future to finance its operations or satisfy its current liabilities.***

As at 31 December 2024, the Group recorded net current liabilities of \$3,447,170. The net current liabilities position exposes the Group to liquidity risk which could restrict its ability to obtain financing, make necessary capital expenditure or develop business opportunities, and could materially and adversely affect its business, results of operation, financial condition and prospects. There can be no assurance that the Group will maintain sufficient working capital, revenue or raise necessary funding to meet its capital commitments. If the Group is unable to generate sufficient cash flow for its operations or otherwise obtain sufficient funds to finance its operations or satisfy its current liabilities in a timely manner, or at all, the Group's business, results of operation, financial condition, prospects and liquidity may be materially and adversely affected.

***The Group's business is subject to national or local policies and regulations in the PRC, and any non-compliance with these policies and regulations or changes in them may have a material adverse effect on the Group.***

The Group's business is subject to the PRC government's policies and regulations, and the Group's business is therefore substantially affected by any changes in the national or local policies and regulations in the PRC. There is no assurance that the Group will be able to comply in all respects with all the existing or future regulations. If any PRC government authority decides that the Group (or any of the suppliers or subcontractors) is not in compliance with any PRC regulations, it may shut down or delay the Group's operations, or refuse to grant or renew necessary approvals or licenses. Any such action by a PRC government authority would have a material adverse effect on the Group's business.

In addition, there is no assurance that the PRC or local government will not impose any new policies and regulations. If there is a change in policies or regulations applicable to the Group's business and if the Group is unable to comply with such change, the Group's business, results of operations, financial condition and prospects may be materially and adversely affected.

**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

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**Review of operations and changes in State of Affairs**

***Operational***

During the year ended 31 December 2024, revenues earned from the Group's leasing business (net of business tax) amounted to \$1,729,887 (2023: \$2,073,455). In addition to this, revenues earned (before business tax) from the Group's jewellery business amounted to \$4,164 (2023: \$547,785). The Group expects the occupancy rate to show an upward trend in year 2025.

The status of the exhibition centre remained unchanged from 2023. The integration testing for the goods movement and transaction record system between the exhibition centre and customs was suspended pending the release of new government customs requirements, which affected the progress of seeking potential tenants.

Work is continuing on securing new tenants for all vacant areas with a number of contracts under negotiation. According to the national plan of China, Hainan Island will be established as a free trade port by the end of 2025. Potential new tenants are now looking to the policies to be promulgated by the Chinese government prior to making a decision on entering into the tenancy agreements. While Government policies provide the potential for a higher level of interest in leasing assets, the final nature of policy directives remain uncertain, consequently there may be timing delays for increased revenue inflows.

**Likely Developments and Expected Results of Operations**

Information relating to the likely developments in the operations of the Group and the expected results of those operations in future financial years is set out in the review of operations section above and elsewhere in this report. The Group intends to continue its principle activities of leasing of an investment property in the Haikou Free Trade Zone in PRC as well as seeking opportunities to develop its jewellery trading business.

**Environmental Regulations**

The Group's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a State or Territory. Based on the Group's current operations, they are not required to register, nor are they required to report emissions data to the Greenhouse and Energy Data Officer under the National Greenhouse and Energy Reporting Act 2007.

The Group's business operation is located in PRC, the Group does not carry out any activities that have a material influence on the environment, As such, the Directors are not aware of any material issues affecting the Group or its compliance with the relevant environmental protection agencies or related regulatory authorities.

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**DIRECTORS' REPORT**

**Meetings of Directors**

The numbers of meetings of the Company's Board of Directors and of each Board Committee held during the year ended 31 December 2024, and the numbers of meetings attended by each Director were:

	Directors Meetings		Audit Committee Meetings		Nomination Committee Meetings		Remuneration Committee Meetings	
	A	B	A	B	A	B	A	B
KC Ong	4	4	2	2	*	*	*	*
M Siu	4	4	2	2	*	*	*	*
Q Xu	4	0	*	*	–	–	–	–
C Chung	4	3	*	*	–	–	–	–
YC Chan	4	0	*	*	*	*	*	*
I Cheng	4	3	2	2	*	*	*	*
K Chan	4	0	*	*	*	*	*	*
PC Chen	4	4	*	*	*	*	*	*
XH Wei	4	2	*	*	*	*	*	*

*Notes*

A – Number of meetings held during the time the Director held office during the year.

B – Number of meetings attended.

\* – Not a member of the relevant committee

– – Nil meeting was arranged during the year

The Board of Directors also approved 1 circular resolutions during the year ended 31 December 2024 which were signed by all Directors of the Company.

**Share Options**

***Shares under Option***

There are no unissued ordinary shares of CAQ Holdings Limited under option at the date of this report (31 December 2023: nil).

***Directors' Share and Option Holdings***

As at the date of this report the interests of the Directors in the shares and options of the Company were:

Director	Ordinary Shares	Options over Ordinary Shares
M Siu	114,539,393	–
Q Xu	108,628,000	–
C Chung	1,150,000	–
PC Chen	–	–
HW Xiao	7,255,475	–
C Zhao	–	–

**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

**Remuneration Report (Audited)**

***Key Management Personnel***

The following persons were key management personnel and specified executives of CAQ Holdings Limited during the financial year:

- KC Ong – Non-Executive Director (resigned on 17 September 2024)
- Michael Siu – Non-Executive Director (appointed 20 April 2015)
- Qian Xu – Non-Executive Director (appointed 20 April 2015)
- Ching Chung – Executive Director and Deputy Chairman (appointed 19 May 2015)
- Yuk Cheung Chan – Non-Executive Director (retired on 30 May 2024)
- Ivan Cheng – Non-Executive Director (resigned on 1 February 2024)
- Kwan Chan – Non-Executive Director (retired on 30 May 2024)
- Chen Po Chung – Non-Executive Director (appointed 4 June 2019)
- Xiao Huan Wei – Non-Executive Director (appointed on 13 December 2021)
- Colin Zhao – Non-Executive Director (appointed on 5 February 2024)  
and Non-Executive Chairman (appointed on 30 May 2024)

***Remuneration Philosophy***

The performance of the Group depends on the quality of its Directors and other Key Management Personnel and therefore the Group must attract, motivate and retain appropriately qualified industry personnel. The Group embodies the following principles in its remuneration framework:

- provide competitive rewards to attract and retain high calibre Directors and other Key Management Personnel;
- link executive rewards to shareholder value;
- link reward with the strategic goals and performance of the Group; and
- ensure total remuneration is competitive by market standards.

***Remuneration Governance***

The Company has a remuneration committee. The Committee has not used remuneration consultants in determining the remuneration of Key Management Personnel. The compensation of Directors and Key Management Personnel are to be reviewed by the Committee annually. During the year, the members engaged in informal discussions.

The Committee assesses the appropriateness of the nature and amount of remuneration of such persons on a periodic basis by reference to relevant employment market conditions with the overall objective of ensuring maximum shareholder benefit from retention of high quality Directors and other Key Management Personnel. External advice on remuneration matters is sought whenever the Committee deems it necessary but has not been sought during the reporting period. The remuneration of the Directors and other Key Management Personnel is not dependent on the satisfaction of a performance condition.

The following table shows the gross revenue, results and the share price of the Company at the end of the respective financial years.

	31 December 2016	31 December 2017	31 December 2018	31 December 2019	31 December 2020	31 December 2021	31 December 2022	31 December 2023	31 December 2024
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue and other income	653,389	2,029,144	1,218,166	1,470,387	2,085,458	2,804,811	3,799,006	2,660,337	1,778,163
Net loss	(2,704,539)	(2,379,817)	(1,852,389)	(2,577,822)	(2,182,677)	(1,269,731)	(532,787)	(3,138,531)	(2,929,962)
Share price	14 cents	8 cents	3.8 cents	0.9 cents	2.6 cents	2.2 cents	2.5 cents	1.0 cents	0.7 cents

**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

**Remuneration Report (Audited) (Continued)**

**Director Remuneration**

The Board seeks to set remuneration of Directors at a level which provides the Company with the ability to attract and retain Directors of the highest calibre, whilst incurring a cost which is appropriate at this stage of the Group's operations.

The Directors have resolved that Non-Executive Directors' fees are \$Nil (31 December 2023: \$Nil) per annum for each Non-Executive Director and \$Nil (31 December 2023: \$Nil) per annum for the Executive Director. In addition, Directors are entitled to be paid reasonable travelling, accommodation and other expenses incurred as a consequence of their attendance at meetings of Directors and otherwise in the execution of their duties as Directors.

The maximum annual aggregate non-executive directors' fee pool limit is \$500,000, as approved by Shareholders at the 2017 Annual General Meeting.

The table below disclose the remuneration expense recognised for the group's executive Key Management Personnel.

**(A) Summary of amounts paid to Key Management Personnel**

The table below discloses the compensation of the Key Management Personnel of the Group during the period.

Year	Short-Term <i>Salary &amp; Fees</i>	Post employment		Share-Based Payments		Total	Remuneration consisting of options %
		<i>Termination payments</i>	<i>Super- annuation</i>	<i>Options</i>	<i>Shares</i>		
31 December 2024	\$	\$	\$	\$	\$	\$	
<b>Executive Directors</b>							
C Chung	31,603	-	-	-	-	31,603	-
<b>Non-Executive Directors</b>							
KC Ong <sup>(1)</sup>	-	-	-	-	-	-	-
M Siu	31,603	-	-	-	-	31,603	-
Q Xu	-	-	-	-	-	-	-
YC Chan <sup>(2)</sup>	-	-	-	-	-	-	-
I Cheng <sup>(3)</sup>	6,321	-	-	-	-	6,321	-
K Chan <sup>(2)</sup>	-	-	-	-	-	-	-
PC Chen	-	-	-	-	-	-	-
HW Xiao	-	-	-	-	-	-	-
Colin Zhao <sup>(4)</sup>	31,603	-	-	-	-	31,603	-
	<b>101,130</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>101,130</b>	<b>-</b>

(1) Resigned on 17 September 2024

(2) Retired on 30 May 2024

(3) Resigned on 1 February 2024

(4) Appointed on 5 February 2024

**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

**Remuneration Report (Audited) (Continued)**

**(A) Summary of amounts paid to Key Management Personnel (Continued)**

Year 31 December 2023	Short-Term <i>Salary &amp; Fees</i> \$	Post employment		Share-Based Payments		Total \$	Remuneration consisting of options %
		<i>Termination payments</i> \$	<i>Super- annuation</i> \$	<i>Options</i> \$	<i>Shares</i> \$		
<b>Executive Directors</b>							
C Chung	127,574	-	-	-	-	127,574	-
<b>Non-Executive Directors</b>							
KC Ong	-	-	-	-	-	-	-
M Siu	127,574	-	-	-	-	127,574	-
Q Xu	-	-	-	-	-	-	-
YC Chan	-	-	-	-	-	-	-
I Cheng	19,136	-	-	-	-	19,136	-
K Chan	-	-	-	-	-	-	-
PC Chen	-	-	-	-	-	-	-
HW Xiao	-	-	-	-	-	-	-
	<u>274,284</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>274,284</u>	<u>-</u>

*Haikou Peace Base Industry Development Co. Ltd. ("HPB")*

Consultant Fees:

C Chung provided HPB with consultant services in relation to business development. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$127,574), in which \$31,603 (incl individual income tax) was paid to C Chung (31 December 2023: \$127,574). As at 31 December 2024, No amount was payable to C Chung (31 December 2023: \$nil).

M Siu provided HPB with consultant services in relation to merchant management. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$127,574), in which \$31,603 (incl individual income tax) was paid to M Siu (31 December 2023: \$127,574 (incl individual income tax)). As at 31 December 2024, No amount was payable to M Siu (31 December 2023: \$nil).

I Cheng provided HPB with consultant services in relation to accounting and financing. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$6,321 (incl individual income tax) (31 December 2023: \$19,136), in which \$6,321 (incl individual income tax) was paid to I Cheng (31 December 2023: \$6,321 (incl individual income tax)). As at 31 December 2024, No amount was payable to I Cheng (31 December 2023: \$nil).

Colin Zhao provided HPB with consultant services in relation to accounting and financing. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$Nil), in which \$31,603 (incl individual income tax) was paid to Colin Zhao (31 December 2023: \$Nil). As at 31 December 2024, No amount was payable to Colin Zhao (31 December 2023: \$Nil).

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**DIRECTORS' REPORT**

**Remuneration Report (Audited) (Continued)**

**(B) Service agreements**

There are letters of appointment in place in relation for all Directors which have not determine the amount of compensation. The Board has the right to determine the fee for time to time but not exceed such amounts as approved by shareholders in general meeting from time to time.

All directors have confirmed no demand payment for remuneration during the reporting year for their services as directors of the Group.

**(C) Options holdings of key management personnel**

During the year ended 31 December 2024 and to the date of this report, there are no options on issue and therefore no options held by Key Management Personnel.

