



# CPT Global Limited

## Annual Report

[www.cptglobal.com](http://www.cptglobal.com)

**FY2025**

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## Chairman's Review

Dear Shareholders,

FY2025 has been a year of steady progress for CPT Global which pleasingly saw revenue grow by 12% to \$23.1 million, and a much-improved bottom line. Our before tax result was close to breakeven (\$0.1 million), reflecting stronger client activity and greater operating discipline compared to the prior year (\$1.4 million). The company reported a net loss after tax (\$0.7 million), a marked improvement on last year's loss position (\$1.6 million).

This improvement was driven by continued strong performance in the Northern Hemisphere, where revenue grew by 37% and now accounts for more than 70% of Company turnover. North America and Europe present the greatest opportunities, and we are investing accordingly, including further senior management presence in Europe to strengthen client relationships and support portfolio diversification.

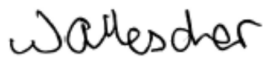
The Australia and APAC region remains central to our business model. The region is both a foundation for future growth, particularly in government and transformation projects, and a vital hub for innovation along with providing experienced technical and delivery resources for our global operations. While some local restructuring weighed on results this year, our teams continue to provide the technical expertise that underpins CPT's capability worldwide.

Operationally, we are a more disciplined and focused business. Cost management remains a priority alongside investment in targeted growth, ensuring that resources are directed to the areas where we can deliver the greatest impact for clients and returns for shareholders. Our service offerings – Optimise, Modernise, Assure, and Secure – are well aligned with client needs, with cloud cost optimisation, mainframe modernisation, and security services all contributing to engagement and opportunity. Developing our people also remains central, with programs such as our Mainframe Mentoring initiative ensuring continuity of expertise and succession for the years ahead.

As I step into the role of Chairman, it is a privilege to return to a company I helped establish. Having been part of CPT's foundation and remained close to its journey, I bring not only deep familiarity with the business but also global industry experience and a strong network across technology and financial services. I believe these perspectives, together with the knowledge and commitment of our leadership team, position us well to navigate the road ahead.

On behalf of the Board, I thank our CEO, Luke Tuddenham, our founder Gerry Tuddenham, the executive team, and our global staff for their commitment and professionalism. I would like to thank Steve Targett for his guidance and contribution during his tenure on the Board and wish him well for the future. I also extend my thanks to you, our shareholders, for your continued loyalty and support.

With a disciplined approach, clear priorities, and strengthened leadership across our key regions, CPT is focused on laying the foundations for sustainable profitability.

A handwritten signature in black ink that reads 'Nick Mescher'. The signature is written in a cursive, slightly slanted style.

**Nick Mescher**  
**Non-Executive Chairman**

29 September 2025

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# Managing Director's Review

As we close FY2025, we would like to reflect on CPT Global's progress and outline our strategic direction for the future. This year has been defined by consistent advancement, through steady operational improvements and targeted transformations, made possible by the dedication, adaptability, and commitment of our entire team.

## Strategic Progress and Global Priorities

During the year, the company achieved a notable shift of business focus, and associated revenue and profit, toward the Northern Hemisphere, driven by the scale of available markets and the location of our major clients, as well as demand for our specialised technical expertise.

Australia and the broader APAC region are a source of global technical and delivery expertise, but also a foundation for future business opportunities in government and large-scale transformation projects. The APAC team's technical skills are regularly drawn upon for global projects and are key to our ongoing capability. In Europe, established relationships are contributing to further opportunities and market share.

The US dollar exchange rate provided an uplift to reported earnings in the Northern Hemisphere. However, we recognise that such tailwinds are variable. In parallel, the resolution of legacy tax matters enabled a reduction in administrative overhead and a sharper focus on our core business strategy.

Through collaboration across regions, and discipline in our execution, CPT continues to enhance its operational performance and agility.

## Service Offerings and Competitive Differentiation

CPT Global's core services – Optimise, Modernise, Assure, and Secure – have been sharpened and are central to our client value proposition. Recent engagements with cloud cost optimisation have delivered significant value to clients, while demand for mainframe and legacy systems support continues as clients undertake modernisation initiatives.

We are maintaining a strategic approach to service delivery, ensuring resources address our clients' most pressing needs. Security services are a particular area of growth, driven by tighter data protection requirements and compliance obligations. Leveraging our strengths, we help clients manage complexity and achieve their business goals.

## Technology, Automation, and Innovation

The technology landscape is continually evolving. CPT Global continues to provide guidance to clients, offering practical solutions that deliver long-term value. Automation has become an increasingly important aspect of both client-facing work and our own internal processes. Our proof-of-concept and expanded mainframe test coverage initiatives have delivered targeted improvements, while cloud cost optimisation engagements have delivered meaningful savings to our clients.

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Artificial intelligence presents new opportunities. Our approach with AI is measured, focusing on client needs and maintaining diligence regarding issues of privacy and system reliability. We will continue to investigate emerging technologies in partnership with our clients.

## **Partnerships and Market Position**

Strategic partnerships continue to be a cornerstone of our business model. Through collaboration with a range of industry partners, CPT Global is gaining access to new technologies and capabilities. These partnerships are built on mutual contribution and knowledge exchange, strengthening both our market position and client outcomes.

## **Talent, Succession, and Technical Capability**

Our workforce is fundamental to the company's performance. Investment in talent development is ongoing, as demonstrated by the Mainframe Mentoring Program, where experienced staff mentor and develop upcoming talent. These efforts are being expanded throughout the organisation to ensure succession and continuity of technical expertise.

## **Strategic Outlook: 2026 and Beyond**

Looking ahead, our business momentum is strong in the US, Europe, and Canada. Our investments, together with further senior management presence in Europe, continue to build our capability and client trust, and supports future growth and portfolio diversification.

At the same time, the APAC team continues to lead as a global delivery centre and technical hub, whilst capitalising on specific regional strengths to grow in the region, pursuing opportunities with major banks and government clients.

## **Industry Reflections and Our Path Forward**

The consulting sector continues to evolve in response to new technologies, changing client expectations, and a heightened emphasis on governance and sustainability. CPT Global has largely been built on its adaptability, technical excellence, and a commitment to key principles – a reflection of the entire team's effort and professionalism.

We recognise there is still significant opportunity ahead and are focused on our corporate objectives. With sharper service offerings, deepened partnerships, and investing in our talent, CPT Global will continue to deliver value to all stakeholders.

Thank you for your ongoing dedication to CPT Global. Together, we will build on these achievements and drive sustainable growth into the future.



**Luke Tuddenham**  
**Managing Director, CEO**

29 September 2025

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# Director's Report

The directors submit the financial report of CPT Global Limited (or the Company) and its controlled entities (the Group) for the full year ended 30 June 2025.

## Directors

The directors of CPT Global for the year ending 30 June 2025 and up until the date of this report are:



### **Nick Mescher**

#### **Chairman**

As a Non-Executive Director, Nick chairs the board of CPT and the Remuneration Committee and is a member of the Audit and Risk Committee. Nick brings a wealth of expertise acquired through decades of executive and board-level leadership across diverse industries. With a distinguished career that spans key areas such as mergers and acquisitions, digital transformation, and growth strategies, Nick is recognised for his ability to guide organizations through complex business challenges and opportunities.

Nick was a founding partner of CPT Global, where his strategic vision and leadership contributed to the company's foundation and ongoing success. Beyond his role at CPT, he is currently Deputy Chair of Guide Dogs Victoria and a Non-Executive Director at Fenwick Software Pty Ltd.

A graduate of the Australian Institute of Company Directors, Nick pairs his extensive experience with formal training in governance, equipping him to deliver effective leadership and drive sustainable value for stakeholders.



### **Luke Tuddenham**

#### **Managing Director, CEO**

Luke Tuddenham is a technology leader with over 18 years of experience in driving growth and success for Fortune 500 clients. As CEO of CPT Global, he has played an instrumental role in the company's evolution, expanding its service offerings and delivery across the globe to meet the changing needs of industry-leading clients.

Luke started his career in Melbourne with Andersen in 2000 and joined CPT Global in 2005 from PricewaterhouseCoopers. Luke joined CPT overseeing the company's Australian and US markets, before becoming Vice President in 2011. In 2016, Luke was named President of the Americas and Europe. Luke holds a Bachelor of Business Information Systems and earned his Certificate in Business Excellence at Columbia University's Business School. He is also a member of the Australian Computer Society and a Graduate of the Australian Institute of Company Directors.

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## **Gerry Tuddenham**

### **Executive Director**

Gerry is the founder of and a major shareholder in CPT. He is a member of the Remuneration Committee and the Audit and Risk Committee. He has more than 50 years of experience in IT consulting and is a hands-on technologist with a reputation for delivering practical solutions that meet client needs.

Gerry is widely known as a technical specialist in performance tuning, capacity planning, and testing in IBM mainframes, with additional expertise in expert systems, transaction processors, middleware, and database management systems.

Gerry was the lead developer of Expetune and Expetest utilities, which automate a number of intricate tuning and testing activities. He has worked internationally in a broad range of industries, with a focus on financial services and telecommunications. Gerry is a member of the Australian Institute of Company Directors and serves on the Finance and Audit Committee.



## **Deborah Hadwen**

### **Non-Executive Director**

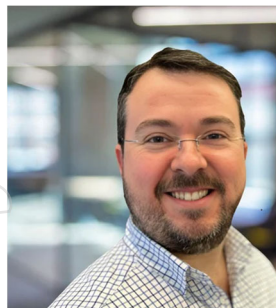
As a Non-Executive Director, Deborah chairs the CPT Audit and Risk Committee and is a member of the Remuneration Committee. Deborah is an experienced Non-Executive Director, Managing Director, and CEO with over 30 years in the technology sector.

Currently, Deborah serves as a Non-Executive Director for Ambition Group Limited and sits on the Advisory Board for Watermark Search International. Deborah is a member of the Governing Council of Macquarie University also sitting on its Audit and Risk and Information Management and Technology Committees.

Previously, Deborah was Chief Executive Officer, Australia & New Zealand for Tata Consultancy Services Limited (TCS), a global leader in IT services, digital and business solutions. Before TCS, she held several commercial roles at Compuware Asia Pacific Pty Ltd in Australia and Asia. Deborah is Managing Director of Apoidea Group Pty Ltd, an advisory firm.

Deborah holds a Bachelor of Arts and a Master of Arts from the University of Sydney, and a Master of Commercial Law from Macquarie University. She is also a Graduate of the Australian Institute of Company Directors (AICD).

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**Nathan Marburg**  
**Company Secretary, CFO**

Nathan was appointed Company Secretary in February 2024. He is an international finance professional and business advisor with over 25 years of experience across diverse industries and jurisdictions, including IT services and consulting, financial services, automotive, pharmaceutical, and professional services.

Nathan graduated from Monash University with degrees in Business Accounting and Computing, providing him with a strong foundation in accounting, finance, and technology. He is a Chartered Accountant, holds a Master of Applied Finance and Investment, and is a Certified Information Systems Auditor (CISA).



