Creating opportunity

7 May 2025

## Market Update

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#### Leadership across the credit-impaired consumer segment...



Analytics and discipline Operational excellence		Responsibility & compliance		
US DEBT BUYING				
Large market opportunity	<ul> <li>Significant productive capacity across several sites</li> </ul>	Low regulator complaint rate	TARGET	
<ul> <li>Diversified purchasing across several sellers</li> </ul>	Emphasis on payment arrangements and a		Long term growth	
Oseveral consist	lower proportion of litigated outcomes		ROE 16% – 18%	
AUSTRALIAN / NZ LENDING			Low gearing	
Leverage knowledge of consumer Up-front loss provisioning Analytical monitoring Unique statistical underwriting	<ul><li>Automated decisioning</li><li>Collection strength</li><li>High level of efficiency</li></ul>	<ul> <li>APRs below cap applicable to mainstream credit</li> <li>Regulatory upside – no 'payday loans'</li> <li>Lower pricing disrupting the market</li> </ul>		
AUSTRALIAN / NZ DEBT BUYING				
Large database	<ul> <li>High asset turnover<sup>1</sup></li> </ul>	<ul> <li>Low dispute rate</li> </ul>		
History of pricing accuracy	<ul> <li>Low cost to collect <sup>2</sup></li> </ul>	<ul> <li>\$1.3bn in ongoing repayment</li> </ul>		
Purchasing levels vary inversely with pricing	<ul> <li>High performing on-shore and off-shore platforms</li> </ul>	arrangements		
	<ul> <li>Strong technology and use of data</li> </ul>			

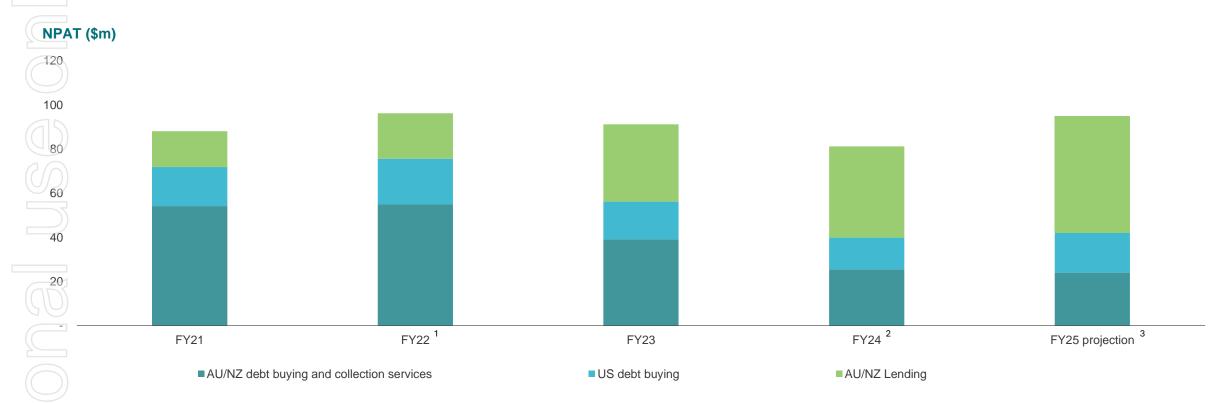
<sup>1.</sup> H1 FY25 ratio of cash collections from PDLs to average PDL carrying value in Australian Debt Ledger Purchasing segment of 0.8x

<sup>2.</sup> H1 FY25 cash costs as a proportion of collections in the Australian Debt Ledger Purchasing segment of 44%

#### ...will produce earnings growth in FY25 and beyond...



- US on track to make up almost 20 per cent of FY25 NPAT
- Consumer lending growth has straddled the long-term decline in AU/NZ debt buying