**(D) Shareholdings of key management personnel**

The movement during the reporting year in the number of ordinary shares of CAQ Holdings Limited held, directly, indirectly or beneficially, by each key management personnel, including their related parties is as follows:

**31 December 2024**

	Balance 1 January 2024	Decrease due to no more director	Net Purchased/ (Sold)	Balance 31 December 2024
<b>Directors</b>				
KC Ong <sup>1</sup>	2,683,055	(2,683,055)	–	–
M Siu <sup>2</sup>	114,539,393	–	–	114,539,393
Q Xu <sup>3</sup>	108,628,000	–	–	108,628,000
C Chung <sup>4</sup>	1,150,000	–	–	1,150,000
PC Chen	–	–	–	–
HW Xiao <sup>5</sup>	7,255,475	–	–	7,255,475
I Cheng <sup>6</sup>	108,628,000	(108,628,000)	–	–
K Chan <sup>7</sup>	72,853,551	(72,853,551)	–	–
YC Chan	–	–	–	–
	<b>415,737,474</b>	<b>(184,164,606)</b>	<b>–</b>	<b>231,572,868</b>

**CAQ Holdings Limited and its Controlled Entities**  
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**DIRECTORS' REPORT**

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**Remuneration Report (Audited) (Continued)**

**(D) Shareholdings of key management personnel (Continued)**

- <sup>1</sup> As at 31 December 2024, 2,683,055 fully paid ordinary shares were held by Mr Ong (2023: 2,683,055). Mr. Ong resigned on 17 September 2024.
- <sup>2</sup> As at 31 December 2024, 108,628,000 shares (2023: 108,628,000) were held by Beijing Properties (Holdings) Limited, a company which Mr Siu is a Director. 5,000,000 shares (2023: 5,000,000) were held by BNP Paribas Nominees Pty Ltd, Mr Siu's wife's custodian and 911,393 shares (2023: 911,393) were held by BNP Paribas Nominees Pty Ltd, Mr Siu's custodian.
- <sup>3</sup> As at 31 December 2024, 108,628,000 shares were held by Beijing Properties (Holdings) Limited, a company which Mr Qian is a Director (2023: 108,628,000).
- <sup>4</sup> As at 31 December 2024, 1,150,000 fully paid ordinary shares were held by Mr Ching (2023: 1,150,000).
- <sup>5</sup> As at 31 December 2024, 7,255,475 fully paid ordinary shares were held by Mr Xiao (2023: 7,255,475).
- <sup>6</sup> As at 31 December 2023, 108,628,000 shares were held by Beijing Properties (Holdings) Limited, a company which Mr Cheng is a Director. Mr Cheng resigned on 1 February 2024.
- <sup>7</sup> As at 31 December 2023, 72,853,551 fully paid ordinary shares were held by Mr Chan. Mr Chan retired on 30 May 2024.

**(E) Other transactions with key management personnel**

Certain key management personnel, or their related parties, hold positions in other entities that result in them having control or significant influence over the financial or operating policies of those entities. These entities transacted with the Company in the reporting year.

**CAQ Holdings Limited**

**Consultant Fees:**

KC Ong is the sole shareholder of KC Ong & Associates. KC Ong & Associates provided the Company with consultant services in relation to investors relation. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$37,400 (incl GST) (31 December 2023: \$52,800), in which \$17,000 (incl GST) was paid to KC Ong & Associates (31 December 2023: \$26,400 (incl GST)). As at 31 December 2024, \$20,400 (incl GST) was payable to KC Ong & Associates (31 December 2023: \$26,400).

**Interest Free Loan:**

Ching Chung is the director of Jun Time Limited, Jun Time Limited provided the Company with a loan of HK\$200,000 for general working capital, the loan is interest free for 3 months and unsecured. The repayment term has been extended for one year until 25 November 2025 with a carrying value of \$37,736 equivalent to HK\$200,000 was payable to Jun Time Limited (31 December 2023: \$nil).

**(F) Share-based compensation**

The Company has not issued any performance bonus options during the financial year ended 31 December 2024 (31 December 2023: Nil).

**(G) Use of remuneration consultants**

The Company did not employ the services of remuneration consultants during the financial year.

**(H) Voting and comments made at the Company's 2024 Annual General Meeting**

The Company received more than 99.53% of votes, of those shareholders who exercised their right to vote, in favour of the remuneration reports for the 2023 financial period. The Company did not receive any specific feedback at the AGM or throughout the period on its remuneration practices.

**This is the end of the Audited Remuneration Report.**

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**DIRECTORS' REPORT**

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**Indemnification of Directors and Officers**

During the financial year, the Company paid a premium in respect of a contract of insurance insuring the Directors and officers of the Group against certain liabilities specified in the contract. The contract prohibits disclosure of the nature of the liabilities insured and the amount of the premium.

**Indemnification of auditors**

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young Australia, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst & Young during or since the financial year.

**Events occurring after the reporting date**

Subsequent to the 31 December 2024, significant trade tariffs have been implemented between China and the United States which are expected to materially reduce the volume of trade between the two countries. Any flow on effects that this may have to the valuation of the Group's industrial complex is currently unknown and has not been factored into the valuation of the property at 31 December 2024.

There have not been any other events that have arisen in the interval between the end of the financial period and the date of this report or any other item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to materially affect the operations of the Group, the results of those operations or the state of affairs of the Group, in future financial years.

**Non-Audit Services**

The Directors are satisfied that the provision of non-audit services, is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001 for the following reasons:

- All non-audit services are reviewed by the audit committee to ensure they do not impact the impartiality and objectivity of the auditor; and
- None of the services undermine the general principles relating to auditor's independence as set out in APES 110 Code of Ethics for Professional Accountants.

Non-audit services have not been provided by the entity's auditor, Ernst & Young for the year ended 31 December 2024 (31 December 2023: Nil).

**Proceedings on Behalf of the Company**

No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is party for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

The Company was not a party to any such proceedings during the period.

**Auditors independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is included in this Annual Financial Report on page 15.

Signed in accordance with a resolution of the Board of Directors:



**Michael Siu**  
*Director*

Dated at Hong Kong this 15 day of April, 2025.



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with confidence**

Ernst & Young  
11 Mounts Bay Road  
Perth WA 6000 Australia  
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## Auditor's independence declaration to the directors of CAQ Holdings Limited

As lead auditor for the audit of the financial report of CAQ Holdings Limited for the financial year ended 31 December 2024, I declare to the best of my knowledge and belief, there have been:

- a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit;
- b. No contraventions of any applicable code of professional conduct in relation to the audit; and
- c. No non-audit services provided that contravene any applicable code of professional conduct in relation to the audit.

This declaration is in respect of CAQ Holdings Limited and the entities it controlled during the financial year.

Ernst & Young

Timothy G Dachs  
Partner  
15 April 2025

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## Independent auditor's report to the members of CAQ Holdings Limited

### Report on the audit of the financial report

#### Opinion

We have audited the financial report of CAQ Holdings Limited (the "Company") and its subsidiaries (collectively the "Group"), which comprises the consolidated statement of financial position as at 31 December 2024, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the financial statements, including a summary of material accounting policies, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the consolidated financial position of the Group as at 31 December 2024 and of its consolidated financial performance for the year ended on that date; and
- b. Complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material uncertainty related to going concern

We draw attention to Note 1(a) in the financial report, which describes the principal conditions that raise doubt about the Group's ability to continue as a going concern. These events or conditions indicate the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

#### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial report of the current year. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, but we do not provide a separate opinion on these matters.

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In addition to the matter described in the *Material Uncertainty Related to Going Concern* section, we have determined the matter described below to be the key audit matter to be communicated in our report. For the matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the financial report* section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial report. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying financial report.

### Fair value of investment property

Why significant	How our audit addressed the key audit matter
<p>As set out in Note 5 of the financial report, the investment property at 31 December 2024 comprised the Group's property located in Haikou Integrated Free Trade Zone in the People's Republic of China carried at a fair value of \$66,206,921.</p> <p>The fair value of the investment property was determined by the Group at the end of the reporting period with reference to an external independent property valuation. The reduction in the fair value of the property from the prior year of \$2,365,992 has been recognised as a loss in the consolidated statement of profit or loss for the year ended 31 December 2024.</p> <p>We considered this to be a key audit matter as the property is the Group's primary asset and its valuation is based on certain assumptions, including capitalisation rates, market rent, occupancy levels, and re-leasing, which are judgmental in nature. Minor changes in certain assumptions can lead to significant changes in the property valuation.</p>	<p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> <li>▶ Physical inspection of the investment property by our component team</li> <li>▶ Our real estate valuation specialists considered the valuation report provided by the Group's independent valuation expert including assessing: <ul style="list-style-type: none"> <li>(i) The competence, capability and objectivity of the valuation expert</li> <li>(ii) The appropriateness of the valuation expert's work by considering the methodology and valuation method adopted</li> <li>(iii) The key assumptions used by the valuation expert including the capitalisation rates, market rent, occupancy levels and re-leasing.</li> </ul> </li> <li>▶ Assessed the appropriateness of the fair value adjustment arising from the valuation of the investment property and the disclosures included in Note 5 of the financial report.</li> </ul>

### Information other than the financial report and auditor's report thereon

The directors are responsible for the other information. The other information comprises the information included in the Company's 2024 annual report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon, with the exception of the Remuneration Report and our related assurance opinion.



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In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the directors for the financial report**

The directors of the Company are responsible for the preparation of:

- a. The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and;
- b. The consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*, and

for such internal control as the directors determine is necessary to enable the preparation of:

- i. The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii. The consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

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- ▶ Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- ▶ Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated to the directors, we determine those matters that were of most significance in the audit of the financial report of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



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## **Report on the audit of the Remuneration Report**

### **Opinion on the Remuneration Report**

We have audited the Remuneration Report included in the directors' report for the year ended 31 December 2024.

In our opinion, the Remuneration Report of CAQ Holdings Limited for the year ended 31 December 2024, complies with section 300A of the *Corporations Act 2001*.

### **Responsibilities**

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

A handwritten signature in black ink that reads 'Ernst &amp; Young' in a cursive style.

Ernst & Young

A handwritten signature in black ink that reads 'Timothy G Dachs' in a cursive style.

Timothy G Dachs  
Partner  
Perth  
15 April 2025

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**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**DIRECTORS' DECLARATION**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

---

The Directors of the Group declare that:

1. The financial statements, comprising the Consolidated Statement of Profit or Loss and Other Comprehensive Income, Consolidated Statement of Financial Position, Consolidated Statement of Cash Flows, Consolidated Statements of Changes in Equity, accompanying notes, are in accordance with the Corporations Act 2001 and:
  - (a) comply with Australian Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
  - (b) give a true and fair view of the financial position as at 31 December 2024 and of the performance for the year ended on that date of the Group.
2. In the Directors' opinion, subject to the matters set out in note 1(a), there are reasonable grounds to believe CAQ Holdings Limited and its controlled entities will be able to pay its debts as and when they become due and payable.
3. Note 1(a) confirms that the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.
4. The Directors have been given the declarations as required by Section 295A of the Corporations Act for the financial year ended 31 December 2024.
5. In the Directors' opinion, the consolidated entity disclosure statement required by section 295(3A) of the Corporations Act is true and correct.

This declaration is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the Directors by:



**Michael Siu**  
*Director*

Dated at Hong Kong this 15 day of April, 2025.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	<i>Notes</i>	<b>Consolidated Year ended 31 December 2024</b>	<b>Consolidated Year ended 31 December 2023</b>
		\$	\$
Rental income		1,729,887	2,073,455
Revenue from contracts with customers		4,164	547,785
<b>Revenue</b>	<i>10</i>	<b>1,734,051</b>	<b>2,621,240</b>
Other income	<i>10</i>	44,112	39,097
Purchase and changes in trading stock	<i>8</i>	(17,939)	(1,205,415)
Foreign currency gain		6,255	5,415
Legal expenses		(12,068)	(27,426)
Accounting, auditing fees and consultancy expenses		(301,999)	(381,578)
Director fee		(101,130)	(274,284)
Salary expenses		(642,512)	(757,154)
Social security and other employee benefit expenses other than salaries		(158,850)	(227,615)
Insurance expenses		(110,564)	(107,442)
Occupancy costs		(39,414)	(52,040)
Travel costs		(288,697)	(286,773)
Finance costs		(226,787)	(143,807)
Administration expenses		(629,856)	(601,750)
Other expenses		(65,051)	(67,818)
Depreciation	<i>7</i>	(24,282)	(31,159)
Amortisation		–	(3,220)
Recover of loan to a joint venture impaired in prior year		–	34,020
Reversal of expected credit loss	<i>12</i>	112,933	520,372
Change in fair value of investment properties	<i>5</i>	(2,365,992)	(2,338,861)

The above Consolidated Statement of Profit or Loss and other Comprehensive Income should be read in conjunction with the accompanying notes.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	<i>Notes</i>	<b>Consolidated Year ended 31 December 2024 \$</b>	<b>Consolidated Year ended 31 December 2023 \$</b>
<b>Loss from continuing operations before Income Tax</b>		<b>(3,087,790)</b>	<b>(3,286,198)</b>
Income tax benefit	9	157,828	147,667
<b>Loss after income tax for the year</b>		<b>(2,929,962)</b>	<b>(3,138,531)</b>
<b>Other comprehensive loss</b>			
<i>Items that may be reclassified to the profit or loss</i>			
Exchange differences on translation of foreign operations		3,987,782	(1,679,633)
<b>Total comprehensive income/(loss) for the year</b>		<b>1,057,820</b>	<b>(4,818,164)</b>
Loss is attributable to:			
Owners of CAQ Holdings Limited		(2,929,962)	(3,138,531)
Total comprehensive income/(loss) for the year is attributable to:			
Owners of CAQ Holdings Limited		1,057,820	(4,818,164)
<b>Loss per share attributable to the members of CAQ Holdings Limited</b>		<b>Cents Per Share</b>	<b>Cents Per Share</b>
Basic and diluted loss per share	23	(0.41)	(0.44)

The above Consolidated Statement of Profit or Loss and other Comprehensive Income should be read in conjunction with the accompanying notes.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2024**

	<i>Notes</i>	<b>Consolidated 31 December 2024</b> \$	<b>Consolidated 31 December 2023</b> \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	<i>11</i>	88,027	676,788
Trade and other receivables	<i>12</i>	131,988	125,249
Inventory	<i>8</i>	90,205	86,555
Other current assets	<i>12</i>	692,413	822,464
<b>TOTAL CURRENT ASSETS</b>		<b>1,002,633</b>	<b>1,711,056</b>
<b>NON-CURRENT ASSETS</b>			
Plant and equipment	<i>7</i>	118,797	136,620
Investment properties	<i>5</i>	66,206,921	64,096,903
<b>TOTAL NON-CURRENT ASSETS</b>		<b>66,325,718</b>	<b>64,233,523</b>
<b>TOTAL ASSETS</b>		<b>67,328,351</b>	<b>65,944,579</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	<i>13</i>	613,510	916,160
Other taxes payable		54,073	61,355
Director fee payable		330,000	330,000
Accruals		329,867	180,544
Borrowings	<i>21</i>	3,122,353	1,485,807
<b>TOTAL CURRENT LIABILITIES</b>		<b>4,449,803</b>	<b>2,973,866</b>
<b>NON-CURRENT LIABILITIES</b>			
Other payable	<i>13</i>	239,077	177,761
Borrowings	<i>21</i>	681,865	1,947,801
Deferred tax liabilities	<i>9</i>	3,163,936	3,109,301
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>4,084,878</b>	<b>5,234,863</b>
<b>TOTAL LIABILITIES</b>		<b>8,534,681</b>	<b>8,208,729</b>
<b>NET ASSETS</b>		<b>58,793,670</b>	<b>57,735,850</b>
<b>EQUITY</b>			
Contributed equity	<i>14</i>	74,649,048	74,649,048
Accumulated losses		(22,777,599)	(19,847,637)
Reserves	<i>15</i>	6,922,221	2,934,439
<b>TOTAL EQUITY</b>		<b>58,793,670</b>	<b>57,735,850</b>

