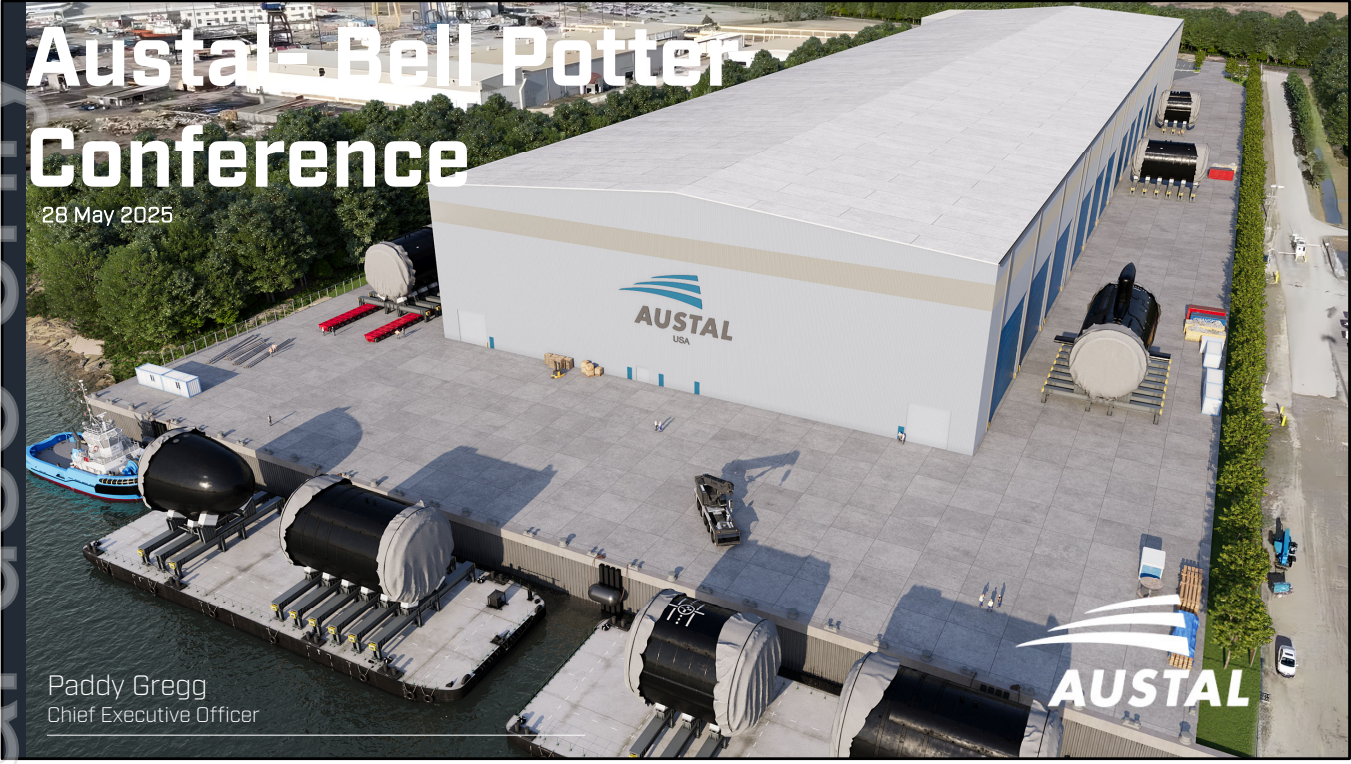


For personal use only

Austal-Bell Potter Conference

28 May 2025

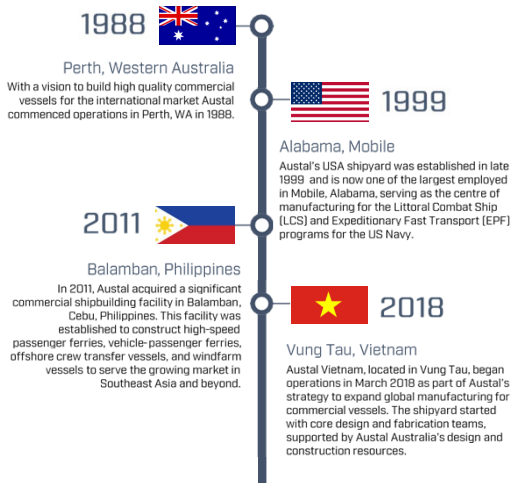


Paddy Gregg
Chief Executive Officer



Company history and background

OUR STORY



OUR BUSINESS TODAY

| | | |
|---|--|---|
| \$2.1B MARKET CAPITALISATION | \$1.5B FY24 REVENUE | \$14.2B ORDERBOOK (INCL. OPTIONS) |
| 4,324 EMPLOYEES | 51 SHIPS UNDER CONSTRUCTION OR SCHEDULED | 72 VESSELS UNDER SUSTAINMENT CONTACTS |