**Steve Targett**  
**Chairman**

As a Non-Executive Director, Steve chairs the board of CPT and the Remuneration Committee and is a member of the Audit and Risk Committee. He also holds other prominent positions, including Chair of the ASX-listed Pioneer Credit Limited. He previously served as Chair of the Member-Owned Banking Group Police and Nurses Limited, stepping down

in December 2023.

Throughout his executive career, Steve has led large global divisions at ANZ Bank and NAB in Australia, and Lloyds Bank in London, directly reporting to the Group CEO. His international experience spans Australia, the United Kingdom, and Japan.

Steve is a member of the Australian Institute of Company Directors. Steve also holds the Series 3 U.S. National Futures Association qualification and is a graduate of the Australian Institute of Export. Previously, he held roles as Chair of Australian Financial Markets Association, and was the only Australian elected to the Board of New York based International Swaps and Derivatives Association.

\*Nick Mescher, Non-Executive Director appointed 1 August 2025 & appointed Chairman 31 August 2025

\*\*Steve Targett, Non-Executive Director & Chairman resigned 31 August 2025

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## Financial Overview

Revenue for the year ended 30 June 2025 was \$23,135,589, an increase of 12% on the prior year's \$20,714,755. The loss before tax was \$133,604, with a net loss after tax of \$706,214, an improvement on the previous year's loss before tax of \$1,410,041 and net loss after tax of \$1,589,354.

The table below shows the performance over the last two reporting periods:

	FY2025	FY2024
	\$	\$
Revenue	23,135,589	20,714,755
(Loss) / profit before tax	(133,604)	(1,410,041)
Tax expense	(572,610)	(179,313)
Loss after tax	(706,214)	(1,589,354)
Impairment of financial assets*	-	36,368
Reversal of impairment of financial assets**	(101,062)	-
Loss after tax & impairment	(807,276)	(1,552,986)

\*Impairment relates to the CAD non-cash write down net of tax.

\*\*The reversal arises from recognising a higher-than-expected recovery from the Canadian Revenue Authority (CRA) compared to the amount originally anticipated, recorded net of tax.

### Notable points for FY2025

Segment performance shifted toward the Northern Hemisphere, where revenue grew to \$16,614,920 (up 37%) while Australia and APAC delivered \$6,520,669 (down 24%). This mix improved overall performance, with margin benefits supported by stronger Northern Hemisphere demand and the cost arbitrage of Australian technical resources, while Australia and APAC performance was impacted by restructuring costs. Overall total consolidated revenue increased by \$2,420,834.

The favorable resolution of legacy matters in Canada and Australia strengthened the FY2025 financial position through the reversal of financial asset impairments and lower finance costs.

Depreciation increased due to lease amortisation, partially offset by lower occupancy expenses.

## Financial Position

CPT Global's performance has resulted in a decrease of net tangible assets to \$471,133 compared to \$1,049,965 at June 2024. Net assets declined, largely attributable to the decrease in current tax assets following the utilisation of prepaid tax balances. This included the CRA employee withholding tax refunds recorded in the prior year, which were received in the current year and cleared from the balance sheet.

## Cash Flow

The Group closed the year with cash balances of \$1,655,513 as at 30 June 2025 (30 June 2024: \$1,599,267).

CPT remains focused on actively managing liquidity, drawing on our financing facilities as needed and closely monitoring aged receivables to maintain a strong cash position to support the day-to-day operations.

## Capital Management

No interim dividend has been declared for the period ended 30 June 2025. It remains CPT's intention to return to the traditional dividend payout ratio in the future, subject to profitability reaching acceptable levels. As at 30 June 2025, \$176,327 had been drawn under debtor funding, with a further \$253,749 available for drawdown.

## Earnings Per Share

Earnings Per Share	2025	2024
Basic loss per share (cents per share)	(1.69)	(3.79)
Diluted loss per share (center per share)	(1.69)	(3.79)

## Interests in the Shares and Options of the Company and Related Bodies Corporate

As at the date of this report, the interests of the directors in the shares and performance rights of the Company were:

	Ordinary Shares	Performance Rights	Shares Under Option	Shares Issued on Exercise of Option
Steve Targett	272,398	-	-	-
Luke Tuddenham	1,269,619	2,444,509	-	-
Gerry Tuddenham	13,635,400	-	-	-
Deborah Hadwen	112,001	-	-	-
Nathan Marburg	50,000	1,941,874	-	-

## Corporate Information

### Nature of Operation and Principal Activities

The principal activities of the Group during the financial year were the provision of specialist IT consultancy services.

There have been no significant changes in those activities during the year.

### Disclosure of Material Business Risk

Risk	Description	Mitigation
Strategic Accounts & Business Slowdown	Loss of key strategic accounts and business slowdown, potentially affecting revenue, profitability, and overall business growth.	We are strengthening engagement with current clients, reconnecting with former ones, and expanding our portfolio with new opportunities. We are also leveraging strategic partnerships, and investing in the Northern Hemisphere to diversify, de-risk, and reduce reliance on individual accounts, while maintaining strong cost discipline and flexibility to support sustainable growth. Also, we continue to modernise our service offerings, exploring automation and AI services.
Cyber Security	Unauthorised access to systems or data, with potential consequences including operational, financial, and reputational harm.	The company has achieved ISO27001 certification, further strengthening our security framework and controls. An IT & cyber security working group has also been established, to monitor and enhance security, including increasing staff awareness.
Delivery Quality Assurance	Challenges in meeting client expectations or project requirements, particularly as programs grow in size and complexity.	A structured governance framework exists for project delivery, with oversight being provided by practice leads and project managers, ensuring real-time monitoring of delivery quality and proactive mitigation of risks.
Liquidity Management	Cash flow constraints due to unforeseen expenses, business slowdowns, or delayed payments from major clients, potentially disrupting operational continuity.	Proactive liquidity management strategies, such as detailed cash forecasting, debtor management, and leveraging our international bank network and financing facilities, help ensure operational continuity. Ongoing cost discipline and control also remain a priority.
Succession Planning	Insufficient succession planning for key leadership positions, posing a risk of operational disruption.	A comprehensive succession framework is being developed to identify key personnel and successors. Initiatives such as recruiting, upskilling and knowledge transfer are in place to ensure leadership and technical expertise continuity and address any gaps in key roles.

### Employees

The Group employed 112 employees and contractors as at 30 June 2025 (2024: 108 employees and contractors).

### Significant Changes in the State of Affairs

No significant changes in the state of affairs of the Company occurred during the financial year.

### Significant Events After the Balance Date

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Group, the results of those operations, or the state of affairs of the Group in future financial years.

### Likely Developments and Expected Results

Likely developments, future prospects and business strategies of the operations of the Group are detailed in the Chairman's Statement and Managing Director's Review on pages 3 and 5, respectively.

### Environmental Regulation and Performance

The Company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

### Indemnification and Insurance of Directors, Officers and Auditors

The Company has paid premiums to insure the current directors and officers against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director and officer of the Company, other than conduct involving a willful breach of duty in relation to the Company. The total premium paid was \$84,170. No indemnity has been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an auditor of the Group.

### Director's Meetings held and attendance during the financial year

The number of meetings of directors (including meetings of committees) held during the year and the number of meetings attended by each director were as follows:

	Directors' Meetings		Audit & Risk Committee Meetings		Remuneration Committee Meetings	
	Held	Attended	Held	Attended	Held	Attended
Steve Targett	10	10	3	3	4	4
Luke Tuddenham	10	8	3	2	4	4
Gerry Tuddenham	10	10	3	3	4	4
Deborah Hadwen	10	10	3	3	4	4

### Committee Membership

As at the date of this report, the Company had a Finance and Audit Committee and a Remuneration Committee of the Board of Directors.

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Members acting on the committees of the Board during the year were:

#### **Audit Committee**

Deborah Hadwen (Chair)  
Gerry Tuddenham  
Steve Targett

#### **Remuneration Committee**

Steve Targett (Chair)  
Gerry Tuddenham (non-voting member)  
Deborah Hadwen

#### **Proceedings on Behalf of Company**

No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The Company was not a party to any such proceedings during the year.

#### **Non-Audit Services**

The Board of Directors, in accordance with advice from the Audit and Risk Committee, is satisfied that the provision of non-audit services during the year is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The directors are satisfied that the services disclosed below did not compromise the external auditor's independence for the following reasons:

- all non-audit services are reviewed and approved by the Finance and Audit Committee prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- the nature of the services provided do not compromise the general principles relating to auditor independence in accordance with APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* set by the Accounting Professional & Ethical Standards Board.
- The following fees for non-audit services were paid/payable to SW Accountants & Advisors Pty Ltd (an affiliated entity of SW Audit) during the year ended 30 June 2025:
  - Taxation compliance services: \$111,000
  - Other services \$11,120

# Remuneration Report

The Remuneration Report for the year ended 30 June 2025 outlines the Director and executive remuneration arrangements of CPT Global in accordance with the requirements of the *Corporations Act 2001* and its regulations. For the purposes of this Report, key management personnel (KMP) of CPT Global are defined as those persons having authority and responsibility for planning, directing, and controlling the major activities of CPT Global, directly, or indirectly, including any Director of the parent Company.

## Person to who the report applies

The remuneration disclosures in this Report cover the following persons:

<b>Steve Targett</b>	Non-Executive Chairman
<b>Luke Tuddenham</b>	Managing Director, CEO
<b>Gerry Tuddenham</b>	Executive Director
<b>Deborah Hadwen</b>	Non-Executive Director
<b>Nathan Marburg</b>	Chief Financial Officer, Company Secretary

## Remuneration Policy

The Remuneration Committee of the Board of Directors is responsible for determining and reviewing compensation arrangements for the directors, the managing director, and the executive team. The Remuneration Committee assesses the appropriateness of the nature and amount of remuneration of such officers on a periodic basis by reference to relevant employment market conditions with the overall objective of ensuring maximum stakeholder benefit from the retention of a high-quality Board and executive team. The outcomes of the remuneration structure are expected to comply with Executive Share and Option Scheme Guidelines. The payment of bonuses, performance rights and other incentive payments are reviewed by the Remuneration Committee annually as part of the review of executive remuneration and a recommendation is put to the Board for approval. All bonuses, performance rights and incentives must be linked to pre-determined performance criteria. The Board can exercise its discretion in relation to approving the incentives, bonuses and performance rights and can recommend changes to the Committee's recommendations.

Any changes must be justified by reference to measurable performance criteria. Details of such incentives awarded during the year are detailed below.

To assist in achieving these objectives, the Remuneration Committee links the nature and amount of executive directors' and officers' remuneration to the Company's financial and operational performance and shareholders' value.

## Performance-Based Remuneration

Executives have short-term 'at risk' cash bonuses, the payment of which depends on the executive meeting their KPIs. The KPIs are set annually after consultation with the directors and executives. The measures are specifically tailored to the areas where each executive has a level of control. The KPIs target areas the Board believes hold the greatest potential for expansion and profit, covering financial and non-financial goals, for both the short and long-term. They can include financial, people, client, strategy, and risk measures.