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	Contributed equity \$	Accumulated losses \$	Foreign Currency Translation Reserve \$	Total \$
<b>Balance at 1.1.2024</b>	<b>74,649,048</b>	<b>(19,847,637)</b>	<b>2,934,439</b>	<b>57,735,850</b>
Loss for the year	-	(2,929,962)	-	(2,929,962)
Exchange differences on foreign currency translation	-	-	3,987,782	3,987,782
<b>Total comprehensive loss for the period</b>	<b>-</b>	<b>(2,929,962)</b>	<b>3,987,782</b>	<b>1,057,820</b>
<b>Balance at 31.12.2024 (Consolidated)</b>	<b><u>74,649,048</u></b>	<b><u>(22,777,599)</u></b>	<b><u>6,922,221</u></b>	<b><u>58,793,670</u></b>

	Contributed equity \$	Accumulated losses \$	Foreign Currency Translation Reserve \$	Total \$
<b>Balance at 1.1.2023</b>	<b>74,649,048</b>	<b>(16,709,106)</b>	<b>4,614,072</b>	<b>62,554,014</b>
Loss for the year	-	(3,138,531)	-	(3,138,531)
Exchange differences on foreign currency translation	-	-	(1,679,633)	(1,679,633)
<b>Total comprehensive loss for the period</b>	<b>-</b>	<b>(3,138,531)</b>	<b>(1,679,633)</b>	<b>(4,818,164)</b>
<b>Balance at 31.12.2023 (Consolidated)</b>	<b><u>74,649,048</u></b>	<b><u>(19,847,637)</u></b>	<b><u>2,934,439</u></b>	<b><u>57,735,850</u></b>

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	<i>Notes</i>	<b>Consolidated 31 December 2024</b>	<b>Consolidated 31 December 2023</b>
		\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		1,784,717	2,415,363
Payments to suppliers and employees		(2,227,002)	(2,805,363)
Bank charge		(3,707)	(3,977)
Interest received		591	3,986
Value-added tax paid		(34,577)	–
Other tax subsidy received		–	11,823
<b>Net cash outflow from operating activities</b>	<b>22</b>	<b>(479,978)</b>	<b>(378,168)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of items of property, plant and equipment		(1,423)	–
Receipts from disposal of motor vehicles		3,316	40,361
Recover of loan to a joint venture impaired in prior year		–	34,020
Payment for construction of investment properties		(48,444)	–
<b>Net cash (outflow)/inflow from investing activities</b>		<b>(46,551)</b>	<b>74,381</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from shareholder		37,736	–
Proceeds from third party individual loan		526,374	–
Repayment of other loan		–	(255,148)
Proceeds from a bank borrowing		–	850,495
Repayment of a bank borrowing		(405,782)	(276,071)
Interest payment of a bank borrowing		(223,008)	(139,056)
<b>Net cash (outflow)/inflow from financing activities</b>		<b>(64,680)</b>	<b>180,220</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(591,209)</b>	<b>(123,567)</b>
Cash and cash equivalents at the beginning of the financial year		676,788	819,585
Effects of exchange rate changes on cash and cash equivalents		2,448	(19,230)
<b>Cash and cash equivalents at end of year</b>	<b>11</b>	<b>88,027</b>	<b>676,788</b>

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

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**Note 1: Summary of material accounting policies**

The consolidated financial statements of CAQ Holdings Limited and its subsidiaries (collectively, the Group) for the year ended 31 December 2024 were authorised for issue in accordance with a resolution of the directors on 15 April 2025. CAQ Holdings Limited (the Company or the parent) is a limited company incorporated and domiciled in Australia and whose shares are publicly traded. The registered office is located at CAQ Holdings Limited, Suite 91, 262 Lord Street, Perth Western Australia, 6000.

The Group is principally engaged in the leasing of an investment property in the Haikou Free Trade Zone in People's Republic of China ("PRC") and jewellery trading.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, except for the impact of adopting of new accounting standards (see below). The consolidated financial statements are for the consolidated entity consisting of CAQ Holdings Limited and its controlled entities. The consolidated entity is a for-profit entity.

**(a) Basis of preparation**

This consolidated financial statements are general purpose financial statements that have been prepared in accordance with the requirements of the Corporations Act 2001, Australian Accounting Standards and Interpretations used by the Australian Accounting Standards Board ("AASB").

**Compliance with IFRS**

The consolidated financial statements of the Group also complies with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board.

**Historical cost convention**

These consolidated financial statements have also been prepared a on historical costs basis, except for the investment property that has been measured at fair value.

**New Accounting Standards and Interpretations adopted by the Group**

The Group applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2024 (unless otherwise stated) and has assessed that these do not have a material impact on the consolidated financial statements. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective and has assessed that these do not have a material impact on the consolidated financial statements.

**CAQ Holdings Limited and its Controlled Entities**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(a) Basis of preparation (Continued)**

**Going concern**

The Group incurred a net loss after tax for the year ended 31 December 2024 of \$2,929,962 (year ended 31 December 2023: net loss after tax of \$3,138,531) and experienced net cash outflows from operating activities of \$479,978 (year ended 31 December 2023: net cash outflows from operating activities of \$378,168). The Group had net assets of \$58,793,670 and was in a net current liability position of \$3,447,170 as at 31 December 2024 (31 December 2023: net assets of \$57,735,850 and net current liability of \$1,262,810). The Group had cash and cash equivalents at 31 December 2024 of \$88,027 (31 December 2023: \$676,788) and under the current agreement with the primary lender the Group is required to repay RMB4,361,000 equivalent to \$961,144 in May 2025. The Group does not currently have sufficient funds available to meet this obligation.

The Group's cashflow forecasts for the period ending 30 April 2026 reflect the requirement to achieve a growth in rental income, via the renewal of existing leases which expire during this period and signing new leases over the vacant factory floors and the exhibition centre. Further, the Group's cashflow forecasts assume that new debt facilities and the deferral of existing debt facilities and certain amounts owing to creditors will be secured over the forecast period.

The Directors have considered the funding and operational status of the business in arriving at their assessment of going concern and believe that the going concern basis of preparation is appropriate based upon the following considerations:

- The Directors believe that under the current business model and working capital management plan, the Group will generate an increase in cashflows from rental income of its property, including leasing out the vacant factory floors and the exhibition centre, to assist with enabling the Group to meet its debts as and when they fall due;
- The Directors have received a letter of support from a shareholder to provide working capital funds of up to A\$700,000 over the next 12 months. This financial support is immediately available to the Group and has no conditions for drawdown;
- The Directors have received written agreement for delayed settlement terms from certain creditors and non-bank lenders;
- The Directors are involved in ongoing negotiations for a capital injection from a potential investor to assist the Group with its working capital requirements for its ongoing operations and future development;
- The Directors have submitted an application to the group's banker to defer the repayment terms of the principal portion of the existing bank debt, currently due in May 2025, by 12 months. The application is currently being assessed by the bank's credit department; and
- the Group has a proven history of successfully raising capital via equity or debt and rearranging debt repayment schedules as and when required. The Directors believe the new debt facilities assumed within the cashflow forecast will be secured as and when required.

If the Group is unable to achieve all of the matters set out above, there is material uncertainty whether the Group will continue as a going concern and therefore whether it will realise its assets and discharge its liabilities in the normal course of business and at the amounts stated in the financial statements.

The financial statements do not include any adjustment relating to the recoverability or classification of recorded asset amounts or to the amounts or classification of liabilities that may be necessary should Group not be able to continue as a going concern.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(a) Basis of preparation (Continued)**

***Critical accounting estimates and judgements***

The preparation of consolidated financial statements requires the use of certain critical accounting estimates and judgements. It also requires management to exercise its judgement in the process of applying the Group's accounting policies.

The following key judgements and estimates were made in preparing these financial statements:

***Construction costs of investment properties***

The construction costs of the Haikou Project is based on a draft settlement which is subject to the review and approval of both the Company and the contractors. The Group has recorded all amounts due to the contractors based on its best estimate taking into account advice received from independent engineers and building consultants. Should the settlement result in a higher amount, the Group would have to settle this additional liability.

***Taxes***

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit or taxable temporary difference will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing (including considering expiry of losses) and the level of future taxable profits, together with future tax planning strategies.

***Investment properties***

The fair value of investment properties is determined by using valuation techniques. For further details of the judgements and assumptions made, see Note 5.

***Provision for expected credit losses on receivables***

The Group uses a provision matrix to calculate ECLs for receivables. The provision matrix is initially based on the Group's historical observed default rates. The Group calibrates the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. ECL of \$Nil was recognised in the profit or loss for the year ended 31 December 2024 (2023: \$117,499) and reversal of ECL of \$112,933 was recognised in the profit or loss for the year ended 31 December 2024 (2023: \$637,871) (Note 12).

***Determination of the lease term of contracts with renewal options***

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group applies judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g. a change in business strategy).

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(b) Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 31 December 2024. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of OCI are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

**(c) Segment reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive director of CAQ Holdings Limited.

A business segment is a group of assets and operations engaged in providing products or services that are subject to risks and returns that are different to those of other business segments. A geographical segment is engaged in providing products or services within a particular economic environment and is subject to risks and returns that are different from those of segments operating in other economic environments.

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**Note 1: Summary of material accounting policies (Continued)**

**(d) Foreign currency translation**

**(i) Functional and presentation currency**

The consolidated financial statements are presented in Australian dollars, which is CAQ Holdings Limited's functional and presentation currency.

The function currency of the Company's subsidiaries is as follows:

<b>Name</b>	<b>Functional Currency</b>
CAQ Diamond Network Limited	Hong Kong dollars
CAQ Diamond Network (HK) Limited	Hong Kong dollars
CAQ Finance Limited	Hong Kong dollars
CAQ Finance (HK) Limited	Hong Kong dollars
Rayport Limited	Hong Kong dollars
Peace Base Holdings Limited	Hong Kong dollars
Actual Winner Limited	Hong Kong dollars
Express Linker Limited	Hong Kong dollars
Haikou Peace Base Industry Development Co. Ltd.	Chinese Renminbi

**(ii) Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss, except when they are deferred in equity as qualifying cash flow hedges and qualifying net investment hedges.

**(iii) Group companies**

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each Statement of Financial Position presented are translated at the closing rate at the date of that Statement of Financial Position;
- income and expenses for each Statement of Profit or Loss and Other Comprehensive Income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are taken to shareholders' equity. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, a proportionate share of such exchange differences are recognised in profit or loss, as part of the gain or loss on sale where applicable.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(e) Rental income**

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature.

When the Group provides incentives to its tenants, the cost of incentives is recognised over the lease term, on a straight-line basis, as a reduction of rental income.

Service and management charges are recognised in the accounting period in which the services are rendered.

**(f) Revenue from contracts with customers**

In addition to rental income derived from the Group's investment property, the Group derives revenue from jewellery trading.

Revenue from contracts with customers is recognised when goods and services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods and services.

**Sale of diamonds and jewellery**

For the sale of diamonds and Jewellery, the Group has concluded that it is the principal in the arrangement as it controls the diamonds before transferring them to the customer. Revenue is recognised at a point in time when control of the diamonds is transferred to the customer. The transaction price is agreed with the customer at the point of sale.

The normal credit term is 30 to 60 days upon delivery.

**(g) Income tax**

**Current income tax**

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the statement of profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

**Deferred tax**

Deferred tax is provided using the full liability balance sheet method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(g) Income tax (Continued)**

*Deferred tax (Continued)*

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint arrangements, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognised subsequently if new information about facts and circumstances change. The adjustment is either treated as a reduction in goodwill (as long as it does not exceed goodwill) if it was incurred during the measurement period or recognised in profit or loss.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(h) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

*Financial assets*

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under AASB 15.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

*Financial assets at amortised cost (debt instruments)*

This is the only category of financial asset that the Group has, which includes trade receivables, deposits and other debtors, and long term other receivables.

The Group measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(h) Financial instruments (Continued)**

*Financial assets at amortised cost (debt instruments) (Continued)*

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Impairment of financial assets

The Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(h) Financial instruments (Continued)**

*Financial liabilities*

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities comprise of only trade and other payables and borrowings.

Subsequent measurement

All financial liabilities are subsequently measured at amortised cost using the EIR method, unless they meet certain criteria to be classified at fair value through profit or loss in accordance with AASB 9.

Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss.

The Group has not designated any financial liabilities as at fair value through profit or loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

**(i) Goods and Services tax ("GST") and Value Added Tax ("VAT")**

Revenues, expenses and assets are recognised net of the amount of GST and VAT except:

- when the GST and VAT incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST and VAT is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables, which are stated with the amount of GST and VAT included.

The net amount of GST and VAT recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST and VAT component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST and VAT recoverable from, or payable to, the taxation authority.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(j) Leases**

**(i) Right of use assets**

The Group recognises right of use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right of use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re-measurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right of use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term (where the entity does not have a purchase option at the end of the lease term). Right of use assets are subject to impairment.

**(ii) Lease liabilities**

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses the incremental borrowing rate of the lessee at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

**(iii) Short-term leases and leases of low-value assets**

The Group applies the short-term lease recognition exemption to its short-term leases of equipment (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption (i.e. below US\$5,000). Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(k) Cash and cash equivalents**

Cash and short-term deposits in the Consolidated Statement of Financial Position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purpose of the Consolidated Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

**(l) Investment Properties**

Investment properties include both completed investment properties and investment properties under construction.