BUSINESS SEGMENTS

| | | |
|-------------------|---|---------------------------------------|
| DEFENCE |  | Revenue through milestone payments |
| COMMERCIAL |  | Revenue through milestone payments |
| SUPPORT |  | Revenue through sustainment contracts |

For personal use only

We are a global, diversified ship builder

COMMENTARY

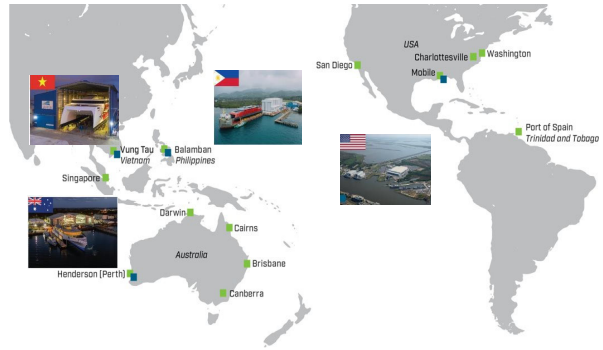
Five shipyards in four countries and eight service centres globally

Operational footprint to meet the build and service requirements of our customers

- Operate in defence and commercial shipbuilding
 - US and Australia service our government clients
 - Philippines and Vietnam give us cost leadership for commercial
- Production facilities are purpose built, modern, efficient and fully enclosed
- Global footprint allows us to produce commercial vessels in modules across multiple shipyards to maximise capacity
- Since inception we have delivered over 380 ships
- In the first half of FY2025 we delivered six ships and had 51 ships under construction or scheduled

Naval shipbuilding subjects Austal to strict regulatory oversight

Note 1 – Austal website



KEY LOCATIONS

| LOCATION | LAND AREA [M ²] ¹ | SHIP PLATFORMS |
|---------------------------------|--|---------------------------------|
| Mobile, Alabama, USA | 467,000 | LCS, EPF, MMF, OPC, T-AGOS |
| Henderson, WA, Australia | 78,344 | Patrol boats and landing crafts |
| Balamban, Cebu, Philippines | 120,000 | Commercial and Defence |
| Vung Tau City, Bia Ria, Vietnam | 9,820 | Large high-speed ferries |

© Copyright 2025 Austal. All Rights Reserved

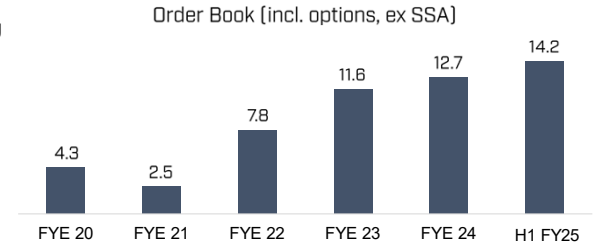
4

For personal use only

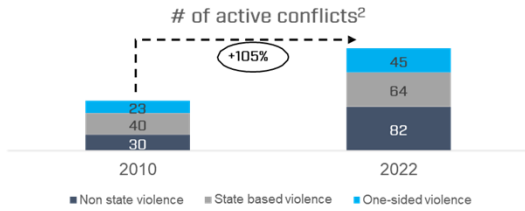
High quality orderbook at record high with more growth coming

- The majority of the orderbook is from US steel shipbuilding programmes & expansion into submarine modules
- Australia is set to follow with the Strategic Shipbuilding Agreement providing continuous naval shipbuilding efficiencies
- Commercial work picking up with major driver being lowering emissions, particularly in Europe
- Risk of global conflict has increased
- US driving increased % GDP spend on defence

ORDERBOOK DETAILS (A\$ BN)