Executive directors and executives can receive performance rights with vesting conditions tied to the cumulative profit before tax and total shareholder return.

The performance-based remuneration does not include any clawback provisions.

## Company Performance, Shareholder Wealth and Director and Executive Remuneration

The remuneration policy has been tailored to increase goal congruence between shareholders, directors, and executives. There have been two methods applied in achieving this aim, the first being annual salary reviews based on key performance indicators, and the second being the issue of shares and options to selected directors and executives to encourage the alignment of personal and shareholder interests.

### Remuneration of Non-executive Directors

Non-executive Directors are entitled to a fixed fee per annum for acting as a Director of CPT Global. No additional fees are paid for membership of an active committee.

Under CPT Global's Constitution, Non-Executive Director's fees cannot exceed the aggregate cap approved by shareholders by an ordinary resolution. The current cap is \$300,000 and was adopted at the 2018 AGM. The aggregate fees paid to non-Executive directors in the 2025 financial year do not exceed the cap.

There have been changes to director fees in the year which are outlined in the remuneration schedules.

### Remuneration of Senior Executives

The executive directors and the executives specified in this remuneration report have their employment conditions formalised in contracts of employment and are permanent employees of CPT Global. The employment contracts contain the following common features:

- an annual review of the Base Salary which is dependent upon CPT Global's performance, the individual's performance, and market changes. Any increase to be recommended by Remuneration Committee for approval by the Board;
- short term performance incentive payments are paid, dependent upon CPT Global achieving its objectives and the individual achieving their KPIs, subject to Board discretion;

- at CPT Global's discretion, allowances and adjustments to Base Salary may be paid when an Executive is required to travel on CPT Global business. Any adjustments must be agreed in advance, documented in writing, and signed by the Executive and the Company;
- post-employment restraints covering non-solicitation of employees, contractors, and clients and non-competition;
- CPT Global may at its discretion elect to make payment in lieu of notice when the contract is terminated by the employee or the Company;
- a contract can be terminated immediately without notice by CPT Global for serious misconduct; and
- any options / Performance Rights (PRs) are subject to the Plan Rules, where continuous service during the whole of the measurement period is not a requirement in order for the PRs to be eligible to vest

Specific details of each Senior Executive's contract of employment which applied at the end of the financial year ending 30 June 2025 are summarised in the tables on the following pages.

Details of the nature and amount of each element of the remuneration of each director of the Company and executive officers of the company and the Group receiving the highest remuneration for the financial year and its comparative year are as follows:

### Summary of Employee Contracts Applicable at 30 June 2025

	Luke Tuddenham
<b>Position</b>	Managing Director, CEO
<b>Fixed Remuneration</b>	
Base Salary excl statutory on-costs	US\$350,000
401K (incl. matching)	US\$45,449
Medical Insurance	US\$39,281
<b>Non-monetary benefits</b>	Mobile telephone, car parking, motor vehicle lease, executive health check, flights for family (chairman preapproval required) and other miscellaneous expenses
<b>Performance Based Remuneration</b>	
Annual target bonus	US\$325,000
<b>Other benefits</b>	Nil
<b>Post-employment benefits</b>	Nil
<b>Post-employment restraint</b>	12 months
<b>Termination notice</b>	3 months
<b>Termination benefits</b>	US\$125,000

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	Gerry Tuddenham
<b>Position</b>	Executive Director
<b>Fixed Remuneration</b>	
Base Salary excl statutory on-costs	\$289,433
Superannuation	\$30,000
<b>Non-monetary benefits</b>	Mobile telephone, laptop, car park, road tolls
<b>Performance Based Remuneration</b>	
Annual target bonus	\$50,000
<b>Other benefits</b>	Nil
<b>Post-employment benefits</b>	Nil
<b>Post-employment restraint</b>	6 months
<b>Termination notice</b>	1 month
<b>Termination benefits</b>	Nil

	Steve Targett
<b>Position</b>	Non-Executive Director
<b>Fixed Remuneration</b>	
Base Salary	\$99,099
Superannuation	\$10,901
Transitional Director Fee	\$30,000
<b>Non-monetary benefits</b>	Professional subscription, board related travel and expenses

	Deborah Hadwen
<b>Position</b>	Non-Executive Director
<b>Fixed Remuneration</b>	
Base Salary	\$76,577
Superannuation	\$8,423
<b>Non-monetary benefits</b>	Professional subscription, board related travel and expenses

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	<b>Nathan Marburg</b>
<b>Position</b>	Chief Financial Officer
<b>Fixed Remuneration</b>	
Base Salary	\$304,000
Superannuation	\$30,000
<b>Non-monetary benefits</b>	Mobile telephone, laptop, professional subscription
<b>Performance Based Remuneration</b>	
Annual target bonus	\$40,000
<b>Other benefits</b>	Nil
<b>Post-employment benefits</b>	Nil
<b>Post-employment restraint</b>	6 months
<b>Termination notice</b>	2 months
<b>Termination benefits</b>	Nil

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	Short-Term Benefits		Post Emp't Benefits				Total	Performance related		
	Salary	Annual & Long Service Leave	Short-term Bonus	Other Benefits	Super	Other			Long-term Bonus	Share Based Payments
	\$	\$	\$	\$	\$	\$	\$	\$	\$	
<b>Directors</b>										
<b>Fred Grimwade</b>										
<b>2025</b>	-	-	-	-	-	-	-	-	-	-
2024	30,813	-	-	-	3,389	-	-	-	34,202	0.0%
<b>Deborah Hadwen</b>										
<b>2025</b>	<b>76,577</b>	-	-	-	<b>8,806</b>	-	-	-	<b>85,383</b>	<b>0.0%</b>
2024	70,104	-	-	-	7,226	-	-	-	77,330	0.0%
<b>Steve Targett</b>										
<b>2025</b>	<b>100,844</b>	-	-	-	<b>11,396</b>	-	-	-	<b>112,240</b>	<b>0.0%</b>
2024	79,116	-	-	-	11,613	27,027	-	-	117,756	0.0%
<b>Luke Tuddenham</b>										
<b>2025</b>	<b>575,077</b>	<b>(89,103)</b>	<b>138,681</b>	<b>105,289</b>	-	-	-	<b>(9,090)</b>	<b>720,854</b>	<b>18.0%</b>
2024	687,152	62,958	62,776	44,303	-	-	(112,000)	(289,880)	455,309	(74.5)%
<b>Gerry Tuddenham</b>										
<b>2025</b>	<b>280,460</b>	<b>57,329</b>	-	<b>7,958</b>	<b>30,000</b>	-	-	-	<b>375,747</b>	<b>0.0%</b>
2024	243,406	35,144	-	4,291	27,500	-	-	-	310,341	0.0%
<b>Total Directors Remuneration</b>										
<b>2025</b>	<b>1,032,958</b>	<b>(31,774)</b>	<b>138,681</b>	<b>113,247</b>	<b>50,202</b>	-	-	<b>(9,090)</b>	<b>1,294,224</b>	<b>10.0%</b>
2024	1,110,591	98,102	62,776	48,594	49,728	27,027	(112,000)	(289,880)	994,938	(34.1)%
<b>Executive Officers</b>										
<b>Nathan Marburg</b>										
<b>2025</b>	<b>305,021</b>	<b>18,981</b>	<b>21,600</b>	<b>624</b>	<b>30,000</b>	-	-	<b>42,870</b>	<b>419,096</b>	<b>15.4%</b>
2024	304,979	12,721	10,000	313	27,500	-	-	11,728	367,241	5.9%
<b>Total Executive Officers Remuneration</b>										
<b>2025</b>	<b>305,021</b>	<b>18,981</b>	<b>21,600</b>	<b>624</b>	<b>30,000</b>	-	-	<b>42,870</b>	<b>419,096</b>	<b>15.4%</b>
2024	304,979	12,721	10,000	313	27,500	-	-	11,728	367,241	5.9%
<b>Total Remuneration</b>										
<b>2025</b>	<b>1,337,979</b>	<b>(12,793)</b>	<b>160,281</b>	<b>113,871</b>	<b>80,202</b>	-	-	<b>33,780</b>	<b>1,713,320</b>	<b>11.3%</b>
2024	1,415,570	110,823	72,776	48,907	77,228	27,027	(112,000)	(278,152)	1,362,179	(23.3)%

#### Notes

- The elements of remuneration have been determined based on the cost to the Group.
- Luke Tuddenham's remuneration is primarily in US dollars, the amounts above have been translated into Australian dollars using the average FX rate for the period.
- Annual leave reflects the movement in the annual leave provision during the year. A negative amount arises where the leave used by the individual during the year exceeds the entitlement accrued.
- Steve Targett resigned on 31 August 2025

## Performance Income as a Proportion of Total Remuneration

Executive directors and executives are paid performance-related bonuses based on set monetary figures, rather than proportions of salary since these payments are discretionary. This has led to the proportions of remuneration related to performance varying between individuals. Each employee's bonus is modelled on the achievement of targets and meeting organisation values. Before any payments are made, the calculations and eligibility for such payments must be approved by the Board, following the review and recommendation by the Remuneration Committee that will consider an individual's achievements as well as the Group's performance for that period.

## Performance Rights Granted as Remuneration

		Granted No.	Grant Date	Vested No.	Value per Share at Grant Date \$	Exercise Price \$	Last Exercise Date
Luke Tuddenham	Market	722,254	20/11/24	-	\$0.060	\$0.00	30/06/27
	Non-market	722,255	20/11/24	-	\$0.085	\$0.00	30/06/27
Nathan Marburg	Market	628,047	20/11/24	-	\$0.060	\$0.00	30/06/27
	Non-market	628,047	20/11/24	-	\$0.085	\$0.00	30/06/27
<b>Total</b>		<b>2,700,603</b>					

Further details on the service and performance criteria attached to these rights can be found in Note 19.

	Balance at beginning of Period	Granted as Remuneration	Rights Exercised	Rights Lapsed /Cancelled	Balance at End of Period
Luke Tuddenham	2,000,000	1,444,509	-	(1,000,000)	2,444,509
Nathan Marburg	685,780	1,256,094	-	-	1,941,874
<b>Total</b>	<b>2,685,780</b>	<b>2,700,603</b>	<b>-</b>	<b>(1,000,000)</b>	<b>4,386,383</b>

## Shareholdings of Key Management Personnel

Shares held by key management personnel directly, indirectly, or beneficially, including their related parties:

Shares held in CPT Global Limited	Balance 1 July 2023 Ord	Granted as Remuneration Ord	On Exercise of Options Ord	Net Change Other Ord	Balance 30 June 2024 Ord
Fred S Grimwade**	718,200	-	-	-	718,200
Gerry Tuddenham	13,568,127	-	-	19,152	13,587,279
Luke Tuddenham	1,269,619	-	-	-	1,269,619
Steve Targett	-	-	-	204,213	204,213
Deborah Hadwen	-	-	-	112,001	112,001
<b>Specified Executives</b>					
Nathan Marburg	-	-	-	50,000	50,000
<b>Total</b>	<b>15,555,946</b>	<b>-</b>	<b>-</b>	<b>385,366</b>	<b>15,941,312</b>

\*\*Fred Grimwade resigned on 22 November 2023.