Completed investment properties are interests in land and building (including leasehold interest under an operating lease for a property which would otherwise meet the definition of an investment property) held to earn rental income and/or capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes ("owner occupied property"). Such investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period. External valuers are involved in determining fair value of investment properties at least annually. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the period in which it arises.

**(m) Plant and equipment**

Plant and equipment are brought to account at cost, less where applicable any accumulated depreciation and impairment losses. The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of expected net cash flows which will be received from the assets employment and subsequent disposal.

The gain or loss on disposal of all plant and equipment is determined as the difference between the carrying amount of the asset at the time of disposal and the proceeds of disposal, and is included in profit or loss for the year.

The depreciable amount of plant and equipment are depreciated over their useful lives commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

<b>Class of Plant and Equipment</b>	<b>Depreciation Rate (Straight line)</b>
Motor vehicles	24%
Equipment	10%-32%
Furniture & Fixtures	33%

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(n) Impairment of non-financial assets**

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of its fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets and the asset's value in use cannot be estimated to be close to its fair value. In such cases the asset is tested for impairment as part of the cash-generating unit to which it belongs.

When the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset or cash-generating unit is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses relating to continuing operations are recognised in those expense categories consistent with the function of the impaired asset.

**(o) Borrowing costs**

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period to get ready for their intended use or sale.

**(p) Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects the risks specific to the liability.

When discounting is used, the increase in the provision due to the passage of time is recognised as a borrowing cost.

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**Note 1: Summary of material accounting policies (Continued)**

**(q) Employee benefits**

*Wages, salaries, annual leave and sick leave*

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be settled within 12 months of the reporting date are recognised in other payables in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

**(r) Contributed equity**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

**(s) Earnings per share**

Basic earnings per share is calculated as net profit or loss attributable to shareholders, adjusted to exclude any costs of servicing equity (other than dividends) and preference share dividends, divided by the weighted average number of ordinary shares, adjusted for any bonus element.

Diluted earnings per share is calculated as net profit attributable to shareholders, adjusted for:

- costs of servicing equity (other than dividends) and preference share dividends;
- the after tax effect of dividends and interest associated with dilutive potential ordinary shares that have been recognised as expenses; and
- other non-discretionary changes in revenues or expenses during the period that would result from the dilution of potential ordinary shares; divided by the weighted average number of ordinary shares and dilutive potential ordinary shares, adjusted for any bonus element.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(t) Fair value measurement**

The Group measures investment properties, at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset takes place either:

- In the principal market for the asset
- In the absence of a principal market, in the most advantageous market for the asset

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset is measured using the assumptions that market participants would use when pricing the asset, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

The Group obtains independent valuations (from an independent professional qualified valuers who hold a recognised relevant professional qualification and has recent experience in the location and segment of the investment properties valued) at least annually.

Fair-value related disclosures for investment property measured at fair value are disclosed in Note 5.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 1: Summary of material accounting policies (Continued)**

**(u) Investment in associates and joint ventures**

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries. The Group's investment in its associate and joint venture are accounted for using the equity method.

Under the equity method, the investment in an associate or a joint venture is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Group's share of net assets of the associate or the joint venture since the acquisition date. Goodwill relating to the associate or the joint venture is included in the carrying amount of the investment and is not tested for impairment separately.

The statement of profit or loss reflects the Group's share of the results of operations of the associate or the joint venture. Any change in OCI of those investees is presented as part of the Group's OCI. In addition, when there has been a change recognised directly in the equity of the associate or the joint venture, the Group recognises its share of any changes, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate or the joint venture are eliminated to the extent of the interest in the associate or the joint venture.

The aggregate of the Group's share of profit or loss of an associate or a joint venture is shown on the face of the statement of profit or loss outside operating profit and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate of the joint venture.

The financial statements of the associate or the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its associate or joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate or the joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or the joint venture and its carrying value, and then recognises the loss within 'Share of profit/(loss) of an associate or 'Share of profit/(loss) of a joint venture' in the statement of profit or loss.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or the joint venture upon loss significant influence over the associate or joint control over the joint venture and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

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**Note 2: Segment reporting**

The Group has two lines of business being property development and retail trading. However, due to the size of the Group's operations, the chief operating decision maker being the executive director, reviews the operating results at the consolidated group level. Hence, the operations of the Group represent one operating segment.

**Information about products and services**

	<b>2024</b>	<b>2023</b>
	\$	\$
Revenue from contracts with customers (Sale of diamonds and goods)	4,164	547,785
Rental income	1,729,887	2,073,455
<b>Revenue</b>	<b>1,734,051</b>	<b>2,621,240</b>
Interest income	591	3,986
Gain on disposal of motor vehicles	3,207	32,333
Tax refund	1,427	1,318
Penalty interest received from overdue trade receivable recovered during the year	38,761	–
Others	126	1,460
<b>Total other income</b>	<b>44,112</b>	<b>39,097</b>

**Information about geographical areas**

Group's revenue from external customers (including revenue generated by the joint venture and associate) is generated in Mainland China and Group's non-current assets are all located in Mainland China.

**Information about major customers**

Revenue from two customers from rental income amounted to \$982,241 (2023: \$1,172,645). The joint venture and associate do not have major customers.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 3: Financial risk management**

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management program seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses different methods to measure different types of risk to which it is exposed.

Risk management is carried out by the Board of Directors with assistance from suitably qualified external advisors. The Board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk and liquidity risk. Further policies will evolve that are commensurate with the evolution and growth of the Company.

The carrying values of the Group's financial instruments are as follows:

	<b>2024</b>	<b>2023</b>
	\$	\$
<b>Financial assets</b>		
Cash and cash equivalents:		
– International credit rating		
AAA to A-	29,280	139,270
A+ to BBB-	22,403	527,202
Cash on hand	36,344	10,316
Trade and other receivables	30,528	47,021
	<b>118,555</b>	<b>723,809</b>
<b>Non-Current</b>		
Deposits and other debtors	–	–
<b>Financial liabilities</b>		
Trade and other payables	487,427	840,008
Borrowings	3,122,353	1,485,807
	<b>3,609,780</b>	<b>2,325,815</b>
<b>Non-Current</b>		
Borrowings	681,865	1,947,801

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 3: Financial risk management (Continued)**

The Group's policy is that no trading in financial instruments shall be undertaken. The main risks arising for the Group are foreign exchange risk, interest rate risk, credit risk and liquidity risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below.

**(a) Market risk**

**(i) Foreign exchange risk**

Foreign currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. As a result of its significant investment operations in Mainland China, the Group's statement of financial position can be affected significantly by movements in the USD, RMB and HKD exchange rate.

The Group's exposure to foreign currency risk is as follows:

	<i>USD</i>	<i>RMB</i>	<i>HKD</i>
<b>2024</b>			
Cash and cash equivalents (in AUD)	8,717	655	879
<b>Net Exposure</b>	<b>8,717</b>	<b>655</b>	<b>879</b>
<b>2023</b>			
Cash and cash equivalents (in AUD)	88,799	4,806	293,364
<b>Net Exposure</b>	<b>88,799</b>	<b>4,806</b>	<b>293,364</b>
As 31 December 2024			
Bank balance denominated in:	<i>HKD</i>	<i>RMB</i>	<i>USD</i>
It is estimated that if functional currency has strengthened/ weakened against by 5% and the Group's profit for the period would decrease/increase by approximately (in AUD)	4	32	436

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**Note 3: Financial risk management (Continued)**

**(a) Market risk (Continued)**

*(i) Foreign exchange risk (Continued)*

As 31 December 2023

Bank balance denominated in:	<i>HKD</i>	<i>RMB</i>	<i>USD</i>
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It is estimated that if functional currency has strengthened/  
 weakened against by 5% and the Group's profit for the  
 period would decrease/increase by approximately (in  
 AUD)

	4	239	4,440
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*(ii) Cash flow and interest rate risk*

The Group is exposed to interest rate risk due to variable interest being earned on its interest-bearing bank accounts.

As at the end of the reporting period, the Group had the following interest-bearing financial instruments:

	<b>31 December 2024</b>		<b>31 December 2023</b>	
	<b>Effective interest rate</b>	<b>Balance \$</b>	<b>Effective interest rate</b>	<b>Balance \$</b>
<b>Financial Assets</b>				
Cash and cash equivalents	0.15%	88,027	0.53%	676,788
Net exposure to interest rate risk		<b>88,027</b>		<b>676,788</b>

The sensitivity analyses below have been determined based on the exposure to interest rates at the reporting date and the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period. A 20 basis point increase or decrease is used when reporting interest rate risk internally to Directors and represents management's assessment of the possible change in interest rates.

At reporting date, if interest rates had been 20 basis points higher or lower and all other variables were held constant, the Company's net loss after tax would decrease by \$176 and increase by \$176 respectively (31 December 2023: decrease or increase by \$1,354).

There is no exposure to cash flow from interest rate risk in relation to the bank loan as the interest rate on the bank loan is fixed at 6.5% per annum. The borrowing from other loan is charged at a interest rate of 10% per annum (Refer to Note 21).

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**Note 3: Financial risk management (Continued)**

**(b) Credit risk**

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions.

Credit risk is managed by the Board.

All cash balances held at banks are recognised financial institutions. There are no formal credit approval processes and risk management in place.

The maximum exposure to credit risk at reporting date is the carrying amount of the financial assets as summarised below. The Group does not hold collateral as security.

Set out below is the information about the credit risk exposure the group's financial assets (net of ECL provided) and expected credit losses ("ECLs") approach applied for these assets by the Group.

**At 31 December 2024**

	12-months ECLs \$	Lifetime ECLs			Total \$
		not credit- impaired \$	credit- impaired \$	Simplified approach \$	
Cash and cash equivalents	88,027	–	–	–	88,027
Trade receivables (note 12)	–	–	–	4,071	4,071
Deposits and other receivables	26,458	–	–	–	26,458
	<u>114,485</u>	<u>–</u>	<u>–</u>	<u>4,071</u>	<u>118,556</u>

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**Note 3: Financial risk management (Continued)**

**(b) Credit risk (Continued)**

**At 31 December 2023**

	12-months ECLs	Lifetime ECLs			Total
		not credit- impaired	credit- impaired	Simplified approach	
	\$	\$	\$	\$	\$
Cash and cash equivalents	676,788	–	–	–	676,788
Trade receivables	–	–	–	3,801	3,801
Deposits and other receivables	43,220	–	–	–	43,220
	<u>720,008</u>	<u>–</u>	<u>–</u>	<u>3,801</u>	<u>723,809</u>

For the financial year ended 31 December 2024, financial assets that were neither past due and not impaired amounted to \$30,529 (2023: \$47,021). Past due for more than 3 months and provision for expected credit losses amounted to \$122,364 (2023: \$225,092), refer to note 12 for details regarding impairment of receivables.

**(c) Liquidity risk**

Prudent liquidity risk management implies maintaining sufficient cash balances and access to equity funding.

The Directors monitor the cash-burn rate of the Group on an on-going basis against budget and the maturity profiles of financial assets and liabilities to manage its liquidity risk.

The financial liabilities that the Group had at reporting date were trade payables incurred in the normal course of the business. Trade payables were non-interest bearing and were due within the normal 30-60 days terms of creditor payments. In addition to trade payables, the Group has rental deposits (included in other payables) which are due to be returned to tenants at the end of the lease term. Refer to table on the following page for details.

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**Note 3: Financial risk management (Continued)**

**(c) Liquidity risk (Continued)**

The following table sets out the carrying amount of the financial instruments by maturity:

**Year ended 31 December 2024**

	less than 3 months \$	3 – 6 months \$	6 – 12 months \$	over 1 years \$	Total contractual cash flows \$
Financial Liabilities:					
Borrowings	207,664	1,897,453	1,155,553	697,661	3,958,331
Trade and other payable	372,503	3,322	199,950	239,076	814,851
	<u>580,167</u>	<u>1,900,775</u>	<u>1,355,503</u>	<u>936,737</u>	<u>4,773,182</u>

**Year ended 31 December 2023**

	less than 3 months \$	3 – 6 months \$	6 – 12 months \$	over 1 years \$	Total contractual cash flows \$
Financial Liabilities:					
Borrowings	162,817	483,705	1,052,909	2,069,593	3,769,024
Trade and other payable	345,605	15,228	555,327	177,761	1,093,921
	<u>508,422</u>	<u>498,933</u>	<u>1,608,236</u>	<u>2,247,354</u>	<u>4,862,945</u>

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**Note 4: Controlled entities**

The consolidated financial statements include the financial statements of CAQ Holdings Limited and the following wholly owned subsidiaries:

Name	Country of Incorporation	% Equity Interest	
		31 December 2024	31 December 2023
CAQ Diamond Network Limited	British Virgin Islands	100%	100%
CAQ Diamond Network (HK) Limited	Hong Kong	100%	100%
CAQ Finance Limited	British Virgin Islands	100%	100%
CAQ Finance (HK) Limited	Hong Kong	100%	100%
Rayport Limited	British Virgin Islands	100%	100%
Peace Base Holdings Limited	Hong Kong	100%	100%
Actual Winner Limited	Hong Kong	100%	100%
Express Linker Limited	Hong Kong	100%	100%
Haikou Peace Base Industry Development Co. Ltd.	China	100%	100%

CAQ Holdings Limited is the ultimate Australian parent entity and ultimate parent of the Group.

**Note 5: Investment Properties**

Investment properties refer to an Industrial Complex located at No. 69 South First Ring Road, Chengmai County, Hainan Province, The People Republic of China which comprises a parcel of land on which an exhibition centre, a composite building, three workshops and four warehouses are erected.