GLOBAL CONFLICTS HAVE SIGNIFICANTLY INCREASED



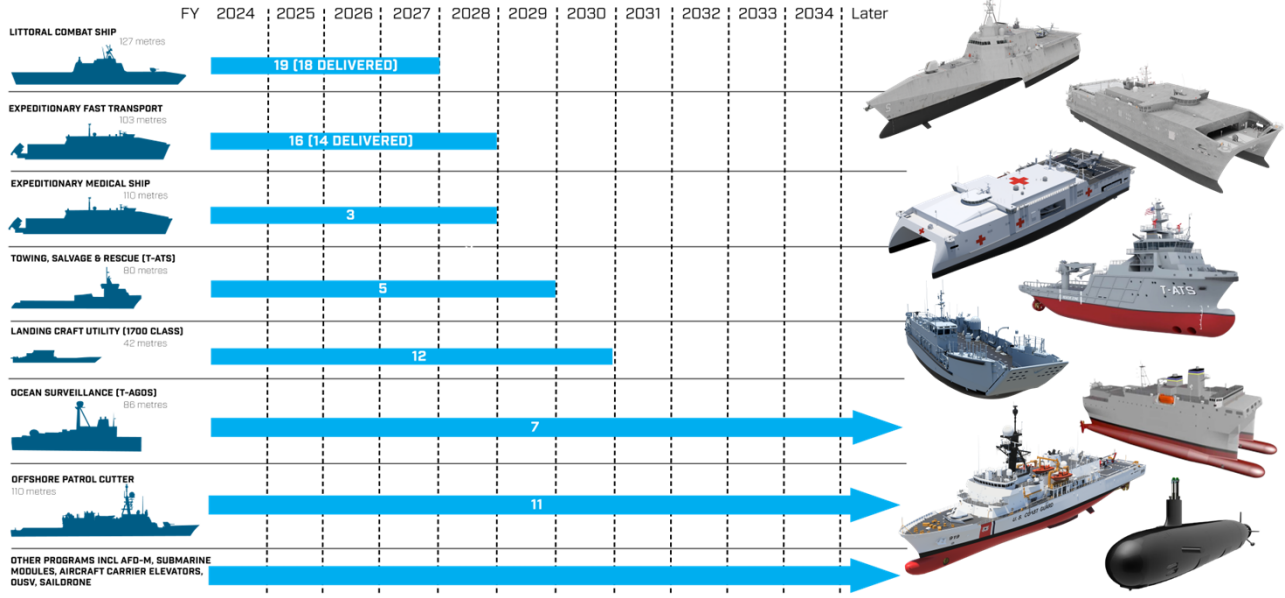
KEY CONTRACTS AT H1 FY2025 (A\$M)

| CONTRACT | CUSTOMER | # OF SHIPS | CONTRACTED | OPTIONS | TOTAL |
|----------|----------------|------------|------------|---------|-------|
| OPC | US Coast Guard | 11 | 881 | 4,453 | 5,334 |
| T-AGOS | US Navy | 7 | 1,027 | 4,137 | 5,164 |
| EMS | US Navy | 3 | 1,402 | - | 1,402 |
| LCU | US Navy | 12 | 256 | 336 | 592 |

For personal use only

Austal USA - Strong and long pipeline of work

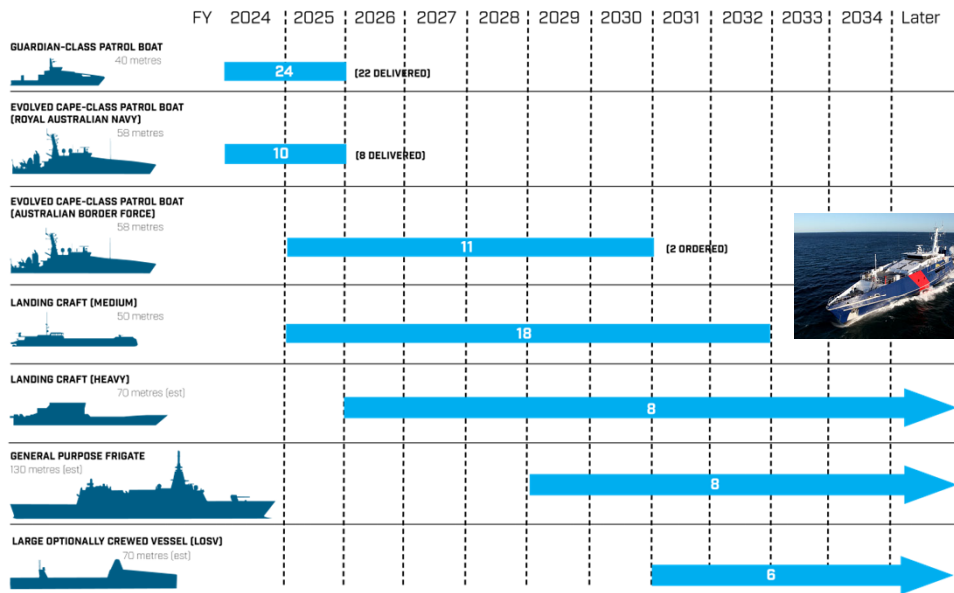
Provides certainty of revenue (assuming all options exercised)