Shares held in CPT Global Limited	Balance 30 June 2024 Ord	Granted as Remuneration Ord	On Exercise of Options Ord	Net Change Other Ord	Balance 30 June 2025 Ord
Gerry Tuddenham	13,587,279	-	-	48,121	13,635,400
Luke Tuddenham	1,269,619	-	-	-	1,269,619
Steve Targett	204,213	-	-	68,185	272,398
Deborah Hadwen	112,001	-	-	-	112,001
<b>Specified Executives</b>					
Nathan Marburg	50,000	-	-	-	50,000
<b>Total</b>	15,223,112	-	-	116,306	15,339,418

### Auditor's Independence Declaration

The lead auditor's independence declaration for the year ended 30 June 2025 has been received and can be found on page 23 of the directors' report.

Signed in accordance with a resolution of the directors.



**Deborah Hadwen**

**Non-Executive Director, Chair Audit and Risk Committee**

29 September 2025

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## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF CPT GLOBAL LIMITED

As lead auditor, I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit, and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.



**SW Audit**  
Chartered Accountants



Nick Michael  
Partner

Melbourne, 29 September 2025

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# Consolidated Financial Statements

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# Consolidated Statement of Profit or Loss and Other Comprehensive Income

YEAR ENDED 30 JUNE 2025

	Notes	30 Jun 25 \$	30 Jun 24 \$
Revenue	3	23,135,589	20,714,755
Other income	3	7,957	10,012
Reversal of impairment of financial assets	7(b)	137,500	-
Share based payment arrangements	19(a)	(95,512)	386,635
Salaries and employee benefits		(4,999,982)	(4,287,609)
Consultant benefits		(15,290,189)	(14,481,280)
Depreciation and amortisation	4	(110,179)	(25,376)
Insurance		(382,964)	(449,506)
Finance costs	4	(249,323)	(436,863)
Occupancy costs		(84,796)	(226,523)
Professional Services		(778,238)	(723,663)
Licenses & Subscriptions		(411,559)	(383,340)
Other expenses	4	(1,011,150)	(1,456,990)
Impairment of financial assets	7(b)	-	(49,480)
Foreign currency losses		(758)	(813)
<b>LOSS BEFORE INCOME TAX</b>		<b>(133,604)</b>	<b>(1,410,041)</b>
<b>INCOME TAX EXPENSE</b>	5	<b>(572,610)</b>	<b>(179,313)</b>
<b>LOSS AFTER INCOME TAX</b>		<b>(706,214)</b>	<b>(1,589,354)</b>
<b>Other Comprehensive Income:</b>			
<b>Items that may be subsequently reclassified to profit or loss</b>			
Exchange differences on translating foreign operations		31,870	(4,306)
Total other comprehensive income/(deficit) for the year, net of tax		31,870	(4,306)
<b>TOTAL COMPREHENSIVE LOSS FOR THE YEAR</b>		<b>(674,344)</b>	<b>(1,593,660)</b>
<b>LOSS ATTRIBUTABLE TO MEMBERS OF CPT GLOBAL LIMITED</b>		<b>(706,214)</b>	<b>(1,589,354)</b>
<b>TOTAL COMPREHENSIVE LOSS ATTRIBUTABLE TO MEMBERS OF CPT GLOBAL LIMITED</b>		<b>(674,344)</b>	<b>(1,593,660)</b>
Basic loss per share (cents per share)	20	(1.69)	(3.79)
Diluted loss per share (cents per share)	20	(1.69)	(3.79)

The Consolidated Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the Notes to the Financial Statements.

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# Consolidated Statement of Financial Position

YEAR ENDED 30 JUNE 2025

	Notes	30 Jun 25 \$	30 Jun 24 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	6	1,655,513	1,599,267
Trade and other receivables	7	2,444,146	2,345,816
Contract assets	8	550,115	537,531
Other current assets	9	206,353	238,175
Current tax assets		-	407,557
<b>TOTAL CURRENT ASSETS</b>		<b>4,856,127</b>	<b>5,128,346</b>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables	7	-	549,410
Deferred tax assets	5	908,528	883,381
Right-of-use assets	11	107,496	199,636
Property, plant, and equipment	10	29,626	20,478
<b>TOTAL NON-CURRENT ASSETS</b>		<b>1,045,650</b>	<b>1,652,905</b>
<b>TOTAL ASSETS</b>		<b>5,901,777</b>	<b>6,781,251</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	12	3,742,783	3,925,408
Contract liabilities	13	128,927	283,771
Lease liabilities	14	110,508	78,837
Current tax liabilities		88,489	-
Provisions	16	1,302,623	1,272,860
<b>TOTAL CURRENT LIABILITIES</b>		<b>5,373,330</b>	<b>5,560,876</b>
<b>NON-CURRENT LIABILITIES</b>			
Lease liabilities	14	19,524	130,032
Provisions	16	37,790	40,378
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>57,314</b>	<b>170,410</b>
<b>TOTAL LIABILITIES</b>		<b>5,430,644</b>	<b>5,731,286</b>
<b>NET ASSETS</b>		<b>471,133</b>	<b>1,049,965</b>
<b>EQUITY</b>			
Issued capital	17	13,918,575	13,918,575
Reserves	18	(924,643)	(1,041,975)
Accumulated losses		(12,522,799)	(11,826,635)
<b>TOTAL EQUITY</b>		<b>471,133</b>	<b>1,049,965</b>

The Consolidated Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements.

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# Consolidated Statement of Changes in Equity

YEAR ENDED 30 JUNE 2025

		\$	\$	\$	\$	
	Notes	Issued Capital Ordinary	Accumulated Losses	Employee Compensation Reserve	Foreign Currency Translation Reserve	Total
<b>Balance at 1 July 2023</b>		13,918,575	(11,936,018)	2,035,977	(1,100,274)	2,918,260
Reclassification from share-based payment reserve to retained earnings	1(q)	-	1,698,737	(1,698,737)	-	-
<b>Comprehensive Income</b>						
Loss for the year		-	(1,589,354)	-	-	(1,589,354)
Other comprehensive deficit		-	-	-	(4,306)	(4,306)
<b>Total comprehensive deficit for the year</b>		-	(1,589,354)	-	(4,306)	(1,593,660)
<b>Transactions with owners, in their capacity as owners</b>						
Share-based payments		-	-	(274,635)	-	(274,635)
<b>Total transactions with owners, in their capacity as owners</b>		-	-	(274,635)	-	(274,635)
<b>Balance at 30 June 2024</b>		13,918,575	(11,826,635)	62,605	(1,104,580)	1,049,965
<b>Balance at 1 July 2024</b>		<b>13,918,575</b>	<b>(11,826,635)</b>	<b>62,605</b>	<b>(1,104,580)</b>	<b>1,049,965</b>
<b>Comprehensive Income</b>						
Loss for the year		-	(706,214)	-	-	(706,214)
Other comprehensive income		-	-	-	31,870	31,870
<b>Total comprehensive deficit for the year</b>		-	(706,214)	-	31,870	(674,344)
<b>Transactions with owners, in their capacity as owners</b>						
Dividends paid or provided for		-	-	-	-	-
Issue of shares		-	-	-	-	-
Share-based payments		-	10,050	85,462	-	95,512
<b>Total transactions with owners, in their capacity as owners</b>		-	10,050	85,462	-	95,512
<b>Balance at 30 June 2025</b>		<b>13,918,575</b>	<b>(12,522,799)</b>	<b>148,067</b>	<b>(1,072,710)</b>	<b>471,133</b>

The Consolidated Statement of Changes in Equity is to be read in conjunction with the Notes to the Financial Statements.

# Consolidated Statement of Cash Flows

YEAR ENDED 30 June 2025

	Notes	30 Jun 25 \$	30 Jun 24 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		25,870,300	24,341,035
Payments to suppliers and employees		(25,540,198)	(23,714,649)
Interest received		7,957	10,012
Finance costs		(90,351)	(87,204)
Income tax paid		(101,711)	(186,816)
NET CASH FLOWS FROM OPERATING ACTIVITIES	22	145,997	362,378
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of software, property, plant and equipment		(27,176)	(3,771)
NET CASH FLOWS USED IN INVESTING ACTIVITIES		(27,176)	(3,771)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Lease payments		(94,445)	-
NET CASH FLOWS USED IN FINANCING ACTIVITIES		(94,445)	-
NET INCREASE IN CASH AND CASH EQUIVALENTS HELD		24,376	358,607
Opening cash and cash equivalents		1,599,267	1,244,980
Effects of exchange rate changes on cash and cash equivalents		31,870	(4,320)
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	6	<b>1,655,513</b>	1,599,267

The Consolidated Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements.

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# Notes to the Financial Statements

**Year Ended 30 June 2025**

## 1. Summary of Material Accounting Policies

The consolidated financial statements comprise the financial statements of CPT Global Limited (the Company) and its subsidiaries (the Group). The separate financial statements of the Parent Entity, CPT Global Limited, have not been presented within these financial statements as permitted by the *Corporations Act 2001*. The parent entity information can be found at Note 25.

The principal activities of the Group during the financial year were the provision of specialist IT consultancy services. The registered address and principal place of business is Level 3, 818 Bourke Street, Docklands, Victoria.

The financial statements were authorised for issue on 29 September 2025 by the Board of Directors.

### Basis of Preparation

These general-purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board. The Group is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and is based on historical costs modified by the valuation of selected non-current assets, financial assets and financial liabilities. All amounts are in Australian dollars unless otherwise stated.

### Going Concern

For the year ending 30 June 2025, the Group reported a net loss after tax of \$706,214 (2024: net loss after tax of \$1,589,354) and net cash inflows from operating activities of \$145,997 (2024: net cash inflows from operating activities of \$362,378). At 30 June 2025, the Group had a net working capital deficiency of \$517,203 (2024: net working capital deficiency of \$432,530).

- Business momentum strengthened in FY25, with improved client activity and recent wins positioning us for the year ahead. Revenue grew 12%, supported by stronger demand in the Northern Hemisphere and a sharper focus on cost discipline, which is expected to further improve our cash position.

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- o The Northern Hemisphere continues to drive growth, with revenue up 37% and accounting for over 70% of Group turnover. We are also investing in the region, including additional senior management presence in Europe to deepen client relationships, broaden our market reach, diversify, and de-risk the business.
- o Australia & APAC remains central to our model as both a technical delivery hub and a foundation for future growth. The region is capitalising on its strengths and pursuing opportunities with major banks and government clients.
- We continue to actively leverage our securitisation facility for Australian debtors (through ScotPac) and our international banking network for liquidity and cash management.
- We are exploring the use of Export Finance Australia (EFA) for large risk-reward and fixed-price projects, as we have done in prior years.
- We will continue to maintain cost discipline and assess opportunities for further cost rationalisation in both business and operational areas, should business conditions not improve as anticipated. Short-term incentives (STIs) are discretionary and will be paid having regard to the Group's financial performance and cash flow position. The Remuneration Committee also has discretion to defer or withhold STI payments where appropriate to ensure prudent cash management.
- If needed, the Company can raise extra funds through issuing shares on the ASX or using convertible instruments, giving it options to support future growth and operational requirements.
- The Founder, who is the major shareholder, remains actively involved in the business as Executive Director and Head of APAC and continues to support the Group's operations, with flexibility to provide short-term funding if required.