	Consolidated 2024 \$	Consolidated 2023 \$
Balance as at 1 January	64,096,903	68,283,842
Addition for the year	48,444	–
Expenditure for the year	–	–
Interest capitalization	–	–
Fair value adjustment	(2,365,992)	(2,338,861)
Foreign exchange adjustment	4,427,566	(1,848,078)
<b>Closing balance as at 31 December</b>	<b>66,206,921</b>	<b>64,096,903</b>

Investment property valuation assumptions

Description	Valuation Approach	Unobservable Inputs	Inputs used at 31 December 2024	Inputs used at 31 December 2023
Investment property	Income approach based on estimated rental value of the property. Market rent (based on estimated market rent) and capitalisation rate are estimated by an external valuer or management based on comparable transactions and industry data.	Market rent	RMB23.8 sqm per month	RMB24.6 sqm per month
		Capitalisation rate	7.5%	7.5%

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**Note 5: Investment Properties (Continued)**

Description	Valuation Approach	Unobservable Inputs	Inputs used at 31 December 2024	Inputs used at 31 December 2023
	Market approach (for cross-check) based on estimated capital value of the property. Capital value is estimated by an external valuer or management based on comparable transactions and industry data.	Capital value	RMB3,403 sqm	RMB3,529 sqm
	Cost approach (for cross-check) based on estimated construction cost and land value of the property. Estimated construction cost and land value are estimated by an external valuer or management based on comparable transactions and industry data.	Construction cost	RMB3,164 per sqm	RMB3,255 per sqm
		Land value	RMB477 per sqm	RMB545 per sqm

The administration block and fourth floor of Warehouse B has been provided as security for Group's borrowing. Refer to note 21 for further details.

	2024	2023
	\$	\$
Rental income derived from investment properties (after deduction of business tax and surcharges)	1,729,887	2,073,455
Expected credit loss	–	(117,499)
Direct operating expenses generating rental income	(94,441)	(156,750)
Direct operating expenses that did not generate rental income	(109,204)	(103,430)
	<u>1,526,242</u>	<u>1,695,776</u>
Profit arising from investment properties carried at fair value	<u>1,526,242</u>	<u>1,695,776</u>

**Fair value measurements**

(i) *Fair value hierarchy*

This note explains the judgements and estimates made in determining the fair values of the non-financial assets that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial assets and liabilities into the three levels under the fair value hierarchy in accordance with AASB 13: *Fair Value Measurement*.

The Group uses various methods in estimating the fair value of a financial instrument. The methods comprise:

- Level 1 – the fair value is calculated using quoted prices in active markets.
- Level 2 – the fair value is estimated using inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices).
- Level 3 – the fair value is estimated based on unobservable market data.

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**Note 5: Investment Properties (Continued)**

**Fair value measurements (Continued)**

(i) **Fair value hierarchy (Continued)**

The following table sets out the Group's assets that are measured and recognised at fair value in the financial statements.

**31 December 2024**

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Non-financial assets</b>				
Investment property	—	—	66,206,921	66,206,921
<b>Total non-financial assets</b>	<u>—</u>	<u>—</u>	<u>66,206,921</u>	<u>66,206,921</u>

**31 December 2023**

	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<b>Non-financial assets</b>				
Investment property	—	—	64,096,903	64,096,903
<b>Total non-financial assets</b>	<u>—</u>	<u>—</u>	<u>64,096,903</u>	<u>64,096,903</u>

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 5: Investment Properties (Continued)**

***Fair value measurements (Continued)***

***(i) Fair value hierarchy (Continued)***

The Group obtains independent valuations (from an independent professional qualified valuers who hold a recognised relevant professional qualification and has recent experience in the location and segment of the investment properties valued) at least annually.

The best evidence of fair value is current prices in an active market for similar properties. Where such information is not available the directors consider information from a variety of sources including:

- current prices in an active market for properties of different nature or recent prices of similar properties in less active markets, adjusted to reflect those differences;
- discounted cash flow projections based on reliable estimates of future cash flows; and
- capitalised income projections based upon a property's estimated net market income, and a capitalisation rate derived from an analysis of market evidence.

All resulting fair value estimates for properties are included in level 3.

**Investment properties valuation assumptions**

The investment properties are located in a newly developed area with a few new industrial and residential development and accordingly, the independent external valuer has valued the investment properties at 31 December 2024 by considering the depreciated replacement cost method, market approach and the income approach. This uncertainty affects the ability to reliably determine the key judgements and assumptions used in the property valuation.

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**Note 5: Investment Properties (Continued)**

**Fair value measurements (Continued)**

(i) **Fair value hierarchy (Continued)**

Due to the valuation uncertainty, the property values may change significantly and unexpectedly over a relatively short period of time. The property valuations have been prepared based on information that is available at 31 December 2024. The table below summarises some of the key inputs used in determining investment property valuations:

	Valuation approach	Unobservable Inputs	Range of inputs	Relationship Between Unobservable Inputs and Fair Value
Financial year ended 31 December 2023	Income approach	Market rent	RMB24.6 per sqm per month	The higher rental income, the higher the fair value.
		Capitalisation rate	7.5%	Refer below for sensitivity analysis
	Market approach (used for cross reference check of valuation)	Capital value	RMB3,529 per sqm	The higher capital value, the higher the fair value.
	Depreciated replacement cost approach (used for cross reference check of valuation)	Construction cost	RMB3,255 per sqm	The higher construction cost, the higher the fair value.
Land value		RMB545 per sqm	The higher land value, the higher the fair value.	
Financial year ended 31 December 2024	Income approach	Market rent	RMB23.8 sqm per month	The higher rental income, the higher the fair value.
		Capitalisation rate	7.5%	Refer below for sensitivity analysis
	Market approach (used for cross reference check of valuation)	Capital value	RMB3,403 per sqm	The higher capital value, the higher the fair value.
	Depreciated replacement cost approach (used for cross reference check of valuation)	Construction cost	RMB3,164 per sqm	The higher construction cost, the higher the fair value.
Land value		RMB477 per sqm	The higher land value, the higher the fair value.	

Changes to key inputs would result in changes to the fair value of investment properties. An increase in capitalisation rate would result in lower fair value, while a decrease in capitalisation rate will result in higher fair value (with all other factors held constant). The capitalisation rate sensitivity analysis is detailed below.

Sensitivity of investment property valuation to changes in capitalisation rates:

Movement in capitalisation rate	2024 \$	2023 \$
-100bps	69,266,008	71,747,178
-50bps	65,337,488	67,818,658
+50bps	58,721,034	60,788,676
+100bps	55,826,335	57,893,977

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**Note 5: Investment Properties (Continued)**

**Fair value measurements (Continued)**

(i) Fair value hierarchy (Continued)

<b>Movement in Market Rent</b>	<b>2024</b>	<b>2023</b>
	\$	\$
-10%	56,033,099	58,100,741
-5%	58,927,798	61,202,204
5%	64,717,195	67,198,366
10%	<u>67,818,658</u>	<u>70,299,829</u>

<b>Movement in Capital Value</b>	<b>2024</b>	<b>2023</b>
	\$	\$
-10%	55,619,570	57,687,213
-5%	58,721,034	60,995,440
5%	64,923,960	67,405,130
10%	<u>68,025,423</u>	<u>70,506,593</u>

There are lease agreements in place with tenants under long-term operating leases with rental payable monthly. Minimum lease payments under the lease agreements not recognised in the financial statements, are receivable as follows:

	<b>2024</b>	<b>2023</b>
	\$	\$
Within one year	1,765,469	2,424,822
Between 1 and 2 years	660,186	1,027,319
Between 2 and 3 years	435,813	924,537
Between 3 and 4 years	300,963	630,741
Between 4 and 5 years	138,490	321,181
More than 5 year	<u>—</u>	<u>404,896</u>
	<u><b>3,300,921</b></u>	<u><b>5,733,496</b></u>

The investment properties are leased to tenants under operating leases with rentals payable monthly.

Lease payments for some contracts include a fixed rate of increases over the lease periods. Where considered necessary to reduce credit risk, the group may obtain guarantees for the term of the lease or increase the amount of deposits.

Although the group is exposed to changes in the residual value at the end of the current leases, the group typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases. Expectations about the future residual values are reflected in the fair value of the properties.

The decrease in operating income for the future years is due to early termination of lease agreements by the tenants of the exhibition centre and a factory.

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**Note 6: Interest in a Joint Venture**

Particulars of the Group's sole joint venture are as follows:

Company name	Place of Registration And business	Registered capital	Ownership interest attributable to the Group	Percentage of Voting Power	Profit sharing	Principal activities
Hainan Kingmall International trading Co., Ltd.	PRC/Mainland China	\$2,073,509 (RMB10,000,000)	50	50	50	Wholesale and retail

The Group has a 50% interest in Hainan Kingmall International Trading Co., Ltd, a joint venture involved in the operate on a B2C model within the Haikou Integrated Free Trade Zone. The Group's interest in Hainan Kingmall International Trading Co., Ltd is accounted for using the equity method in the consolidated financial statements.

Summarised statement of financial position of Hainan Kingmall International Trading Co., Ltd.

	2024 \$	2023 \$
Current assets (including cash and cash equivalents of \$1,147 (2023: \$11,711))	230,813	316,066
Non-current assets	-	-
Current liabilities	(1,178,243)	(1,525,214)
Non-current liabilities	-	-
	<u>(947,430)</u>	<u>(1,209,148)</u>
Equity		
Group's share in equity – 50%	-	-
Impairment of joint venture	-	-
Group's carrying amount of the investment	<u>-</u>	<u>-</u>

The investment in joint venture has been impaired fully in 2021, there is no movement of carrying amount of the investment during the year (2023: Nil).

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**Note 6: Interest in a Joint Venture (Continued)**

Summarised statement of profit or loss of Hainan Kingmall International Trading Co., Ltd:

	<b>2024</b>	<b>2023</b>
	\$	\$
Revenue from contracts with customers	3,376	70,390
Other income/gains	95,535	40,727
Cost of sales	–	(13,910)
Selling expenses	–	–
Administrative expenses	(221,577)	(34,223)
Provision of litigation	–	–
Finance costs	–	–
Loss before tax	(122,666)	(62,984)
Income tax expenses	–	–
Loss for the year	<u>(122,666)</u>	<u>(62,984)</u>
Total comprehensive loss for the year	<u>(122,666)</u>	<u>(62,984)</u>
Group's share of loss for the year*	<u>(61,333)</u>	<u>(31,492)</u>

\* The group's share of loss for year was not recognized as the investment has been written down to zero. The unrecognised cumulative loss from investment in a joint venture amounted \$755,250 (2023: \$693,917)

**Contingent liabilities**

The joint venture did not have contingent liabilities at 31 December 2024 and 2023.

**Capital commitments**

The joint venture did not have capital commitments at 31 December 2024 and 2023.

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**Note 7: Plant and Equipment**

**For the year ended 31 December 2024**

	<b>Motor vehicles</b>	<b>Equipment</b>	<b>Furniture fixtures</b>	<b>Total</b>
	\$	\$	\$	\$
Gross carrying amount at cost				
As at 1 January 2024	163,470	712,480	393,029	1,268,979
Additions	–	1,424	–	1,424
Disposal	(110,615)	–	–	(110,615)
Exchange differences	5,954	50,602	27,874	84,430
As at 31 December 2024	<u>58,809</u>	<u>764,506</u>	<u>420,903</u>	<u>1,244,218</u>
Accumulated Depreciation				
As at 1 January 2024	(154,035)	(585,295)	(393,029)	(1,132,359)
Charge for the year	(2,842)	(21,440)	–	(24,282)
Disposal	107,296	–	–	107,296
Exchange differences	(5,600)	(42,602)	(27,874)	(76,076)
As at 31 December 2024	<u>(55,181)</u>	<u>(649,337)</u>	<u>(420,903)</u>	<u>(1,125,421)</u>
Net book value				
Net book value at 31 December 2024	<u><u>3,627</u></u>	<u><u>115,169</u></u>	<u><u>–</u></u>	<u><u>118,797</u></u>

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**Note 7: Plant and Equipment (Continued)**

For the year ended 31 December 2023

	Motor vehicles \$	Equipment \$	Furniture fixtures \$	Total \$
Gross carrying amount at cost				
As at 1 January 2023	435,909	656,343	404,355	1,496,607
Additions	–	76,633	–	76,633
Disposal	(267,604)	–	–	(267,604)
Exchange differences	(4,835)	(20,496)	(11,326)	(36,657)
As at 31 December 2023	<u>163,470</u>	<u>712,480</u>	<u>393,029</u>	<u>1,268,979</u>
Accumulated Depreciation				
As at 1 January 2023	(407,646)	(581,511)	(404,355)	(1,393,512)
Charge for the year	(10,519)	(20,640)	–	(31,159)
Disposal	259,576	–	–	259,576
Exchange differences	4,554	16,856	11,326	32,736
As at 31 December 2023	<u>(154,035)</u>	<u>(585,295)</u>	<u>(393,029)</u>	<u>(1,132,359)</u>
Net book value				
Net book value at 31 December 2023	<u>9,435</u>	<u>127,185</u>	<u>–</u>	<u>136,620</u>

**Note 8: Inventory**

	2024 \$	2023 \$
<b>CURRENT</b>		
At cost:		
– finished goods	<u>90,205</u>	<u>86,555</u>
	<u>90,205</u>	<u>86,555</u>

Inventory recognised as expense during the year ended 31 December 2024 and included in cost of sales amounted to \$17,939 (2023: \$1,205,415).

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**Note 9: Income Tax**

The prima facie income tax expense on the pre-tax accounting loss reconciles to the income tax benefit in the financial statements as follows:

The major components of income tax expense for the years ended 31 December 2024 and 2023 are:

	<b>2024</b>	<b>2023</b>
	\$	\$
<i>Current income tax:</i>		
Current income tax charge/(credit)	–	–
<i>Deferred tax:</i>		
– Relating to fair value movement of investment properties	(591,498)	(584,715)
– Relating to accelerated tax depreciation of investment properties	433,670	437,048
	<u>(157,828)</u>	<u>(147,667)</u>
Income tax (credit)/expense reported in the statement of profit or loss	<u>(157,828)</u>	<u>(147,667)</u>
	<b>2024</b>	<b>2023</b>
	\$	\$
Loss from continuing operations before Income Tax	<u>(3,087,790)</u>	<u>(3,286,198)</u>
	<u>(3,087,790)</u>	<u>(3,286,198)</u>
Income tax at Australian corporate tax rate at 30% (2023: 30%)	(926,338)	(985,858)
Other assessable amounts	78,489	263,626
Non-taxable income	(154,049)	(149,855)
Non-deductible expenses	84,485	127,464
Tax effect of lower overseas tax rate	130,435	197,804
	<u>(786,978)</u>	<u>(546,819)</u>
Movements in unrecognised temporary differences		
Tax effect of foreign losses for which no deferred tax asset has been recognised	560,622	487,128
Deferred tax asset not recognised for Australian losses and other temporary differences (i)	68,528	(87,976)
	<u>68,528</u>	<u>(87,976)</u>
Income tax credit	<u>(157,828)</u>	<u>(147,667)</u>

(i) Taxable temporary differences included here would give rise to capital gains in future and cannot be offset against ordinary tax losses.