For personal use only

Austal Australia – Pipeline and opportunities

Strategic Shipbuilder Agreement being negotiated



1. LC-M; LC-H; GPF and LOSV are currently subject to conclusion of the Strategic Shipbuilder Agreement with the Commonwealth Department of Defence.

For personal use only

Expanding Shipbuilding - Mobile, AL Shipyard



- Invest in facilities for current and future shipbuilding programmes and additional submarine module capacity
- Austal has received a letter of support from an Australian Government financing agency for up to 50% of the financing required for the FA2 project for a period of up to 10 years (subject to final terms)
- Successful \$200m capital raise + \$20m share purchase plan

FA2 enhances our steel manufacturing capability

PROJECT OVERVIEW

New assembly building, waterfront improvements and a new ship lift system to assemble and service **large vessels**

- New assembly bay will enable erection of large steel modules for the Navy and Coast Guard ships - Offshore Patrol Cutter (OPC) and T-AGOS programs
- Ship lift system enables launch of ships from the assembly buildings
- Shift lift system will be the largest on the Gulf Coast and the widest in the United States - Constellation class Frigates, OPC and LCS can be docked at the land-side facility for repairs and maintenance

INDICATIVE MILESTONE DATES

| | |
|---------------|------------------------------------|
| July 2025 | Milestone 1 - GC Mobilisation |
| November 2025 | Milestone 2 - Final permitting |
| November 2026 | Milestone 3 - Upland completion |
| December 2026 | Milestone 4 - Marine completion |
| April 2027 | Milestone 5 - NAVSEA certification |



MMF3 increases our submarine module capacity

PROJECT OVERVIEW

Construction of a new manufacturing facility for submarine modules is funded by General Dynamics Electric Boat

- Fully operational in late 2026
- Increase capacity to support the U.S. Navy Submarine Industrial Base (SIB)
- 369,600 square feet of indoor manufacturing space purpose-built to manufacture submarine modules
- Production will support the U.S. Navy's goal of delivering one Columbia-class and two Virginia-class submarines annually
- MMF3 will include a material storage area, machine shop, assembly area, and two waterfront improvements to support the shipment of the completed modules via barge



RENDERING OF MMF3 FACILITY

For personal use only

For personal use only



Outlook

For personal use only

Strategic Outlook



Record Order Book in the US with Australia aiming to follow through Strategic Shipbuilding Agreement. Greater contract diversity lowering risk profile.



Underlying business performing ahead of expectations as we come through the transition. Internal programmes focused on efficiency.



Significant investment in facilities for growth and setting up the shipyard for future contracts.



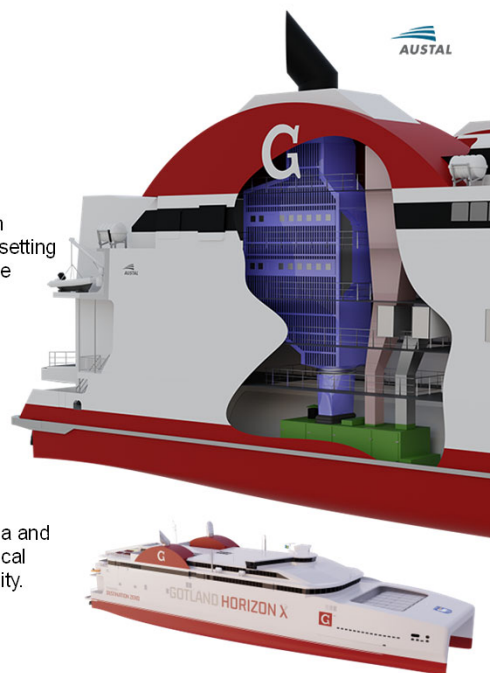
Transition to new programmes will bring growth through order book. Anticipate +2000 jobs company-wide over next 5 years.