The Directors have reviewed the cash flow forecast for the next 12 months and believe it is appropriate for the financial statements to be prepared on a going concern basis.

**(a) Principles of Consolidation**

The consolidated financial statements incorporate all of the assets, liabilities, and results of the parent (CPT Global Limited) and all the subsidiaries. Subsidiaries are entities the parent controls. The parent controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. A list of the subsidiaries is provided in Note 24.

The assets, liabilities and results of all subsidiaries are fully consolidated into the financial statements of the Group from the date on which control is obtained by the Group. Intercompany transactions, balances and unrealised gains or losses on transactions between Group entities are fully eliminated on consolidation. The accounting policies of subsidiaries have been changed and

adjustments made where necessary to ensure uniformity of the accounting policies adopted by the Group.

The financial statements of the subsidiaries used in the preparation of these consolidated financial statements have been prepared as of the same reporting date as the parent.

### **(b) Income Tax**

The income tax expense for the year comprises current income tax expense/(benefit) and deferred tax expense/(benefit).

Current income tax expense/(benefit) charged to the profit or loss is the tax payable/(receivable) on taxable income/(loss) for the current period. Current tax liabilities/ (assets) are therefore measured at the amounts expected to be paid to/(recovered from) the relevant taxation authority using tax rates (and tax laws) that have been enacted or subsequently enacted by the end of the reporting period.

Deferred income tax expense/(benefit) reflects movements in deferred tax asset and deferred tax liability balances during the year.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. The Group assesses the recoverability of deferred tax assets balances at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### **(c) Contract Assets**

Contract assets represent amounts relating to revenue recognised that has not been invoiced to the customer at the end of the reporting period. There is no amount of the contract asset that was initially recognised more than 12 months prior to the end of the reporting period.

### **(d) Property, Plant, & Equipment**

Each class of property, plant, and equipment is carried at cost less accumulated depreciation and where applicable, impairment losses.

### **Depreciation**

The depreciable amount of all fixed assets is depreciated on a straight-line basis over the asset's useful life to the Group commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

<b>Class of Fixed Asset</b>	<b>Depreciation Rate</b>
Computer Equipment	33% to 50%
Fixtures, Fittings and Equipment	33% to 50%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit and loss.

### **(e) Leases**

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date. The right-of-use asset is subsequently depreciated under the straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the incremental borrowing rate. The lease liability is measured at amortised cost under the effective interest method.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

### **(f) Financial Instruments**

#### **Recognition and Measurement**

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial instruments are initially measured at fair value plus transaction costs. The classification of financial assets is based on both the business model for managing the financial asset and the contractual cash flow characteristics of the financial asset.

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### **Classification of Financial Assets**

Financial assets recognised by the Group are subsequently measured at amortised cost.

### **Classification of Financial Liabilities**

Financial liabilities recognised by the Group are subsequently measured at amortised cost.

### **Impairment of Financial Assets**

At the end of each reporting period, the Group tests financial assets for impairment by applying the expected credit loss impairment model. The Group has adopted the simplified approach under AASB 9 *Financial Instruments* to measure the allowance for credit losses for receivables from contracts with customers and contract assets. The allowance for credit losses is determined based on the lifetime expected credit losses of the financial asset. The Group has no other financial assets subject to impairment testing under AASB 9.

In applying the simplified approach under AASB 9, the Group uses a provision matrix based on historical experience at the client and segment level, adjusted for factors that are specific to the financial asset, as well as current and future expected economic conditions relevant to the financial asset.

Contractual payments more than 180 days past due are considered default events for the purpose of measuring expected credit losses based on the historical experience of the Group.

Any financial assets that have been written off but subsequently recovered in whole or in part are recognised in profit or loss.

### **Derecognition**

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the Group no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled, or expired. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

### **(g) Trade Receivables**

Trade receivables are a part of financial instruments (loans and receivables) and are initially recognised at transaction price and are subsequently measured at amortised cost less any impairment allowance. Trade receivables are generally due for settlement within 30 days.

### **(h) Impairment of Non-Financial Assets**

At the end of each reporting period, the Group reviews the carrying values of its tangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the

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asset's carrying value over its recoverable amount is recognised as an expense in the profit and loss. Non-financial assets, other than goodwill that suffered impairment, are reviewed for possible reversals of the impairment at the end of each reporting period.

## **(i) Foreign Currency Transactions and Balances**

### ***Functional and Presentation Currency***

The functional currency of each of the Group's entities is the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars which is the Company's functional and presentation currency.

### ***Transaction and Balances***

Foreign currency transactions are translated into functional currency using the exchange rates prevailing at the date of the transaction. Foreign currency monetary items are re-translated at the year-end exchange rate. Non-monetary items measured at historical cost continue to be carried at the exchange rate at the date of the transaction. Non-monetary items measured at fair value are reported at the exchange rate at the date when fair values were determined.

Exchange differences arising on the translation of monetary items are recognised in the profit or loss. Exchange differences arising on the translation of non-monetary items are recognised directly in equity to the extent that the underlying gain or loss is directly recognised in equity, otherwise the exchange difference is recognised in the profit or loss.

### ***Group Companies***

The financial results and position of foreign operations whose functional currency is different from the Group's presentation currency are translated as follows:

- assets and liabilities are translated at year-end exchange rates prevailing at the end of the reporting period;
- income and expenses are translated at average exchange rates for the period which would approximate the rate at the date of the transaction;
- and retained earnings are translated at the exchange rates prevailing at the date of the transaction.

On consolidation, exchange differences arising from translation of transactions considered to be net investment in foreign operations are transferred directly to the Group's foreign currency translation reserve in the statement of financial position. These differences are recognised in the profit or loss in the period in which the operation is disposed.

## **(j) Trade and Other Payables**

Trade and other payables are a part of financial instruments (non-derivative financial liabilities). These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

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## (k) Employee Benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. Those cashflows are discounted using market yields on corporate bonds with terms to maturity that match the expected timing of cashflows.

### (i) Wages and salaries, and annual leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled wholly within 12 months of the end of the reporting period are recognised in provision for employee benefits in respect of employees' services up to the end of the reporting period and are measured at the undiscounted amounts expected to be paid when the liabilities are settled.

### (ii) Long service leave

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

### (iii) Share-based payments

Share-based compensation benefits are provided to certain directors and employees via the Group Employee Equity Plan. Information relating to this scheme is set out in Note 19.

The fair value of performance rights granted under the CPT Employee Equity Plan is recognised as an employee benefit expense with a corresponding increase in equity in the period the rights vest. The fair value is measured at grant date and recognised over the period during which the employees become unconditionally entitled to the rights.

The fair value at grant date is determined using a Monte-Carlo valuation model that takes into account the exercise price, the term of the right, the impact of dilution, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield, and the risk-free interest rate for the term of the right.

The fair value of the rights granted is adjusted to reflect market vesting conditions but excludes the impact of any non-market vesting conditions (for example, profitability and sales growth targets). Non-market vesting conditions are included in assumptions about the number of rights that are expected to become exercisable. At the end of each reporting period, the Group revises its estimate of the number of rights that are expected to become exercisable. The employee

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benefit expense recognised each period takes into account the most recent estimate. The impact of the revision to the original estimates, if any, is recognised in the profit and loss with a corresponding adjustment to equity.

### **(l) Provisions**

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured. A provision for dividends is not recognised as a liability unless the dividends are declared, determined, or publicly recommended on or before the end of the reporting period.

### **(m) Issued Capital**

Issued and paid-up capital is recognised at the fair value of the consideration received by the Group.

Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

### **(n) Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

### **(o) Revenue and Other Income**

The Group recognises revenue to represent the transfer of promised goods or services to customers in an amount that reflects the consideration to which the Group expects to be entitled in exchange for the goods or services.

The Group enters into contracts with clients to provide IT consulting services on a time and materials, fixed price, milestone based and risk/reward basis, or variations thereof. The performance obligations in each contract are identified and the total transaction price is determined in accordance with AASB 15 based on the consideration expected to be received, including both fixed and variable amounts, and excluding any amounts collected on behalf of third parties. Variable consideration (for example, milestone payments or risk/reward savings) is estimated using either the expected value or most likely amount method, and is included only to the extent that it is highly probable that a significant reversal will not occur when the uncertainty is resolved. The total transaction price is then allocated against the various performance obligations based on their stand-alone selling prices. The transaction price excludes any amounts collected on behalf of third parties.

The Group determines the stand-alone selling price by direct reference to contracts and pricing schedules for the services being delivered.

Revenue is recognised over time as performance obligations are satisfied by transferring the goods or services to the client in the following ways:

- the client simultaneously receives and consumes the benefits as the Group performs;
- the client controls the asset as the Group creates or enhances it; or
- the Group's performance does not create an asset for which the client has an alternative use and there is a right to payment for performance to date.

When revenue is recognised over time the progress towards complete satisfaction of the performance obligations is measured using the stage of completion method, except for risk/reward contracts as discussed below. The Group uses an input method (labour hours incurred to date as a percentage of total estimated hours) because management considers this method faithfully depicts the transfer of services to the client, as labour effort incurred directly corresponds with value delivered. Clients are invoiced monthly in arrears unless the contract specifies otherwise. Payment terms are generally 30 days. Any amounts that remain unbilled at the end of a reporting period are presented in the statement of financial position as contract assets. Only the passage of time is required before these amounts are invoiced and collected.

Risk/reward revenue is recognised by measuring the progress towards complete satisfaction of the performance obligations. The Group applies an output method because management considers this approach faithfully depicts the pattern of transfer of value to the client, as the benefits received are directly measurable in terms of savings achieved. The output is measured in either million instructions per second (MIPS) or million service units (MSUs) saved for the customer and the progress is measured by reference to the MIPS or MSUs saved to date as a percentage of total estimated MIPS or MSUs for each performance obligation. The MIPS or MSUs saved to date are determined by identifying all opportunities identified at a point in time and weighting the likelihood of the client realising the savings based on fixed and measurable stages in a risk/reward project. The weighting at each stage is based on the Group's experience completing risk/reward projects. Clients are invoiced in accordance with the contract terms which generally stipulate that invoices can be submitted when the savings have been measured and confirmed by the client and the Group. Payment terms are generally 30 days. Any amounts that remain unbilled at the end of a reporting period are presented in the statement of financial position as a contract asset.

Clients may be invoiced in advance for the provision of services, and this is recognised as a contract liability until the Group provides, and the client consumes, the benefits of the service.