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**Note 9: Income Tax (Continued)**

Unrecognised temporary differences:

	<b>2024</b>	<b>2023</b>
	\$	\$
<b>Deferred Tax Assets</b>		
<i>On income tax account</i>		
Carry forward tax losses	454,545	417,481
Foreign losses (i)	2,218,950	2,257,234
Other	73,086	35,338
Total deferred tax assets not recognised	2,746,581	2,710,053

(i) *Tax losses in PRC are only available to be carried forward for 5 years subject to the tax office confirming that the quantum of losses available after review of the tax return lodged. The amount of foreign tax losses reflected above is based on tax return lodged.*

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**Note 9: Income Tax (Continued)**

The taxation benefits of tax losses and timing not brought to account will only be obtained if:

- (a) assessable income is derived of a nature and of amount sufficient to enable the benefit from the deductions to be realised;
- (b) conditions for deductibility imposed by the law are complied with; and
- (c) no changes in tax legislation adversely affect the realisation of the benefit from the deductions.

	<b>Deferred Tax Liabilities</b>		
	<b>Fair value movement of investment properties</b>	<b>Accelerated tax depreciation of investment properties</b>	<b>Total</b>
	\$	\$	\$
Opening as at 1 January 2023	2,059,337	1,287,296	3,346,633
Net deferred tax charged to profit or loss during the year	(584,715)	437,048	(147,667)
Exchange alignment	(41,565)	(48,100)	(89,665)
As at 31 December 2023 and 1 January 2024	1,433,057	1,676,244	3,109,301
Net deferred tax charged to profit or loss during the year	(591,498)	433,670	(157,828)
Exchange alignment	71,475	140,988	212,463
Closing as at 31 December 2024	913,034	2,250,902	3,163,936

**Note 10: Revenue and Other Income**

	<b>2024</b>	<b>2023</b>
	\$	\$
Revenue from contracts with customers (Sale of diamonds and goods) <i>(Note 1)</i>	4,164	547,985
Rental income	1,729,887	2,073,455
<b>Revenue</b>	1,734,051	2,621,240
Interest income	591	3,986
Gain on disposal of motor vehicles	3,207	32,333
Other tax refund/subsidy	1,427	1,318
Penalty interest received from overdue trade receivable recovered during the year	38,761	–
Other income	126	1,460
<b>Total other income</b>	44,112	39,097

*Note 1: Revenue from contracts with customers (sale of diamonds and goods) is generated in People's Republic of China. Revenue is recognised at a point in time when control of the diamonds is transferred to the customer*

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**Note 11: Cash and cash equivalents**

**(a) Reconciliation of Cash**

For the purposes of the statement of cash flows, cash includes cash on hand and in banks. Cash at the end of the financial period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position, as follows:

	<b>2024</b>	<b>2023</b>
	\$	\$
<b>Current Assets</b>		
Cash at bank and in hand	88,027	676,788
Cash and cash equivalents	88,027	676,788

The carrying value of cash and cash equivalents approximates fair value.

Cash at bank and on hand balances as at 31 December 2024 includes Chinese Renminbi (“RMB”) denominated equivalent balance of \$40,646 (31 December 2023: \$254,713) which are held with reputable financial institutions in the People’s Republic of China in current accounts.

The Chinese RMB is not freely convertible into foreign currencies. Under the People’s Republic of China (“PRC”) Foreign Exchange Control Regulations and Administration of Settlement, Sales and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for foreign currencies through banks that are authorized to conduct foreign exchange business.

The exchange rate of RMB is determined by the government of the PRC and the remittance of funds out of the PRC is subject to exchange restrictions imposed by the government of the PRC.

**(b) Interest Rate Risk Exposure**

The Group’s exposure to interest rate risk is discussed in note 3.

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**Note 12: Trade and other receivables and other current assets**

	<b>2024</b>	<b>2023</b>
	\$	\$
<b>Current</b>		
Trade receivables	4,071	118,062
Deposits and other debtors	26,458	43,219
GST tax and VAT tax from government	101,459	78,229
Advance to supplier	–	110,831
Expected credit loss (b)	–	(225,092)
	131,988	125,249
Prepayments of properties repairment works	442,634	598,169
Prepayments of insurance/expense	47,365	43,540
Others	202,414	180,755
	692,413	822,464

**(a) Fair value**

Carrying value of trade and other receivable approximate fair value.

**(b) Expected credit loss**

Outstanding customer receivables and contract assets are regularly monitored and an impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. Generally, trade receivables are written-off if past due for more than one year and are not subject to enforcement activity. The Group does not hold collateral as security.

In 2022, the Group had entered into a lease agreement with a tenant which agreed to lease the 1st to 5th floor of the exhibition centre. A rent-free period of 3 months was granted to the tenant for its decoration work and the tenant shall start payment of rental from July 2022 onward. The decoration work has been delayed to the fourth quarter of 2022 due to lockdown of Haikou city and the tenant has failed to make the payment according to the lease agreement. In view of the delay due to forced closure during the pandemic and the possibility that the rental receivable during this period might be waived, the Group recognised an expected credit loss provision of \$1,075,485 at 31 December 2022. During 2023, the rental receivable was waived and the provision balance of \$1,067,066 was written-off against the receivables.

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**Note 12: Trade and other receivables (Continued)**

**(b) Expected credit loss (Continued)**

In 2022, the Group had entered into a lease agreement with a tenant which agreed to lease a factory building, the tenant has failed to make the payment according to the lease agreement from July 2023 onward and asked for early termination of lease agreement on October 2023. The Group is in negotiation with the tenant for the payment of outstanding rental receivable. In view of the sign of financial difficulty of the tenant, the Group recognized an expected credit loss provision of \$117,499 at 31 December 2023 for this event. The balance is still unpaid as at 31 December 2024 and the provision balance of \$116,428 was written-off against the receivables.

In 2020, the Group has made an expected credit loss provision of \$742,315 for the amount advanced to one of its trading partners since it was overdue for more than a year. Overdue amount has been received during 2024 and 2023 and the Group recognized a reversal of expected credit loss of \$112,933 at 31 December 2024 (2023: 637,871) for this event.

Set out below is the movement in the allowance for expected credit losses:

	<b>2024</b>	<b>2023</b>
	\$	\$
As at 1 January	225,092	1,819,752
Reversal of for expected credit losses	(112,933)	(520,372)
Written-off	(116,428)	(1,067,066)
Foreign exchange movement	4,269	(7,222)
	—	225,092
As at 31 December	—	225,092

**Note 13: Trade and other payables**

	<b>2024</b>	<b>2023</b>
	\$	\$
<b>Current</b>		
Trade and other payable	613,510	916,160
<b>Non-Current</b>		
Other payable	239,077	177,761

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**Note 14: Contributed equity**

	<b>Consolidated</b>	<b>Consolidated</b>
	<b>31 December</b>	<b>31 December</b>
	<b>2024</b>	<b>2023</b>
	\$	\$
(a) Ordinary shares	74,649,048	74,649,048
<b>Total contributed equity</b>	<b>74,649,048</b>	<b>74,649,048</b>

\* Fully paid ordinary shares carry one vote per share and carry the right to dividends.

(b) Movements in ordinary share capital

	<i>No.</i>	\$
Balance as at 1 January 2023	717,786,281	74,649,048
Issue of shares (net of issue costs)	—	—
<b>Closing balance as at 31 December 2023</b>	<b>717,786,281</b>	<b>74,649,048</b>
Balance as at 1 January 2024	717,786,281	74,649,048
No movement	—	—
<b>Closing balance as at 31 December 2024</b>	<b>717,786,281</b>	<b>74,649,048</b>

(c) Share Options

There are no unissued ordinary shares of CAQ Holdings Limited under option as at 31 December 2024 (2023: Nil).

**Note 15: Reserves**

The foreign currency reserve is used to recognise exchange difference arising from translation of financial statements of foreign operations to Australian dollars.

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**Note 16: Related parties**

**(a) Compensation of Key Management Personnel**

	<b>2024</b>	<b>2023</b>
	\$	\$
Short-term employee benefits	101,130	274,284
	101,130	274,284

At 31 December 2024, directors fees outstanding amounted to \$330,000 (2023: \$330,000).

*Haikou Peace Base Industry Development Co. Ltd. (“HPB”)*

**Consultant Fees:**

C Chung provided HPB with consultant services in relation to business development. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$127,574), in which \$31,603 (incl individual income tax) was paid to C Chung (31 December 2023: \$127,574). As at 31 December 2024, No amount was payable to C Chung (31 December 2023: \$nil).

M Siu provided HPB with consultant services in relation to merchant management. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$Nil), in which \$31,603 (incl individual income tax) was paid to M Siu (31 December 2023: \$nil (incl individual income tax)). As at 31 December 2024, No amount was payable to M Siu (31 December 2023: \$nil).

I Cheng provided HPB with consultant services in relation to accounting and financing. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$6,321 (incl individual income tax) (31 December 2023: \$Nil), in which \$6,321 (incl individual income tax) was paid to I Cheng (31 December 2023: \$nil (incl individual income tax)). As at 31 December 2024, No amount was payable to I Cheng (31 December 2023: \$nil).

Colin Zhao provided HPB with consultant services in relation to accounting and financing. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$31,603 (incl individual income tax) (31 December 2023: \$Nil), in which \$31,603 (incl individual income tax) was paid to Colin Zhao (31 December 2023: \$Nil). As at 31 December 2024, No amount was payable to Colin Zhao (31 December 2023: \$Nil)

**(b) Other transactions with Key Management Personnel and Shareholder**

Certain key management personnel, or their related parties, hold positions in other entities that result in them having control or significant influence over the financial or operating policies of those entities. These entities transacted with the Company in the reporting period.

*CAQ Holdings Limited*

**Consultant Fees:**

KC Ong is the sole shareholder of KC Ong & Associates. KC Ong & Associates provided the Company with consultant services in relation to investors relation. For the year ended 31 December 2024, Total consultant fees incurred amounted to \$37,400 (incl GST) (31 December 2023: \$52,800), in which \$17,000 (incl GST) was paid to KC Ong & Associates (31 December 2023: \$26,400 (incl GST)). As at 31 December 2024, \$20,400 (incl GST) was payable to KC Ong & Associates (31 December 2023: \$264,000).

**Interest Free Loan:**

Ching Chung is the director of Jun Time Limited, Jun Time Limited provided the Company with a loan of HK\$200,000 for general working capital, the loan is interest free for 3 months and unsecured. The repayment term has been extended for one year until 25 November 2025 with a carrying value of \$37,736 equivalent to HK\$200,000 was payable to Jun Time Limited (31 December 2023: \$nil).

**Expense paid on behalf:**

Beijing Properties (Holdings) Limited is one of the shareholders of the Company and M Siu is the director of Beijing Properties (Holdings) Limited, Beijing Properties (Holdings) Limited has paid certain expenses on behalf of the Company. As at 31 December 2024, \$96,294 was payable to Beijing Properties (Holdings) Limited (31 December 2023: \$12,334).

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**Note 17: Remuneration of auditors**

During the period the following fees were paid or payable for services provided by the auditor of the Company, its related practices and non-related audit firms.

	2024	2023
	\$	\$
<b>Ernst &amp; Young Australia</b>		
<b>1. Audit and other assurance services</b>		
– auditing and reviewing the financial statements	107,550	96,250
<b>Ernst &amp; Young Hong Kong</b>		
<b>1. Audit and other assurance services</b>		
– auditing and reviewing the financial statements	70,746	65,354
	178,296	161,604

**Note 18: Contingencies**

***Contingent liabilities***

The Group is in the process of finalising the construction cost of the investment property with the Constructor for work completed in 2016. At the date of this report, an amount of \$6.16 million (RMB27.8 million) (2023: \$5.75 million (RMB27.8 million)) in respect of variations to work undertaken during the construction of the investment property is under negotiation and the Group has made an advance of \$3.59 million (RMB16.2 million) (2023: \$3.35 million (RMB16.2 million)) to the Constructor in lieu of the variations claimed. The balance of the claim of \$2.57 million (RMB11.6 million) (2023: \$2.40 million (RMB11.6 million)) has not been accrued for in these financial statements as the Directors consider that payment for \$2.57 million (RMB11.6 million) (2023: \$2.40 million (RMB11.6 million)) is remote taking into consideration that work claimed to have been performed by the Constructor cannot be substantiated.

Other than the matters set put above, there are no other contingent liabilities that require disclosure in the financial statements.

**Note 19: Commitments**

The outstanding capital commitments for the refurbishment work of property is \$Nil as at 31 December 2024 (2023: Nil).

**Note 20: Events occurring after the reporting date**

Subsequent to 31 December 2024, significant trade tariffs have been implemented between China and the United States which are expected to materially reduce the volume of trade between the two countries. Any flow on effects that this may have to the valuation of the Group's industrial complex is currently unknown and has not been factored into the valuation of the property at 31 December 2024.

There have not been any other events that have arisen in the interval between the end of the financial period and the date of this report or any other item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to materially affect the operations of the Group, the results of those operations or the state of affairs of the Group, in future financial years.