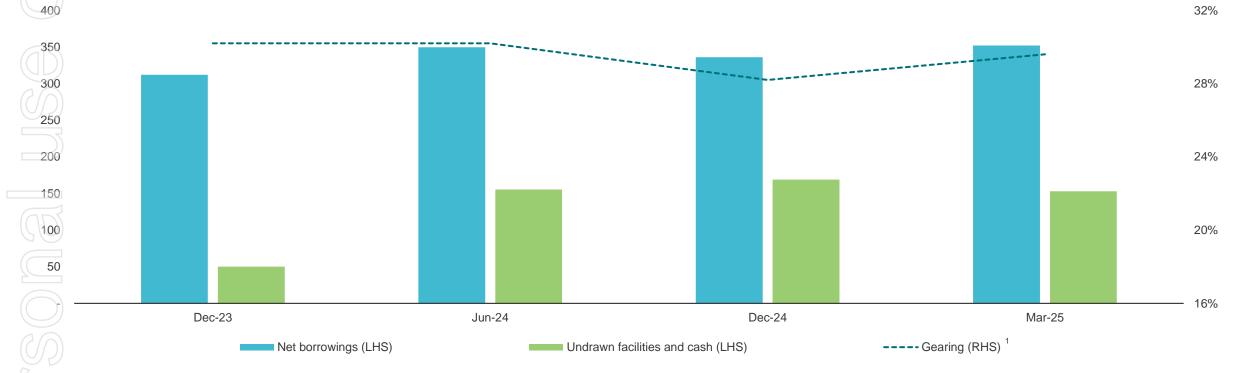
- 1. Statutory NPAT of \$100.7 million includes \$4.5 million US PPP loan forgiveness which occurred in H1 FY22
- 2. Excludes impairment of US PDL book of \$65 million (pre-tax) and change in PDL life cycle gain of \$21.6 million (pre-tax)
- 3. Mid-point of FY25 full year guidance of \$90 \$100 million

#### ...while maintaining a conservative capital structure



- Gearing remains below 30 per cent of financial assets
- Facilities expanded in July 2024 to \$505 million
  - Substantial cash and headroom available for opportunistic investment

#### Cash Facilities (\$m) and Gearing (%)

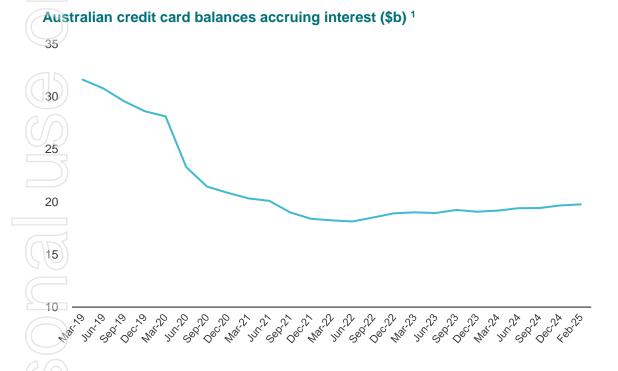


1. Calculated as net borrowings as a % of carrying value of financial assets

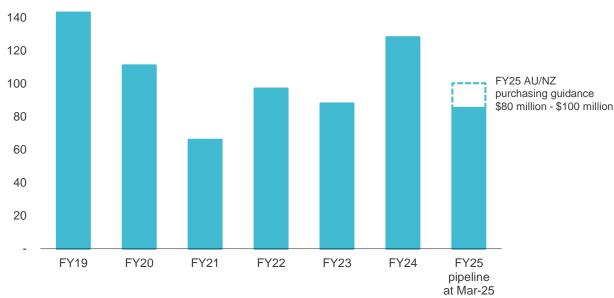
#### The AU/NZ debt buying market remains subdued...



- Aggregate interest-bearing credit card balances still almost 30 per cent below pre-Covid levels
- Renewed competition in FY25 has reduced investment to a guidance midpoint of \$90 million
- Credit Corp remains a large part of the diminished market





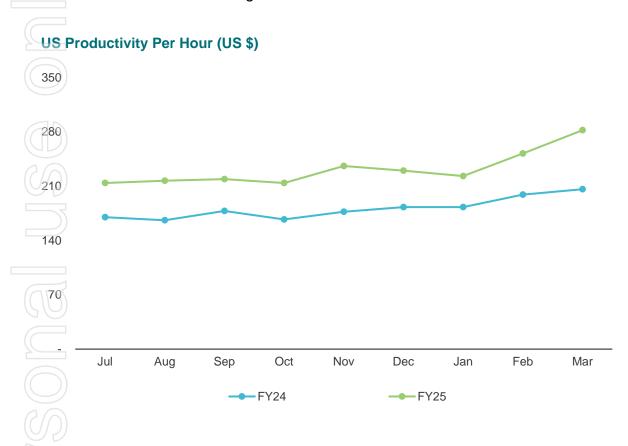


- 1. Value of Australian credit card balances accruing interest (https://www.rba.gov.au/statistics/tables/xls/c01hist.xlsx?v=2025-04-28-12-29-54)
- 2. Excludes secondary purchasing: \$80 million for Baycorp in FY20, \$148 million for Collection House in FY21, \$75 million for Radio Rentals in FY22, \$18 million for Recoveries Corp in FY23

#### ...while there has been continued operational improvement in the US...



- Step up in labour productivity
- Sustained YoY collections growth



#### 40 330 ↑ 12% ↑ 12% ↑ 13% 310 30 290 20 270 10 250 230 Q1 Q3 FY24 US collections (LHS) FY25 US collections (LHS)

---- FY24 Face value of US payment arrangement book (incl. litigated payers) (RHS)