Interest revenue is recognised on a proportional basis considering the effective interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

### **(p) Earnings per Share (EPS)**

Basic EPS is calculated as net profit attributable to members, adjusted to exclude costs of servicing equity (other than dividends) and preference share dividends, divided by the weighted average number of ordinary shares, adjusted for any bonus element.

Diluted EPS is calculated as net profit attributable to members, adjusted for:

- costs of servicing equity (other than dividends) and preference share dividends;
- the after-tax effect of dividends and interest associated with dilutive potential ordinary shares that have been recognised as expenses;
- other non-discretionary changes in revenues or expenses during the period that would result from the dilution of potential ordinary shares;
- divided by the weighted average number of ordinary shares and dilutive potential ordinary shares, adjusted for any bonus element; and
- the effect of antidilution, if there is a loss it is deemed that dilutive shares will be excluded.

### **(q) Changes in presentation of comparative financial statements**

During the year, the Group reassessed the presentation of the employee compensation reserve. The Group reclassified \$1,698,737 from the employee compensation reserve to accumulated losses to reflect the expiry of share-based payment arrangements granted under the CPT Share and Option Incentive Plan between FY07–FY11.

### **(r) Critical Accounting Estimates & Judgements**

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Group.

#### ***Key Estimates and Judgements***

##### **(i) Impairment losses on trade and other receivables, and contract assets**

The Group recognises impairment losses using an expected credit loss (ECL) model. ECLs on trade receivables and contract assets are assessed at the individual debtor level, taking into account expectations of recoverability relative to agreed credit terms.

During the period, the Group recorded a reversal of previously recognised impairment on receivables from tax authorities, following excess recovery of the outstanding balance.

Significant judgement is required in determining whether receivables should be provided for and in estimating the appropriate level of ECL provision.

##### **(ii) Contract assets**

The Group measures contract assets based on information available at the time of recognition. This information includes historical trends, data analysis, significant judgments from key management personnel as to the reasonable expectations of future events and completion of projects in progress.

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**(iii) Deferred taxes**

In assessing whether future taxable amounts will be available to utilise temporary differences and losses, management review the past performance of the relevant company, the budgets for the forthcoming financial year, forecasts, and sales pipelines.

**(s) New or amended Accounting Standards and Interpretations adopted**

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standard Board (“AASB”) that are mandatory for the current reporting period. There were no standards adopted in the current period that had a material impact on the Group.

**(t) New Accounting Standards and Interpretations Issued but Not Yet Effective**

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2025 reporting periods have not been early adopted by the group.

*AASB 2024-2: Amendments to Australian Accounting Standards – Classification and Measurement of Financial Instruments*- This Standard makes significant amendments to AASB 9 (amongst others) as below:

- i) Specific provisions on derecognition of financial liabilities settled through the electronic payment system. Subject to certain conditions being met, an entity is permitted to regard such financial liabilities as settled before the settlement date. Notably, the entity needs to determine whether the settlement risk associated with the electronic payment system is insignificant.
- ii) For financial assets with contingent features (such as ESG related), the contractual cash flows are solely principal and interest if and only if, in all contractually possible scenarios, the contractual cash flows would not be significantly different from the contractual cash flows on a financial instrument with identical contractual terms, but without such a contingent feature. For this the entity needs to perform appropriate qualitative and quantitative assessments to determine whether such criterion is met, unless it is clear from little or no analysis.
- iii) For financial assets with non-recourse features (due to linkage to cash flows generated from specific assets), an entity is required to also consider how this link is affected by other contractual arrangements, such as subordinated debt or equity instruments issued by the debtor.
- iv) Exclude arrangements that are meant to provide credit enhancement from the purview of provisions relating to contractually linked instruments (for e.g., structured entity set up to hold the underlying assets that will generate the cash flows to repay the creditor.). Include financial instruments such as lease receivables (including ONLY those with variable payments dependent on an index or rate) which have contractual cash flows similar to principal and interest but not within the scope of AASB 9.

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Effective for annual reporting periods beginning on or after 1 January 2026. These amendments are retrospectively applicable with an option to not restate prior periods and make cumulative adjustments to opening balance of retained earnings (or other component of equity, as appropriate) at the date of initial application.

## 2. Operating Segments

### Identification of Reportable Segments

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Board of Directors (Chief Operating Decision Makers, CODM) in assessing the performance and determining the allocation of resources. The reportable segments disclosed are by geographical locations based on the major lines of services provided to customers. Europe and North America are reported as the Northern Hemisphere given the same line of services provided to customers.

Reportable segments disclosed are based on aggregating operating segments where the segments are considered to have similar economic characteristics and are also similar with respect to the following:

- services provided by the segment;
- the type of customer for the services provided; and
- external regulatory requirements

### Types of Services by Segment

Below outlines the major lines of services provided to customers for each reportable segment:

#### Australia & APAC

- Software Rationalisation and License Optimisation
- Transformation and Modernisation services
- Program Governance and Assurance Services
- Quality Assurance Services
- Capacity Management Services
- Mainframe and Midrange Optimisation and Cost Reduction Services

#### Northern Hemisphere

- Mainframe & Midrange Optimisation and Cost Reduction services
- Transformation and Modernisation services
- Software Rationalisation and License Optimisation
- Technical Support services
- Mainframe Security
- Quality Assurance services
- Capacity Management services

## Basis of accounting for purposes of reporting by reportable segments

### Accounting policies adopted

Unless stated otherwise, all amounts reported to the Board of Directors with respect to operating segments are determined in accordance with accounting policies that are consistent with those adopted in the annual financial statements of the Company.

### Inter-segment transactions

Segment revenues, expenses and results exclude transfers between segments. The prices charged on intersegment transactions are the same as those charged for similar services to parties outside of the Group on an arm's length basis. These transfers are eliminated on consolidation.

### Segment Assets and Liabilities

Segment assets and liabilities reported are based on the internal reports reviewed by the Board of Directors. Assets include trade debtors and contract asset balances. Liabilities include trade creditors and accruals.

### Unallocated Items

The Board of Directors review segment performance to the gross profit level. Items, other than operating expenses that can be allocated to a segment, are not allocated to operating segments as they are not considered part of the core operations of any segment.

Segment Performance	Australia & APAC		Northern Hemisphere		Corporate		Consolidated	
	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24
<b>Revenue</b>	<b>6,520,669</b>	8,597,734	<b>16,614,920</b>	12,117,021	-	-	<b>23,135,589</b>	20,714,755
<b>Cost of Sales</b>	<b>(5,802,055)</b>	(6,393,550)	<b>(7,912,720)</b>	(6,160,739)	-	-	<b>(13,714,775)</b>	(12,554,289)
<b>Segment Gross Profit Before Tax</b>	<b>718,614</b>	2,204,184	<b>8,702,200</b>	5,956,282	-	-	<b>9,420,814</b>	8,160,466
<i>Reconciliation of segment result to group profit before tax</i>								
OPEX	<b>(1,333,169)</b>	(1,963,276)	<b>(3,727,599)</b>	(3,379,933)	<b>(4,535,638)</b>	(4,564,453)	<b>(9,596,406)</b>	(9,907,662)
<b>Profit/(loss) before tax before unallocated items</b>	<b>(614,555)</b>	240,908	<b>4,974,601</b>	2,576,349	<b>(4,535,638)</b>	(4,564,453)	<b>(175,592)</b>	(1,747,196)
Corporate Costs								
Share based payment reversal/(expense)							<b>(95,512)</b>	386,635
Impairment of financial assets							-	(49,480)
Reversal of Impairment of financial assets							<b>137,500</b>	-
							<b>41,988</b>	337,155
<b>Loss before tax</b>							<b>(133,604)</b>	(1,410,041)

Segment Assets	Australia & APAC		Northern Hemisphere		Corporate		Consolidated	
	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24
<i>Reconciliation of segment assets to group assets</i>								
- Cash and cash equivalents	<b>654,297</b>	521,934	<b>1,001,216</b>	1,077,333	-	-	<b>1,655,513</b>	1,599,267
- Trade receivables	<b>825,618</b>	1,176,969	<b>1,618,528</b>	1,718,257	-	-	<b>2,444,146</b>	2,895,226
- Deferred tax asset	<b>385,266</b>	377,301	<b>523,262</b>	506,080	-	-	<b>908,528</b>	883,381
- Contract assets	<b>83,702</b>	-	<b>466,413</b>	537,531	-	-	<b>550,115</b>	537,531
- Property, plant & equipment	-	-	<b>5,895</b>	4,221	<b>23,731</b>	16,257	<b>29,626</b>	20,478
- Right-of-use-assets	-	-	-	-	<b>107,496</b>	199,636	<b>107,496</b>	199,636
- Other tax assets	-	103,345	-	304,212	-	-	-	407,557
- Other assets	<b>6,667</b>	12,972	<b>76,952</b>	95,768	<b>122,734</b>	129,435	<b>206,353</b>	238,175
<b>Total Group Assets</b>	<b>1,955,550</b>	2,192,521	<b>3,692,266</b>	4,243,402	<b>253,961</b>	345,328	<b>5,901,777</b>	6,781,251

Segment Liabilities	Australia & APAC		Northern Hemisphere		Corporate		Consolidated	
	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24	Jun-25	Jun-24
<i>Reconciliation of segment liabilities to group liabilities</i>								
- Trade and other payables	<b>(366,676)</b>	356,618	<b>2,720,894</b>	1,966,003	<b>1,388,565</b>	1,383,771	<b>3,742,783</b>	3,706,392
- Provisions	<b>934,947</b>	1,078,318	<b>168,361</b>	246,579	<b>237,105</b>	207,357	<b>1,340,413</b>	1,532,254
- Contract liabilities	<b>47,614</b>	229,871	<b>81,313</b>	53,900	-	-	<b>128,927</b>	283,771
- Lease liabilities	-	-	-	-	<b>130,032</b>	208,869	<b>130,032</b>	208,869
- Current tax liabilities	-	-	<b>88,489</b>	-	-	-	<b>88,489</b>	-
<b>Total Group Liabilities</b>	<b>615,885</b>	1,664,807	<b>3,059,057</b>	2,266,482	<b>1,755,702</b>	1,799,997	<b>5,430,644</b>	5,731,286

## Major Customers

The Group provides services to a range of clients in the financial services, insurance and government industries. The Group's top 10 clients account for 90% of the Group's global revenue (2024: 83%), totaling \$20,730,810 (2024: \$17,182,955).