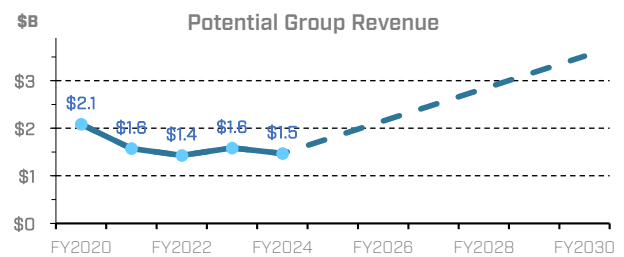
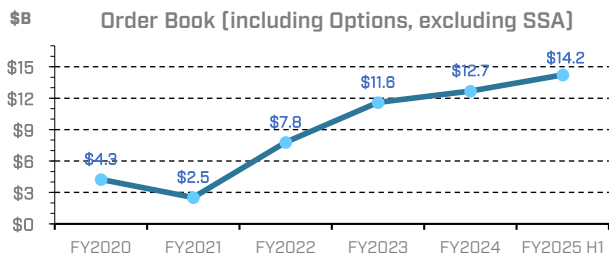
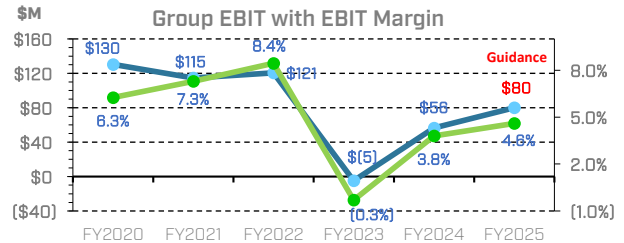
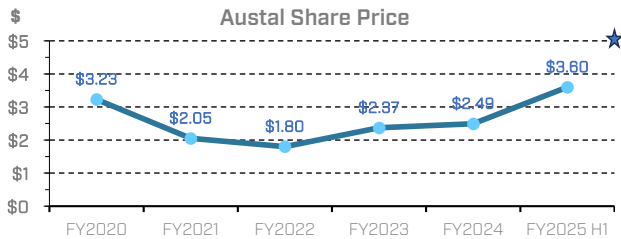
Additional opportunities for growth through AUKUS in submarine modules and technology. Positive outlook in commercial.



Relationships in Australia and the US growing at a critical time for defence capability. Trump talking increased defence spend.



Long term investment proposition



Recent contract wins and announcements in US and Australia underpin significant future growth

© Copyright 2024 Austal. All Rights Reserved

12

- Over the past 5 years Austal has delivered around \$417m of EBIT, with an average EBIT margin of 5.1%. This margin has exceeded 7% when major programmes such as the LCS progressed beyond the high-cost ramp up phase to steady state profitable phase.
- It is encouraging to see share price recover as EBIT grows and revenue is ready to grow with orderbook.
- Today we have a record order book of around \$14.2b (assuming all options are exercised in the US), which exceeds our total revenue for the last 7 years. At the 7-year average EBIT margin, this could potentially deliver over \$600m of EBIT to the company, with significant upside as major programmes move to steady state. This would of course be subject to the usual risks and opportunities in shipbuilding.
- We continue to work hard to position the company to profitably execute on our record order book and continue to reduce the share price order book disconnect. We have:
 - Carefully managed cash ahead of a planned capex programme to build out revenue capability
 - Resolved the DOJ investigation, improving certainty around forward cash availability and requirements for investment programme
 - Maintained a net cash balance sheet that provides growth flexibility for future investment, and
 - Implemented management changes at Austal USA to drive, productivity, investment and growth.
- The order book is shown inclusive of all of the OPC, TAGOS & LCU contracted options (including those that have not yet been exercised)
 - Minister for Defence Industry in Australia announced Austal will build 2 more ECAPES (awarded in December 2024), and that Austal is intended to build Medium landing craft & heavy landing craft (subject to contract)...totalling c.\$4bn.
 - The Australian Surface fleet review has provided for 8x General Purpose Frigates and 6x Large Optionally Crewed Vessels announced to be built in Australia (in addition to the 3 General purpose frigates to be built overseas)

Guidance FY2025

With the orderbook plus potential future projects based on Government announcements Austal is nearing the end of a transition period and start of the execution period, with years of growth ahead.