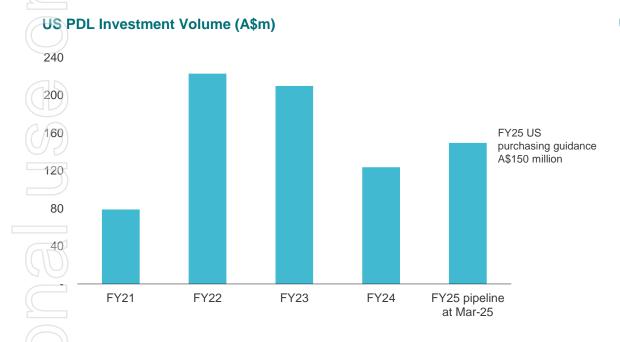
---- FY25 Face value of US payment arrangement book (incl. litigated payers) (RHS)

**US Collections and Arrangement Book (US \$m)** 

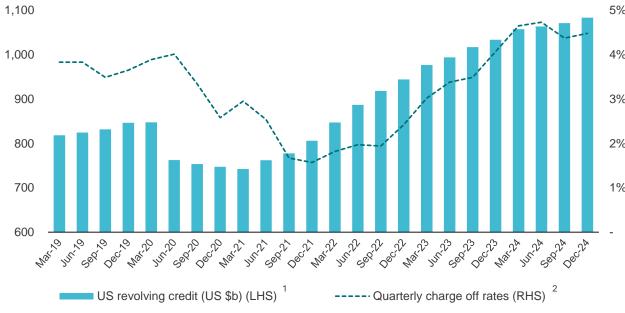
#### ...enabling increased investment to drive future earnings growth



- FY25 pipeline now at full year guidance of A\$150 million
- Annualised investment run rate presently A\$200 million
- Pricing remains steady as aggregate credit and charge-off rates stabilise



#### US Revolving Credit Market (US \$b) & Quarterly Charge-Off Rates (%)

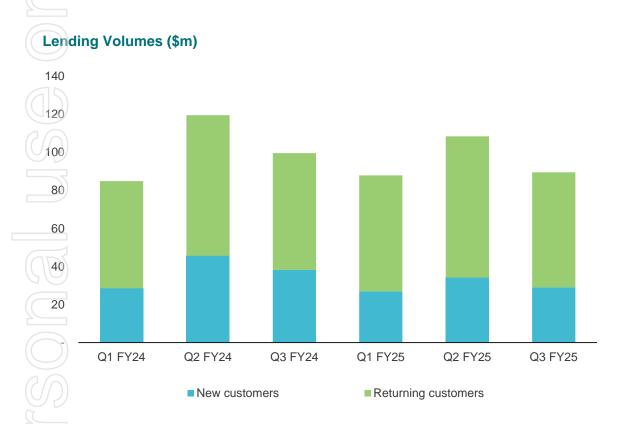


- 1. Total Revolving Credit Outstanding, Federal Reserve Economic Data (https://fred.stlouisfed.org/series/CCLACBW027SBOG)
- 2. Charge-Off Rate on Credit Card Loans, All Commercial Banks (https://fred.stlouisfed.org/series/CORCCACBN)

#### The loan book has plateaued, producing strong earnings growth...



- While year-to-date Wallet Wizard new customer volume is 20 per cent below the prior year, it remains in line with pre-Covid peaks and is slightly ahead of expectations
- Market data suggests that consumer demand in the sector has returned to pre-Covid levels



# Consumer Lending Book and Annualised Revenue (\$m) 500 400 200 H1 FY23 H2 FY23 H1 FY24 H2 FY24 H1 FY25 Mar-25

Gross loan book (excl. provisions)

---- Annualised revenue

#### ...and new products are poised to sustain lending segment growth in the medium term





Wizit digital credit card and line of credit

- Testing of a range of marketing channels currently occurring
- Expected to conclude on marketing mix and release product from pilot during Q1 FY26



**CarStart auto finance** 

- · Used car prices are close to levels that would enable volumes to be accelerated
- Strategy will be reviewed in H1 FY26

#### FY25 NPAT guidance unchanged



FY25 Guidance Issued Jul-24	FY25 Guidance Revised May-25
\$200 - \$250 million	\$200 - \$250 million
\$45 - \$55 million	\$60 - \$70 million <sup>1</sup>
\$90 - \$100 million	\$90 - \$100 million
132 - 147 cents	132 - 147 cents
	\$200 - \$250 million \$45 - \$55 million \$90 - \$100 million

<sup>1...</sup>Net lending tracking slightly ahead of expectations resulting in an immaterial impact on FY25 NPAT