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**Note 21: Borrowings**

	<b>2024</b>	<b>2023</b>
	<b>Carrying amount</b>	<b>Carrying amount</b>
	\$	\$
Current borrowings		
Bank loan	2,236,642	1,175,661
Other loan	885,711	310,146
	3,122,353	1,485,807
Non-current borrowings		
Bank loan	681,865	1,947,801
	3,804,218	3,433,608
Changes in liabilities arising from financing activities		
	<b>Bank loan</b>	<b>Other loan</b>
	\$	\$
At 1 January 2023	2,638,777	574,350
Change from financing cash flows	574,424	(255,148)
Exchange realignment	(89,739)	(9,056)
	3,123,462	310,146
At 31 December 2023 and 1 January 2024	3,123,462	310,146
Change from financing cash flows	(405,782)	526,715
Exchange realignment	200,827	48,850
	2,918,507	885,711
At 31 December 2024	2,918,507	885,711

During the year 2020, Haikou Peace Base Industry Development Co Ltd (“HPB”) entered into a loan agreement with a third party for RMB4,000,000. Pursuant to the loan agreement, the loan is interest free for one year and incurs an interest rate of 10% per annum for subsequent extensions. The loan repayment term has been extended for one year with a carrying value of \$885,711 equivalent to approximately RMB4,000,000 (2023: \$310,146 equivalent to approximately RMB1,500,000). The facility is secured by the title over the fourth floor of the Warehouse B.

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 21: Borrowings (Continued)**

During the year 2020, HPB had been granted a banking facility of RMB20,000,000 by Bank of Hainan. The facility, which is only available for capital expenditure related to investment property, is secured by the title of the Administrative Building. As at 31 December 2024 HPB had drawn down RMB10,180,400 (equivalent to approximately \$2,254,224). According to the loan agreement, the bank loan has a term of sixty months from withdrawal date and bears interest rate of 6.5% per annum and can only be used for construction works related the properties owned by HPB. The bank loan has instalment repayments in May and November each year and interest will be repaid each month. The portion of the bank loan to be repaid in the next 12 months has been classified as current with the remaining balance as non-current.

During the year 2023, HPB had been granted a banking facility of RMB4,000,000 by Bank of Hainan. The facility, which is only available for repairment expenditure related to investment property and working capital of daily business, is secured by the title of the Administrative Building. As at 31 December 2024 HPB had drawn down RMB3,000,000 (equivalent to approximately \$664,283). According to the loan agreement, the bank loan has a term of thirty-six months from withdrawal date and bears interest rate of 5.3% per annum and can only be used for repairment expenditure related to investment property and working capital of daily business. The bank loan has instalment repayments in February and August each year and interest will be repaid each month. The portion of the bank loan to be repaid in the next 12 months has been classified as current with the remaining balance as non-current.

	<b>2024</b>	<b>2023</b>
	\$	\$
Bank loan repayable:		
Within one year or on demand	2,236,642	1,175,661
In the second year	681,865	1,375,189
In the third year to fifth years, inclusive	–	572,612
	2,918,507	3,123,462
Other loan repayable:		
Within one year or on demand	885,711	310,146
	3,804,218	3,433,608

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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**Note 22: Reconciliation of loss after income tax to net cash flow from operating activities**

	<b>2024</b>	<b>2023</b>
	\$	\$
Operating loss after income tax	(2,929,962)	(3,138,531)
Adjusted for:		
Fair value loss on investment properties	2,365,992	2,338,861
Foreign currency gain	(6,255)	(5,414)
Depreciation and amortisation	24,282	34,380
Deferred tax benefit	(157,828)	(147,667)
Finance cost	223,008	139,056
Recover of loan to a joint venture impaired in prior year	-	(34,020)
Other		
(Increase)/decrease in assets		
- Inventory	17,939	1,175,113
- Prepayments	179,347	(615,540)
- Trade and other receivables	18,866	427,088
- VAT Tax	(16,873)	8,728
Decrease in liabilities		
- Current trade creditors and payables	(198,496)	(527,889)
Net cash outflow from used in operating activities	<u>(479,978)</u>	<u>(378,168)</u>

**Note 23: Loss per share**

Basic loss per share amounts are calculated by dividing net loss for the year attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the year.

The following reflects the income and share data used in the basic loss per share computations:

	<b>Consolidated 31 December 2024</b>	<b>Consolidated 31 December 2023</b>
	\$	\$
Loss attributable to ordinary equity holders	<u>(2,929,962)</u>	<u>(3,138,531)</u>
	<b>Number</b>	<b>Number</b>
Weighted average number of ordinary shares used as the denominator in calculating basic loss per share	<u>717,786,281</u>	<u>717,786,281</u>
	<b>Cents/share</b>	<b>Cents/share</b>
Basic and diluted loss per share	<u>(0.41)</u>	<u>(0.44)</u>

There are no potential ordinary shares on issue at 31 December 2024 and 31 December 2023.

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**Note 24: Dividends**

No dividends have been declared or paid during the year. (2023: Nil)

**Note 25: Parent entity information**

The following information is related to the parent entity, CAQ Holdings Limited, as at 31 December 2024 and 31 December 2023.

	<b>2024</b>	<b>2023</b>
	\$	\$
Current assets	78,270	368,558
Non-current assets	60,652,059	60,610,730
<b>Total assets</b>	<b>60,730,329</b>	<b>60,979,288</b>
Current liabilities	3,466,348	3,112,140
Non-current liabilities	—	—
<b>Total liabilities</b>	<b>3,466,348</b>	<b>3,112,140</b>
Contributed equity	74,649,048	74,649,048
Accumulated losses	(17,522,617)	16,919,451
Reserves	137,550	137,550
<b>Total equity</b>	<b>57,263,981</b>	<b>57,867,148</b>
Loss for the year	(603,167)	(697,575)
Other comprehensive loss for the year	—	—
<b>Total comprehensive loss for the year</b>	<b>(603,167)</b>	<b>(697,575)</b>

***Guarantees entered into by the parent entity***

The parent entity did not have any guarantees at 31 December 2024 and 2023.

***Contingent liabilities***

The parent entity did not have contingent liabilities at 31 December 2024 and 2023.

***Capital commitments***

The parent entity did not have capital commitments at 31 December 2024 and 2023.

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**CONSOLIDATED ENTITY DISCLOSURE STATEMENT**

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<b>Entity name</b>	<b>Entity Type</b>	<b>Country of Incorporation</b>	<b>% of share capital held</b>	<b>Country of tax residence</b>
CAQ Holdings Limited	Body corporate	Australia	–	Australia
Controlled entities of CAQ Holdings Limited:				
CAQ Diamond Network Limited	Body corporate	British Virgin Islands	100%	British Virgin Islands
CAQ Diamond Network (HK) Limited	Body corporate	Hong Kong	100%	Hong Kong
CAQ Finance Limited	Body corporate	British Virgin Islands	100%	British Virgin Islands
CAQ Finance (HK) Limited	Body corporate	Hong Kong	100%	Hong Kong
Rayport Limited	Body corporate	British Virgin Islands	100%	British Virgin Islands
Peace Base Holdings Limited	Body corporate	Hong Kong	100%	Hong Kong
Actual Winner Limited	Body corporate	Hong Kong	100%	Hong Kong
Express Linker Limited	Body corporate	Hong Kong	100%	Hong Kong
Haikou Peace Base Industry Development Co. Ltd.	Body corporate	China	100%	China

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**SHAREHOLDER INFORMATION**

Additional information required by the Australian Securities Exchange Limited Listing Rules and not disclosed elsewhere in this report is set out below.

**Shareholdings as at 1 April 2025**

***Substantial shareholders***

Name	Number of ordinary shares held	Percentage of capital held
MR XUEHUO ZHANG	124,500,000	17.34
BEIJING PROPERTIES (HOLDINGS) LIMITED	108,628,000	15.13
BNP PARIBAS NOMS PTY LTD<IB AU NOMS RETAIL CLIENT DRP>	98,689,250	13.75
MR KWAN CHAN	72,853,551	10.15
LI HUI YUN	50,000,000	6.97
<b>TOTAL</b>	<b>454,670,801</b>	<b>63.34</b>

Distribution of security holders Category	Number of Holders
1 – 1,000	340
1,001 – 5,000	194
5,001 – 10,000	106
10,001 – 100,000	94
100,001 and over	75
	<b>809</b>

***Unmarketable parcels***

The number of shareholders holding less than a marketable parcel is 726.

There is only one class of share and all ordinary shareholders have equal voting rights.

***On-market buyback***

There is no current on-market buy-back.

**CAQ Holdings Limited and its Controlled Entities**  
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**SHAREHOLDER INFORMATION**

*Twenty largest shareholders – Ordinary Shares*

Name	Number of ordinary shares held	Percentage of capital held
MR XUEHUO ZHANG	124,500,000	17.34
BEIJING PROPERTIES (HOLDINGS) LIMITED	108,628,000	15.13
BNP PARIBAS NOMS PTY LTD<IB AU NOMS RETAIL CLIENT DRP>	98,689,250	13.75
MR KWAN CHAN	72,853,551	10.15
LI HUI YUN	50,000,000	6.97
NG KIN NAM	35,000,000	4.88
CITICORP NOMINEES PTY LIMITED	30,819,285	4.29
JOIN MARVEL LIMITED	30,000,000	4.18
ELITE MEDAL LIMITED	25,000,000	3.48
CHAN HO YIN	15,913,553	2.22
CHAN FEI	14,000,608	1.95
HOLLYVIEW INTERNATIONAL LTD	12,102,000	1.69
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	10,967,336	1.53
MR KEONG MING TEE	7,900,280	1.10
MR HUAN WEI XIAO	7,255,475	1.01
MS WAH LIH JIUN	6,225,000	0.87
MASS TALENT FINANCIAL LTD	6,000,000	0.84
CHEN YIJUN	5,000,000	0.70
LIU KRISTINA	5,000,000	0.70
LI SHANGCHONG	4,497,500	0.63
MR KOK CHOONG ONG	2,683,055	0.37
<b>TOTAL</b>	<b><u>673,034,893</u></b>	<b><u>93.77</u></b>

**CAQ Holdings Limited and its Controlled Entities**  
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**CORPORATE GOVERNANCE STATEMENT**

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The Board is responsible for establishing the Company's corporate governance framework, the key features of which are set below. In establishing its corporate governance framework, the Board has referred to the 3rd edition of the ASX Corporate Governance Councils' Corporate Governance Principles and Recommendations.

In accordance with ASX Listing Rule 1.1 Condition 13, the corporate governance statement set out discloses the extent to which the Company intends to follow the recommendations as at the date of reinstatement of the Company's securities to quotation on ASX. The Company will follow each recommendation where the Board has considered the recommendation to be an appropriate benchmark for its corporate governance practices. Where the Company's corporate governance practices will follow a recommendation, the Board has made appropriate statements reporting on the adoption of the recommendation. In compliance with the "if not, why not" reporting regime, where, after due consideration, the Company's corporate governance practices will not follow a recommendation, the Board has explained its reasons for not following the recommendation and disclosed what, if any, alternative practices the Company will adopt instead of those in the recommendation.

The following governance-related documents can be found on the Company's website at [www.caqholdings.com](http://www.caqholdings.com), under the section marked "Corporate Governance":

- (a) Board Charter;
- (b) Board Performance Evaluation Policy;
- (c) Code of Conduct;
- (d) Audit Committee Charter;
- (e) Remuneration and Nomination Committee Charter;
- (f) Security Trading Policy;
- (g) Continuous Disclosure Policy;
- (h) Shareholder Communication and Investor Relations Policy;
- (i) Risk Committee Charter;
- (j) Risk Management Policy; and
- (k) Diversity Policy.

**Principle 1: Lay solid foundations for management and oversight**

***Recommendation 1.1***

The Company has established the respective roles and responsibilities of its Board and management, and those matters expressly reserved to the Board and those delegated to management, and have documented this in its Board Charter.

The responsibilities of the Board include but are not limited to:

- (a) setting and reviewing strategic direction and planning;
- (b) reviewing financial and operational performance;
- (c) identifying principal risks and reviewing risk management strategies; and
- (d) considering and reviewing significant capital investments and material transactions.

In exercising its responsibilities, the Board recognises that there are many stakeholders in the operations of the Company, including employees, shareholders, co-ventures, the government and the community.

The Board has delegated responsibility for the business operations of the Company to the Chief Executive Officer (or equivalent) and the management team. The management team, led by the Chief Executive Officer (or equivalent) is accountable to the Board.

**CAQ Holdings Limited and its Controlled Entities**  
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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 1: Lay solid foundations for management and oversight (Continued)**

***Recommendation 1.2***

The Company undertakes appropriate checks before appointing a person, or putting forward to shareholders a candidate for election as a director and provides shareholders with all material information in its possession relevant to a decision on whether or not to elect a director. The checks which are undertaken, and the information provided to shareholders, are set out in the Company's Remuneration and Nomination Committee Charter.

***Recommendation 1.3***

The Company has a written agreement with all the Directors.

The material terms of any employment, service or consultancy agreement the Company, or any of its child entities, has entered into with its Chief Executive Officer, any of its directors, and any other person or entity who is a related party of the Chief Executive Officer or any of its directors will be disclosed in accordance with ASX Listing Rule 3.16.4 (taking into consideration the exclusions from disclosure outlined in that rule).

***Recommendation 1.4***

The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Company Secretary is responsible for the application of best practice in corporate governance and also supports the effectiveness of the Board by:

- (a) ensuring a good flow of information between the Board, its committees, and Directors;
- (b) monitoring policies and procedures of the Board;
- (c) advising the Board through the Chairman of corporate governance policies; and
- (d) conducting and reporting matters of the Board, including the despatch of Board agendas, briefing papers and minutes.

***Recommendation 1.5***

The Company has a Diversity Policy, the purpose of which is:

- (a) to outline the Company's commitment to creating a corporate culture that embraces diversity and, in particular, focuses on the composition of its Board and senior management; and
- (b) to provide a process for the Board to determine measurable objectives and procedures which the Company will implement and report against to achieve its diversity goals.

The Board intends to set measurable objectives for achieving diversity, specifically including gender diversity, which will be disclosed in the Company's corporate governance statement for the financial year ended 31 December 2024, and will review the effectiveness and relevance of these measurable objectives on an annual basis.

***Recommendation 1.6***

The Board will be responsible for evaluating the performance of the Company's senior executives in accordance with the process disclosed in the Company's Process for Performance Evaluations, which is currently being developed by the Board.

The Chair will be responsible for evaluating the performance of the Company's executive directors in accordance with the process disclosed in the Company's Process for Performance Evaluations, which is currently being developed by the Board. A general performance evaluation was undertaken in the reporting period.