Updated EBIT Guidance for FY25 to not less than \$80m at H1 results

Key drivers include:

- Record order book of \$14.2 billion
- Increased orders anticipated through the SSA
- Increased volume of work in Asia
- We are still working to finalise the accounting treatment of the US\$450m contract with EB for the submarine module building, which may provide EBIT upside this FY



Disclaimer



This presentation and any oral presentation accompanying it has been prepared by Austal Limited ("Austal"). It should not be considered as an offer or invitation to subscribe for or purchase any securities in Austal or as an inducement to make an offer or invitation with respect to those securities. No agreement to subscribe for securities in Austal will be entered into on the basis of this presentation.

Neither Austal Limited nor the presenter of this presentation or other Austal Limited representatives consent to the recording of this presentation or any associated discussion, whether such recording is manual or a function of relevant operating software.

This presentation contains "forward-looking" statements in relation to the financial condition, operations and business of Austal which are based on Austal's current expectations, assumptions and the information available to Austal at the date of this presentation. These forward-looking statements may include statements regarding targets, projections or estimates as to events that may occur in the future which rely upon the best judgement of Austal and should not be relied upon as an indication or guarantee of future performance of Austal. Such forward-looking statements are subject to known and unknown risks and uncertainties which may cause the actual results, performance or achievements of Austal to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements.

In addition, certain matters included in Austal's financial statements involve significant judgements and have forward looking elements. For example, the assessment of contract revenues in accordance with Austal's accounting policies requires estimates of contract revenues, contract costs (and cost contingencies) and the current percentage of completion.

A summary of the key risks that may impact the business and such forward-looking statements is set out in Austal's Corporate Governance Statement and published on its website – they include – but are not limited to – impacts to US programs, the availability of US government funding due to budgetary or debt ceiling constraints; changes in customer priorities or their ability to meet contractual requirements, additional costs or schedule revisions. There are also broader risks to the enterprise such as cyber security, HSEQ incidents, product liability, unexpected impact of regulatory investigations and material unexpected changes to Austal's financing arrangements. Austal's expansion in Asia also naturally brings with it a number of risks that are typical when entering new jurisdictions or expanding in others. Actual results may also affect the capitalization changes on earnings per share; the allowability of costs under government cost accounting divestitures or joint ventures; the timing and availability of future impact of acquisitions; the timing and availability of future government awards; economic, business and regulatory conditions and other factors. Austal disclaims any duty to update forward looking statements to reflect new developments.

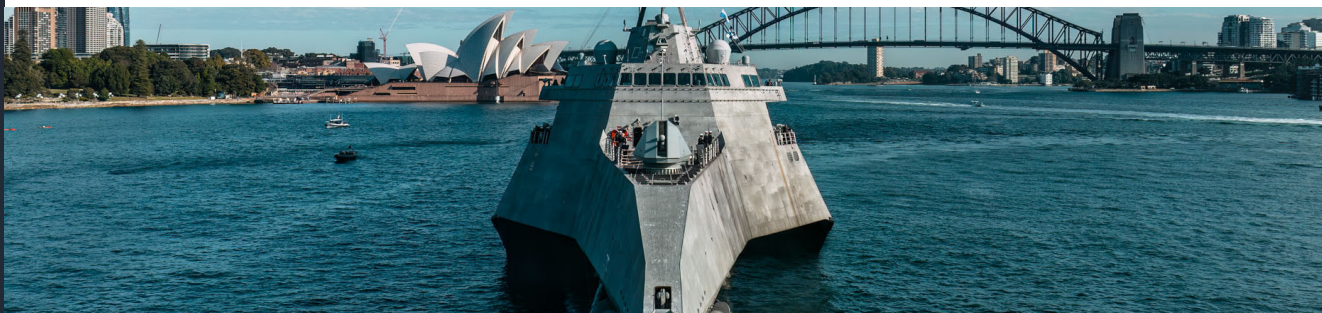
Accordingly, to the maximum extent permitted by applicable laws, Austal makes no representation and can give no assurance, guarantee or warranty, express or implied, as to, and takes no responsibility and assumes no liability for, the authenticity, validity, accuracy, suitability or completeness of, or any errors in or omission, from any information, statement or opinion contained in this presentation.

You should not act or refrain from acting in reliance on this presentation material. This overview of Austal does not purport to be all inclusive or to contain all information which its recipients may require in order to make an informed assessment of Austal's prospects. You should conduct your own investigation and perform your own analysis in order to satisfy yourself as to the accuracy and completeness of the information, statements and opinions contained in this presentation before making any investment decision.

For personal use only

Further Information

Paddy Gregg, Chief Executive Officer
Telephone: +61 8 9410 1111
www.austal.com



ASX: ASB
austal.com

End

For personal use only