# APPENDICES: KEY OPERATING METRICS



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#### Appendix 1: Payers base

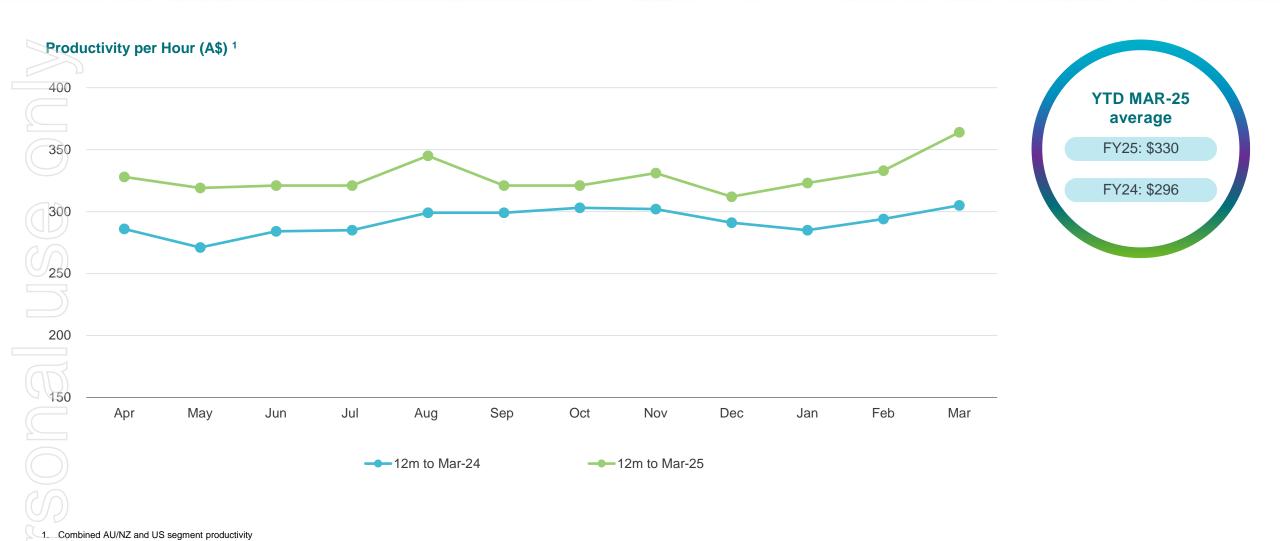


#### Portfolio summary: Debt buying

			Combined AU	I/NZ/US			
Total portfolio	Jun-22	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24	Mar-25
Face value	\$11.8b	\$12.7b	\$12.8b	\$12.9b	\$13.0b	\$12.8b	\$12.8b
Number of accounts	2,863,000	2,993,000	2,952,000	2,904,000	2,820,000	2,740,000	2,703,000
Payment arrangements							
Face value	\$1,742m	\$1,727m	\$1,725m	\$1,709m	\$1,760m	\$1,735m	\$1,720m
Number of accounts	264,000	266,000	274,000	273,000	280,000	283,000	287,000

#### **Appendix 2: Productivity**





#### Appendix 3: Collections life cycle







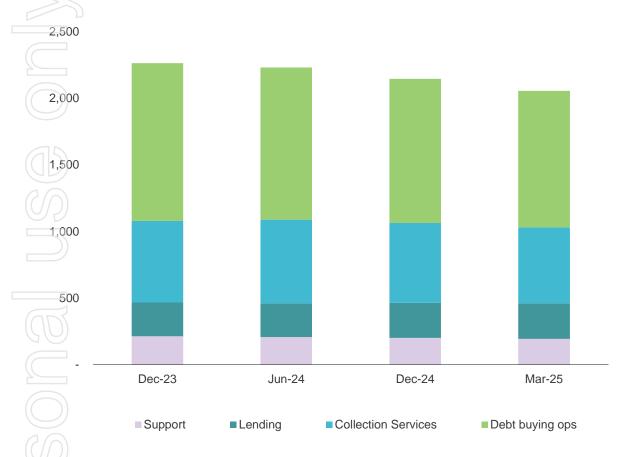
<sup>1.</sup> Combined AU/NZ and US PDL collections

<sup>2.</sup> Increase of 2% in YTD FY25 vs YTD FY24

#### Appendix 4: Operational and total headcount



#### Period End Headcount (FTE)



	Dec-23	Jun-24	Dec-24	Mar-25
Debt buying operations	1,184	1,142	1,082	1,024
Collection services	613	628	599	571
Lending	253	254	263	266
Support	213	207	201	194
Total	2,263	2,231	2,145	2,055
Support %	9%	9%	9%	9%

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