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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 1: Lay solid foundations for management and oversight (Continued)**

***Recommendation 1.7***

The Chair will be responsible for evaluating the performance of the Board, Board committees and individual directors in accordance with the process disclosed in the Company's Board performance evaluation policy.

This policy is to ensure:

- (a) individual Directors and the Board as a whole work efficiently and effectively in achieving their functions;
- (b) the executive Directors and key executives execute the Company's strategy through the efficient and effective implementation of the business objectives; and
- (c) committees to which the Board has delegated responsibilities are performing efficiently and effectively in accordance with the duties and responsibilities set out in the board charter.

This policy will be reviewed annually.

The Company will report on whether an evaluation of the Board, its committees and individual directors has taken place in the relevant reporting period, and whether the process was in accordance with the process disclosed, in each of its corporate governance statements. An assessment was not performed during the financial year.

**Principle 2: Structure the board to add value**

***Recommendation 2.1***

The Company has a separate Nomination Committee comprising of Qian Xu and Ching Chung. Ching Chung is an executive director. However, due to his experience, it was considered appropriate for Ching Chung to be on the committee. There were informal discussions held in relation to nomination matters during the year.

The duties of the nomination committee are set out in the Company's Nomination Committee Charter which is available on the Company's website.

The Board has adopted a Nomination Committee Charter which describes the role, composition, functions and responsibilities of a Nomination Committee and is disclosed on the Company's website.

***Recommendation 2.2***

The mix of skills and diversity which the Board is looking to achieve in its composition is:

- (a) a broad range of business experience; and
- (b) technical expertise and skills required to discharge duties.

An evaluation was not performed during the financial year.

***Recommendation 2.3***

The Board considers the independence of directors having regard to the relationships listed in Box 2.3 of the Principles and Recommendations.

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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 2: Structure the board to add value (Continued)**

***Recommendation 2.3 (Continued)***

Currently the Board is structured as follows:

- (a) Michael Siu (Non-Executive Director);
- (b) Qian Xu (Non-Executive Director);
- (c) Ching Chung (Executive Director and Deputy Chairman);
- (d) Chen Po Chung (Non-Executive Director);
- (e) Xiao Huan Wei (Non-executive Director); and
- (f) Colin Zhao (Non-executive Director).

Michael Siu and Qian Xu are directors of Beijing Properties (Holdings) Limited, which is a substantial shareholder of the Company, and accordingly, is not considered independent.

Ching Chung is an executive director, and accordingly, is not considered independent.

***Recommendation 2.4***

Currently, the Board considers that membership weighted towards technical expertise is appropriate at this stage of the Company's operations. A majority of the Board is not independent.

***Recommendation 2.5***

There is currently no nominated Chairman of the Company with appointment to the Chair made at each meeting of the directors. Appointment is determined by the directors having considered the most appropriate person to Chair the Board for that meeting.

***Recommendation 2.6***

It is a policy of the Company, that new Directors undergo an induction process in which they are given a full briefing on the Company. Where possible this includes meetings with key executives, tours of the premises, an induction package and presentations.

In order to achieve continuing improvement in Board performance, all Directors are encouraged to undergo continual professional development. Specifically, Directors are provided with the resources and training to address skills gaps where they are identified.

**CAQ Holdings Limited and its Controlled Entities**  
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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 3: Act ethically and responsibly**

***Recommendation 3.1***

The Company is committed to promoting good corporate conduct grounded by strong ethics and responsibility. The Company has established a Code of Conduct (**Code**), which addresses matters relevant to the Company's legal and ethical obligations to its stakeholders. It may be amended from time to time by the Board, and is disclosed on the Company's website.

The Code applies to all Directors, employees, contractors and officers of the Company.

The Code will be formally reviewed by the Board each year.

**Principle 4: Safeguard integrity in corporate reporting**

***Recommendation 4.1***

The Company has a separate Audit Committee comprising of Xiao Huan Wei, Colin Zhao and Michael Siu.

The Audit Committee is responsible for the initial appointment of the external auditor and the appointment of a new external auditor when any vacancy arises. Candidates for the position of external auditor must demonstrate complete independence from the Company through the engagement period. The Audit Committee may otherwise select an external auditor based on criteria relevant to the Company's business and circumstances. The performance of the external auditor is reviewed on an annual basis by the Audit Committee.

The Board has adopted an Audit Committee Charter which describes the role, composition, functions and responsibilities of the Audit Committee and is disclosed on the Company's website.

***Recommendation 4.2***

Before the Board approves the Company financial statements for each financial period it will receive from the Chief Executive Officer and the Chief Financial Officer or equivalent a declaration that, in their opinion, the financial records of the Company for the relevant financial period have been properly maintained and that the financial statements for the relevant financial period comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the Company and the consolidated entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 4: Safeguard integrity in corporate reporting (Continued)**

***Recommendation 4.3***

Under section 250RA of the Corporations Act, the Company's auditor is required to attend the Company's annual general meeting at which the audit report is considered, and if they cannot, they are to arrange to be represented by a person who is a suitably qualified member of the audit team that conducted the audit and is in a position to answer questions about the audit. Each year, the Company will write to the Company's auditor to inform them of the date of the Company's annual general meeting. In accordance with section 250S of the Corporations Act, at the Company's annual general meeting where the Company's auditor or their representative is at the meeting, the Chair will allow a reasonable opportunity for the members as a whole at the meeting to ask the auditor (or their representative) questions relevant to the conduct of the audit; the preparation and content of the auditor's report; the accounting policies adopted by the Company in relation to the preparation of the financial statements; and the independence of the auditor in relation to the conduct of the audit. The Chair will also allow a reasonable opportunity for the auditor (or their representative) to answer written questions submitted to the auditor under section 250PA of the Corporations Act.

**Principle 5: Make timely and balanced disclosure**

***Recommendation 5.1***

The Company is committed to:

- (a) ensuring that shareholders and the market are provided with full and timely information about its activities;
- (b) complying with the continuous disclosure obligations contained in the Listing Rules and the applicable sections of the Corporations Act; and
- (c) providing equal opportunity for all stakeholders to receive externally available information issued by the Company in a timely manner.

The Company has adopted a Disclosure Policy, which is disclosed on the Company's website. The Disclosure Policy sets out policies and procedures for the Company's compliance with its continuous disclosure obligations under the ASX Listing Rules, and addresses financial markets communication, media contact and continuous disclosure issues. It forms part of the Company's corporate policies and procedures and is available to all staff.

The Company Secretary manages the policy. The policy will develop over time as best practice and regulations change and the Company Secretary will be responsible for communicating any amendments. This policy will be reviewed by the Board annually.

**Principle 6: Respect the rights of security holders**

***Recommendation 6.1***

The Company provides information about itself and its governance to investors via its website at [www.caqholdings.com](http://www.caqholdings.com).

The Company is committed to maintaining a Company website with general information about the Company and its operations and information specifically targeted at keeping the Company's shareholders informed about the Company. In particular, where appropriate, after confirmation of receipt by ASX, the following will be posted to the Company website:

- (a) relevant announcements made to the market via ASX;
- (b) media releases;
- (c) investment updates;
- (d) Company presentations and media briefings;
- (e) copies of press releases and announcements for the preceding three years; and
- (f) copies of annual and half yearly reports including financial statements for the preceding three years.

**CAQ Holdings Limited and its Controlled Entities**  
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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 6: Respect the rights of security holders (Continued)**

***Recommendation 6.2***

The Company has a Shareholder Communication and Investor Relations Policy which aims to ensure that Shareholders are informed of all major developments of the Company. The policy is disclosed on the Company's website.

Information is communicated to Shareholders via:

- (a) reports to Shareholders;
- (b) ASX announcements;
- (c) annual general meetings; and
- (d) the Company website.

This Shareholder Communication and Investor Relations policy will be reviewed by the Board each year. While the Company aims to provide sufficient information to Shareholders about the Company and its activities, it understands that Shareholders may have specific questions and require additional information. To ensure that Shareholders can obtain all relevant information to assist them in exercising their rights as Shareholders, the Company has made available a telephone number and relevant contact details (via the website) for Shareholders to make their enquiries.

***Recommendation 6.3***

The Board encourages full participation of Shareholders at meetings to ensure a high level of accountability and identification with the Company's strategies and goals. The Company will use general meetings as a tool to effectively communicate with shareholders and allow shareholders a reasonable opportunity to ask questions of the Board and to otherwise participate in the meeting. The external auditor of the Company is invited attend each Annual General Meeting of the Company and be available to answer shareholder questions about the conduct of the audit and the preparation of the auditor's report.

***Recommendation 6.4***

Shareholders are given the option to receive communications from, and send communication to, the Company and its share registry electronically. To ensure that shareholders can obtain all relevant information to assist them in exercising their rights as shareholders, the Company has made available a telephone number and relevant contact details (via the website) for shareholders to make their enquiries.

**Principle 7: Recognise and manage risk**

***Recommendation 7.1***

The Company does not have a separate Risk Committee. The Audit Committee is responsible for the oversight of the Company's risk management and control framework.

When the Board meets as a risk committee is carries out those functions which are delegated to it in the Company's Risk Committee Charter. Items that are usually required to be discussed by a Risk Committee are marked as separate agenda items at Board meetings when required.

The Board has adopted a Risk Committee Charter which describes the role, composition, functions and responsibilities of the Risk Committee and is disclosed on the Company's website.

The Board has adopted a Risk Management Policy, which is disclosed on the Company's website. Under the policy, responsibility and control of risk management is delegated to the appropriate level of management within the Company with the Chief Executive Officer having ultimate responsibility to the Board for the risk management and control framework.

**CAQ Holdings Limited and its Controlled Entities**  
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**CORPORATE GOVERNANCE STATEMENT**

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**Principle 7: Recognise and manage risk (Continued)**

***Recommendation 7.1 (Continued)***

The risk management system covers:

- (a) operational risk;
- (b) financial reporting;
- (c) compliance/regulations; and
- (d) system/IT process risk.

A risk management model is also being developed and will provide a framework for systematically understanding and identifying the types of business risks threatening the Company as a whole, or specific business activities within the Company.

***Recommendation 7.2***

The Board will review the Company's risk management framework annually to satisfy itself that it continues to be sound, to determine whether there have been any changes in the material business risks the Company faces and to ensure that the Company is operating within the risk appetite set by the Board.

Arrangements put in place by the Board to monitor risk management include, but are not limited to:

- (a) monthly reporting to the Board in respect of operations and the financial position of the Company; and
- (b) quarterly rolling forecasts prepared;

***Recommendation 7.3***

The Company does not have an internal audit function. To evaluate and continually improve the effectiveness of the Company's risk management and internal control processes, the Board relies on ongoing reporting and discussion of the management of material business risks as outlined in the Company's Risk Management Policy.

***Recommendation 7.4***

Given the speculative nature of the Company's business, it will be subject to general risks and certain specific risks. The Company will identify those economic, environmental and/or social sustainability risks to which it has a material exposure, and disclose how it intends to manage those risks in each of its corporate governance statements.

**Principle 8: Remunerate fairly and responsibly**

***Recommendation 8.1***

Items that are usually required to be discussed by a Remuneration Committee are marked as separate agenda items at Board meetings when required. There were informal discussions held in relation to remuneration matters during the year.

The duties of the Remuneration Committee are set out in the Company's Remuneration and Nomination Committee Charter which is available on the Company's website

The Board has adopted a Remuneration and Nomination Committee Charter which describes the role, composition, functions and responsibilities of the Remuneration Committee and is disclosed on the Company's website.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CORPORATE GOVERNANCE STATEMENT**

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**Principle 8: Remunerate fairly and responsibly (Continued)**

***Recommendation 8.2***

Details of the Company's policies on remuneration will be set out in the Company's "Remuneration Report" in each Annual Report published by the Company. This disclosure will include a summary of the Company's policies regarding the deferral of performance-based remuneration and the reduction, cancellation or clawback of the performance-based remuneration in the event of serious misconduct or a material misstatement in the Company's financial statements.

***Recommendation 8.3***

The Company's Security Trading Policy includes a statement on the Company's policy on prohibiting participants in the Company's Performance Rights Plan entering into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the Performance Rights Plan.

***Security Trading Policy***

In accordance with ASX Listing Rule 12.9, the Company has adopted a trading policy which sets out the following information:

- (a) closed periods in which directors, employees and contractors of the Company must not deal in the Company's securities;
- (b) trading in the Company's securities which is not subject to the Company's trading policy; and
- (c) the procedures for obtaining written clearance for trading in exceptional circumstances.

The Company's Security Trading Policy is available on the Company's website.

**CAQ Holdings Limited and its Controlled Entities**  
**ABN 86 091 687 740**

**CORPORATE DIRECTORY**

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**Directors**

KC Ong (resigned on 17 September 2024)  
Michael Siu  
Qian Xu  
Ching Chung  
Yuk Cheung Chan (retired on 30 May 2024)  
Ivan Cheng (resigned on 1 February 2024)  
Kwan Chan (retired on 30 May 2024)  
Chen Po Chung  
Xiao Huan Wei  
Colin Zhao (appointed on 5 February 2024)

**Company Secretary**

Mark Maine

**Registered Office**

CAQ Holdings Limited  
Suite 91  
262 Lord Street  
Perth Western, Australia, 6000  
Telephone: (61) 9228 8860

**Principal Place of Business**

CAQ Holdings Limited  
c/o. Beijing Properties (Holdings) Limited  
66/F, Central Plaza  
18 Harbour Road  
Wanchai, Hong Kong  
Telephone: (852) 2511 6016

**Share Registry**

Advanced Share Registry Services  
150 Stirling Hwy  
Nedlands WA 6009  
Telephone: (08) 9389 8033

**Auditors**

Ernst & Young  
11 Mounts Bay Road  
Perth WA 6000  
Telephone: (08) 9429 2222

**Stock Exchange**

The Company is listed on the Australian Securities Exchange (Code: CAQ). The Home Exchange is Perth.

**Other Information**

CAQ Holdings Limited, incorporated and domiciled in Australia, is a publicly listed company limited by shares.

**Website**

[www.caqholdings.com](http://www.caqholdings.com)