Industry	Segment	% contributed
Banking	Northern Hemisphere	27%
Banking	Australia	22%
Insurance	Northern Hemisphere	21%
Finance	Northern Hemisphere	17%
Federal Government	Australia	3%

### 3. Revenue

	2025	2024
	\$	\$
<b>Revenue</b>		
Services revenue – time & materials	15,683,563	14,427,414
Services revenue – fixed price	7,452,026	5,207,497
Services revenue – risk & reward	-	1,079,844
<b>Total Revenue from Contracts with Customers</b>	<b>23,135,589</b>	20,714,755
<b>Other Income</b>		
Interest income	7,957	10,012
<b>Total Other Income</b>	<b>7,957</b>	10,012

	2025	2024
	\$	\$
<b>Timing of Revenue Recognition</b>		
Services revenue - recognised over time	23,135,589	20,714,755
	<b>23,135,589</b>	20,714,755

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#### 4. Profit or Loss for the Year

	2025	2024
	\$	\$
Profit or loss for the year also includes the following specific expense items:		
<b>Finance Costs:</b>		
Interest expense on borrowings	233,715	435,308
Interest on lease liabilities	15,608	1,555
<b>Total Finance Costs</b>	<b>249,323</b>	436,863
<b>Depreciation and Amortisation:</b>		
Depreciation of property, plant and equipment	18,039	17,698
Amortisation of right of use assets	92,140	7,678
<b>Total Depreciation and Amortisation of Right-Of-Use Assets</b>	<b>110,179</b>	25,376
<b>Other Expenses:</b>		
Administration expenses	666,434	828,399
Other expenses	344,716	628,591
<b>Total Other Expenses</b>	<b>1,011,150</b>	1,456,990

## 5. Income Tax Expense

### (a) Income Tax Expense

	2025	2024
	\$	\$
<b>Tax (benefit)/expense comprises:</b>		
Current tax expense	<b>581,974</b>	144,778
Deferred tax	<b>(25,147)</b>	271,273
(Over)/under provision of previous year	<b>15,783</b>	(236,738)
	<b>572,610</b>	179,313
The prima facie tax on loss before income tax is reconciled to the income tax as follows:		
(Loss) before tax	<b>(133,604)</b>	(1,410,041)
Prima facie tax benefit on loss before income tax at 25% (2024: 25%)	<b>(33,401)</b>	(352,510)
Tax Effect of		
▪ Tax on overseas income at a different rate	<b>64,913</b>	3,239
▪ Other non-allowable items	<b>143,237</b>	56,197
▪ Share-based payment arrangements	<b>23,878</b>	(96,659)
▪ Current year tax losses not brought to account	<b>64,545</b>	531,175
▪ Impairment of financial assets	-	12,370
▪ (Over)/under provision of previous year	<b>15,783</b>	(236,738)
▪ Non-deductible interest expense	<b>293,655</b>	262,239
Income tax expense attributable to the entity	<b>572,610</b>	179,313
The applicable weighted average effective tax rates are as follows:	<b>(429%)</b>	(13%)

**(b) Deferred Tax Liabilities**

	2025	2024
LIABILITIES	\$	\$
<b>NON-CURRENT</b>		
Deferred tax liabilities comprise:		
Prepayments	6,874	12,313
	6,874	12,313
<b>Reconciliation of Deferred Tax Liabilities</b>		
Opening balance	-	-
Debited to the profit or loss as current tax	6,874	12,313
Closing balance	6,874	12,313
Netted off with deferred tax assets	(6,874)	(12,313)
<b>Net Deferred Tax Liability</b>	-	-

**(c) Deferred Tax Assets**

	2025	2024
ASSETS	\$	\$
<b>NON-CURRENT</b>		
Deferred tax assets comprise:		
Foreign currency losses	336,274	319,144
Employee entitlements	451,293	333,817
Accruals	45,565	148,014
Income losses	79,982	95,622
Other	2,288	(903)
	915,402	895,694

<b>Reconciliation of Deferred Tax Assets</b>		
Opening balance	<b>883,381</b>	833,429
Credited/(Debited) to the profit or loss	<b>32,021</b>	62,265
Closing balance	<b>915,402</b>	895,694
Deferred tax liabilities netted with deferred tax assets	<b>(6,874)</b>	(12,313)
<b>Net Deferred Tax Assets</b>	<b>908,528</b>	883,381

The future income tax benefit of the deferred tax assets will only be realised if the conditions of deductibility set out in Note 1(b) occur. The Group's tax losses that have not been brought to account are generally not subject to restrictions. Tax losses arising from Australia for the year ended 30 June 2025 of \$1,498,415 had not been brought into account. The unrecognised deferred tax assets arising from tax losses not recognised amounts to \$1,132,848 (2024: \$928,620) with \$374,604 (2024: \$354,445) attributed to Australia and the remaining balance to the UK.

## 6. Cash and Cash Equivalents

	2025	2024
	\$	\$
Cash at bank	<b>1,655,513</b>	1,599,267

## 7. Trade and Other Receivables

	Notes	2025	2024
		\$	\$
<b>CURRENT</b>			
Trade receivables	(a)	<b>2,075,639</b>	2,098,981
Other receivables		<b>242,459</b>	163,713
Foreign withholding tax receivable		<b>126,048</b>	83,122
		<b>2,444,146</b>	2,345,816
<b>NON-CURRENT</b>			
Employee withholding tax receivables	(b)	-	549,410
		-	549,410

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- a) Trade receivables are non-interest bearing and generally on 30-day terms. The average credit period on rendering services is 22 days (2024: 28 days).
- b) Employee withholding tax receivables represent amounts refundable from the Canada Revenue Agency in respect of taxes paid on behalf of employees. During the year, the Group recovered an amount greater than that previously recognised as a non-current receivable. The excess recovery has been recognised as a reversal of impairment of financial assets previously recorded against the financial asset.

Before accepting new customers, the Group assesses the creditworthiness of the potential client using information provided by independent rating agencies, publicly available information, and its own trading record. The Group's client portfolio consists of leading blue-chip companies, Fortune Global 500 companies, and Government departments within Australia. The profile of the trade receivable balance as at the reporting date is as follows:

Of the trade receivable balance at the end of the reporting period:

- \$428,262 (2024: 284,098) was due from a leading banking institution in the USA.
- \$344,031 (2024: 96,905) was due from a leading insurance company in the USA.
- \$298,662 (2024: \$254,915) was due from a US financial market infrastructure company.
- \$273,281 (2024: \$554,474) was due from a leading banking institution in Australia with an S&P credit rating of AA-.
- \$238,696 (2024: \$86,724) was due from banking institution in Australia with AN S&P credit rating A-.

There are no other customers who represent more than 5% of the total balance of trade receivables.

Of the trade receivables balance at the end of the reporting period, a concentration of \$725,853 (35%) relates to Australia (2024: \$1,168,469 (56%)) and \$1,349,786 (65%) relates to Northern Hemisphere (2024: \$930,511 (44%)). The remaining amounts are not individually significant.

#### **Trade receivables that are past due and are impaired**

There is no provision for impairment on trade receivables during the year due to long-term relationships established and clients in regulated sectors.

#### **Trade receivables that are past due but not impaired**

Included in the trade receivable balance are debtors with a carrying amount of \$2,872 (2024: \$26,874) in the Group which are past due at the end of the reporting period but have not been provided for as the amounts are still considered recoverable. Subsequently, all outstanding debtor balances have been received post year-end.

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## Ageing analysis of trade receivables

	2025	2024
	\$	\$
The ageing analysis of trade receivables is:		
1-3 months	2,872	26,875
Within initial trade terms	2,072,767	2,072,106
	2,075,639	2,098,981

## 8. Contract Assets

	2025	2024
	\$	\$
Contract asset	550,115	537,531

Contract assets represent revenue recognised in accordance with the accounting policies set out in Note 1(o), for which invoices had not been issued to customers at the reporting date. These arise from time and materials, fixed price and risk-reward arrangements. In line with AASB 9 Financial Instruments, contract assets are assessed for recoverability using the expected credit loss model applied to trade receivables. At reporting date, there were no indicators of impairment and no issues identified with recoverability. No amounts included in contract assets were initially recognised more than 12 months prior to the reporting date.

## 9. Other Current Assets

	2025	2024
	\$	\$
Prepayments	153,803	203,200
Other current assets	52,550	34,975
	206,353	238,175

Prepayments consist of insurance policies, licence fees, subscriptions, and other expenses.

## 10. Property, Plant, & Equipment

	2025	2024
	\$	\$
<i>Fixtures, Fittings and Equipment</i>		
At cost	<b>20,718</b>	20,718
Accumulated depreciation	<b>(20,718)</b>	(20,718)
	-	-
<i>Computer Equipment</i>		
At cost	<b>216,479</b>	188,591
Accumulated depreciation	<b>(186,853)</b>	(168,113)
	<b>29,626</b>	20,478
<b>Total Property, Plant, and Equipment</b>	<b>29,626</b>	20,478

### a) Movements in Carrying Amounts

	Computer Equipment	Fixtures, Fittings and Equipment	Total
	\$	\$	\$
Balance at 1 July 2023	34,331	59	34,390
Additions	3,771	-	3,771
Depreciation expense	(17,639)	(59)	(17,698)
Effects of foreign exchange movements	15	-	15
<b>Balance at 30 June 2024</b>	<b>20,478</b>	<b>-</b>	<b>20,478</b>
Balance at 1 July 2024	20,478	-	20,478
Additions	27,176	-	27,176
Depreciation expense	(18,039)	-	(18,039)
Effects of foreign exchange movements	11	-	11
<b>Balance at 30 June 2025</b>	<b>29,626</b>	<b>-</b>	<b>29,626</b>

## 11. Right-of-Use Asset

i) AASB 16 related amounts recognised in the balance sheet

	2025 \$	2024 \$
<b>NON-CURRENT</b>		
Right-of-use-assets	207,314	207,314
Accumulated amortisation	(99,818)	(7,678)
	107,496	199,636
<b>Movement in carrying amounts:</b>		
Opening net carrying amount	199,636	-
Addition to right-of-use asset	-	207,314
Amortisation expense	(92,140)	(7,678)
Net carrying amount	107,496	199,636

ii) AASB 16 related amounts recognised in the statement of profit or loss

	2025 \$	2024 \$
Depreciation charge related to right-of-use assets	92,140	7,678
Interest expense on lease liabilities	15,608	1,555
Short-term leases expense	-	129,885

The Group had entered into a new two-year lease agreement in June 2024 in relation to its office space. Previously, the Group had elected to apply the short-term lease exemption available under AASB 16 *Leases* given that the previous lease agreement was for a term of one year.

## 12. Trade and Other Payables

	2025 \$	2024 \$
<b>CURRENT</b>		
Trade and other payables	2,563,728	2,882,502
Sundry creditors and accruals	1,179,055	1,042,906
	3,742,783	3,925,408

### 13. Contract liabilities

	2025 \$	2024 \$
<b>CURRENT</b>		
Contract liabilities	128,927	283,771

Revenue recognised during the financial year in relation to contract liabilities carried forward amounted to \$154,844. Contract liabilities are recorded as a current liability as the underlying performance obligations are expected to be completed within 12 months.

### 14. Lease Liabilities

	2025 \$	2024 \$
<b>CURRENT</b>		
Lease liabilities	110,508	78,837
<b>NON-CURRENT</b>		
Lease liabilities	19,524	130,032
<b>Total Lease Liabilities</b>	<b>130,032</b>	<b>208,869</b>

### 15. Borrowings

	2025 \$	2024 \$
<b>Unutilised financing facilities</b>		
Maximum credit facility available	5,000,000	5,000,000
Credit facility available (secured)	253,749	274,700
Amount utilised	(176,327)	-

The parent entity has a debtor's financing credit facility in place with ScotPac. The maximum credit facility available is \$5,000,000 being secure against the value of the Australian debtor book. At 30 June 2025, the available credit facility was \$253,749. It is a rolling facility which can be terminated with the following notice; 3-month notice (CPT) & 1 month (provider).

