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| <b>The a2 Milk Company Limited</b><br><b>ARBN 158 331 965</b>                                          |                               |
| <b>ASX Appendix 4E – Preliminary Final Report</b><br><br><b>Results for announcement to the market</b> |                               |
| Reporting period                                                                                       | Twelve months to 30 June 2025 |
| Previous reporting period                                                                              | Twelve months to 30 June 2024 |

|                                                                                              | Amount (000s)  | Percentage change |
|----------------------------------------------------------------------------------------------|----------------|-------------------|
| Revenue from continuing ordinary activities                                                  | \$NZ 1,901,983 | 13.5%             |
| Profit (loss) from continuing ordinary activities after tax attributable to security holders | \$NZ 202,889   | 21.1%             |
| Net profit (loss) attributable to security holders                                           | \$NZ 202,889   | 21.1%             |

| Dividends                          | Interim dividend | Final dividend approved subsequent to 30 June 2025 |
|------------------------------------|------------------|----------------------------------------------------|
| Amount per security (\$NZ)         | 0.08500000       | 0.11500000                                         |
| Franked amount per security (\$NZ) | 0.03642857       | 0.04928571                                         |
| Record date                        | 21 March 2025    | 19 September 2025                                  |
| Dividend payment date              | 4 April 2025     | 3 October 2025                                     |
| Dividend reinvestment plan         | Not applicable   | Not applicable                                     |

|           |                                                                                                                                                                                       |
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| Comments: | For further information refer to the attached:<br>FY25 Annual Report<br>FY25 Results Announcement / Media Release<br>FY25 Results Commentary and Outlook<br>FY25 Results Presentation |
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|                                  |                           |                           |
|----------------------------------|---------------------------|---------------------------|
| Net Tangible Assets per security | 30 June 2025<br>\$NZ 1.79 | 30 June 2024<br>\$NZ 1.54 |
|----------------------------------|---------------------------|---------------------------|