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## 16. Provisions

	2025	2024
	\$	\$
<b>CURRENT</b>		
Employee benefits – Long Service Leave	536,729	543,393
Employee benefits – Annual Leave	765,894	729,467
Total current provisions	1,302,623	1,272,860
<b>NON-CURRENT</b>		
Employee benefits – Long Service Leave	37,790	40,378
Total non-current provisions	37,790	40,378
<b>Total Provisions</b>	<b>1,340,413</b>	<b>1,313,238</b>

Analysis of Total Provisions	Long Service Leave	Annual Leave	Total
	\$	\$	\$
Opening balance at 1 July 2024	583,771	729,467	1,313,238
Provided for during the full year	86,988	673,571	760,559
Taken during the year	(96,240)	(637,144)	(733,384)
<b>Balance at 30 June 2025</b>	<b>574,519</b>	<b>765,894</b>	<b>1,340,413</b>

## 17. Issued Capital

	2025	2024
	\$	\$
<b>(a) Issued and paid-up capital</b>		
<b>41,897,365</b> (2024: 41,897,365)	<b>13,918,575</b>	13,918,575
Fully paid ordinary shares	13,918,575	13,918,575

(b) Movements in shares on issue	2025		2024	
	Number of shares	\$	Number of shares	\$
Beginning of the financial year	41,897,365	13,918,575	41,897,365	13,918,575
Dividend reinvestment plan	-	-	-	-
End of the financial year	41,897,365	13,918,575	41,897,365	13,918,575

- (i) Ordinary shares participate in dividends and the proceeds on winding up of the parent entity in proportion to the number of shares held. At shareholders' meetings each ordinary share is entitled to one vote when a poll is called, otherwise each shareholder has one vote on a show of hands. During the year ended 30 June 2025 no ordinary shares were bought back under the on-market buyback (2024: nil). Ordinary shares have no par value.

### (c) Capital Management

The board of directors controls the capital of the Group in order to maintain an appropriate debt to equity ratio, provide shareholders with adequate returns and ensure that the Group can fund its operations and continue as a going concern.

The Group does not currently have significant debt capital employed in the business as indicated in the following table. Management effectively manages the Group's capital by assessing the Group's financial risks and adjusts its capital structure in response to changes in these risks and in the market. These responses include the management of debt levels, distributions to shareholders, share buy-backs and share issues.

There have been no changes in the strategy adopted by management to control the capital of the group since the prior year. This strategy is to ensure that the Group's gearing ratio remains at an appropriate level between 0% and 50%.

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The gearing ratios for the year ended 30 June 2025 and 30 June 2024 are as follows:

	2025 \$	2024 \$
Borrowings	-	-
Lease liabilities	130,032	208,869
Less cash and cash equivalents	(1,655,513)	(1,599,267)
Net Debt	(1,525,481)	(1,390,398)
Total Equity	471,133	1,404,410
Total Capital employed	471,133	1,404,410
Gearing ratio	0%	0%

A bank guarantee facility provided by the Company's banker is cash backed in the amount of \$123,804. The cash is not available for CPT Global to utilise until the bank guarantee is returned to our Banker at the end of the lease. The lease expires in August 2026.

## 18. Reserves

### (a) Foreign Currency Translation

The foreign currency translation reserve records exchange differences arising from translation of the financial statements of foreign subsidiaries.

### (b) Employee compensation reserve

The employee compensation reserve is a non-distributable reserve used to record share-based payment expense.

## 19. Share-Based Payments

### (a) Share-based payment movement

The following amounts are recorded in the profit & loss at reporting date:

Grant	Reversal / (Expense)	
	2025 \$	2024 \$
LTi'22	-	337,240
LTi'23 (provision)	-	112,000
LTi'23 & LTi'24	65,000	(62,605)
LTi'25	(160,512)	-
	(95,512)	386,635

LTI'23 grant of 1,000,000 performance rights to the CEO at an exercise price of nil per share was reversed out during the year due to performance hurdles not being met.

On 20 November 2024, the Board of Directors resolved to approve 1,444,509 performance rights to the CFO and 1,758,532 to other employees, with an exercise price of nil per share.

An amount of \$95,512 pertaining to these entitlements has been included in the profit or loss for the period.

## (b) Share-based payment arrangements

The following share-based payment arrangements existed at 30 June 2025:

Performance Rights (PR)	Grant	Grant Date	Expiry Date / Measurement Period End	Exercise Price (\$)	As at 1 July 2024	Granted	Forfeited/ Exercised/ Transferred/ Expired	As at 30 June 2025
CEO - Luke Tuddenham	LTI'23	22/11/23	30/06/25	0.00	1,000,000	-	(1,000,000)	-
CEO - Luke Tuddenham	LTI'24	22/11/23	30/06/26	0.00	1,000,000	-	-	1,000,000
CFO – Nathan Marburg	LTI'24	15/12/23	30/06/26	0.00	685,780	-	-	685,780
Other Employees	LTI'24	15/12/23	30/06/26	0.00	205,734	-	-	205,734
CEO - Luke Tuddenham	LTI'25	20/11/24	30/06/27	0.00	-	1,444,509	-	1,444,509
CFO – Nathan Marburg	LTI'25	20/11/24	30/06/27	0.00	-	1,256,094	-	1,256,094
Other Employees	LTI'25	20/11/24	30/06/27	0.00	-	502,438	-	502,438
					2,891,514	3,203,041	(1,000,000)	5,094,555

The service and performance conditions are outlined below for the respective grants.

## (c) Service and performance conditions

### LTI'23 & LTI'24:

At the 2023 AGM, two tranches of performance rights were approved to be granted to the CEO. The details of the grants are in the 2023 Notice of Annual General Meeting dated 20 October 2023. The performance conditions and hurdles also apply to executive grants.

### LTI'25:

At the 2024 AGM, performance rights were approved to be granted to the CEO. As outlined in Note 1(k), performance rights subject to market-based vesting conditions were valued using a Monte Carlo simulation model that simulates daily share price movements and the likelihood of vesting conditions being met. Performance rights subject only to non-market vesting conditions were measured at the closing share price on the grant date, adjusted for the present value of

expected future dividends. The fair value determined at grant date is recognised as an expense over the vesting period in accordance with AASB 2. The details of the grants are in the 2024 Notice of Annual General Meeting dated 20 November 2024. The performance conditions and hurdles also apply to executive grants.

## 20. Earnings per Share

(a) The following reflects the income and share data used in the calculations of basic and diluted earnings per share:	2025 \$	2024 \$
Net (loss)/profit & earnings used in calculating basic and diluted earnings per share	<b>(706,214)</b>	(1,589,354)
	Number of shares	Number of shares
Weighted average number of ordinary shares used in calculating basic earnings per share	<b>41,897,365</b>	41,897,365
Weighted average number of options outstanding	<b>1,903,986</b>	799,735
Effect of antidilution	<b>(1,903,986)</b>	(799,735)
Adjusted weighted average number of ordinary shares used in calculating diluted earnings per share	<b>41,897,365</b>	41,897,365

## 21. Dividends Paid or Provided for on Ordinary Shares

	2025 \$	2024 \$
<b>(a) Dividends paid during the half year</b>		
<b>Prior year final</b>		
Franked dividends (2024: 0.00c per share)	-	-
<b>Current year interim</b>		
Franked dividends (0.00c per share) (2024: 0.00c per share)	-	-
	-	-
<b>(b) Dividends proposed and not recognised as a liability</b>		
Fully franked final dividend of 0.0 cents per share (2024: 0.00c per share)	-	-
<b>(c) Franking credit balance</b>		
Balance of franking account at year end adjusted for payment of the current tax liability	<b>2,500,503</b>	2,587,095

## 22. Cash Flow Information

	2025	2024
	\$	\$
<b>Reconciliation of the profit after tax to the net cash flows from operations</b>		
Net (loss)	<b>(706,214)</b>	(1,589,354)
<b>Non-Cash Items</b>		
Depreciation and amortisation of non-current assets	<b>110,179</b>	25,376
Interest expense on leases	<b>15,608</b>	1,555
Impairment of financial assets	-	49,480
Share-based payments/(reversal)	<b>95,512</b>	(386,635)
<b>Changes in Assets and Liabilities</b>		
Decrease in trade and other receivables	<b>451,080</b>	910,055
Decrease in prepayments	<b>31,822</b>	419,148
(Increase)/decrease in contract assets	<b>(12,584)</b>	557,879
(Increase) in deferred tax assets	<b>(25,147)</b>	(7,503)
(Decrease)/increase trade payables and accruals	<b>(182,636)</b>	322,225
(Decrease)/increase in contract liabilities	<b>(154,844)</b>	86,870
Increase in income taxes payable	<b>496,046</b>	-
Increase/(decrease) in employee entitlements	<b>27,175</b>	(26,718)
Net cash flow from operating activities	<b>145,997</b>	362,378

## 23. Financial Instruments

### Financial Risk Management

The Group's financial instruments consist mainly of deposits with banks, accounts receivable and payable.

The main purpose of non-derivative financial instruments is to raise finance for Group operations.

The board of directors is responsible for monitoring and managing financial risk exposures of the Group. The board reviews the effectiveness of internal controls relating to interest rate risk and foreign currency risk. The overall risk management strategy seeks to assist the Group in meeting

its financial targets, while minimising potential adverse effects on financial performance from financial and currency rate risk.

The main risks the Group is exposed to through its financial instruments are interest rate risk, foreign currency risk, liquidity risk and credit risk.

### (a) Interest Rate Risk

Financial assets subject to interest rate risk are cash and cash equivalents. Interest rate risk is managed by monitoring and reviewing cash flow forecasts and the trade receivables balance of the Group.

#### Interest rate sensitivity analysis

The sensitivity analysis has been determined based on the exposure to interest rates for cash and cash equivalents as this is the only financial instrument materially exposed to floating interest rates. The analysis is based on actual monthly borrowing amounts throughout the year, as reported to management, with the stipulated change taking place at the beginning of the financial year and held constant throughout the reporting period. A 100-basis point increase or decrease has been used and represents management's assessment of the possible changes in interest rates. At the reporting date, if interest rates had been 100 basis points higher or lower and all other variables were held constant, the Group's profit before income tax would increase by \$18,550 and decrease by \$18,550 (2024: increase by \$17,531 and decrease by \$17,531).

### (b) Foreign Currency Risk

The group is exposed to fluctuations in foreign currencies arising from the sale and purchase of services in currencies other than the group's functional currency, and the translation of foreign subsidiary results, financial position and borrowing between the group on consolidation.

The carrying amount of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period is as follows:

	Liabilities		Assets	
	2025	2024	2025	2024
	\$	\$	\$	\$
US dollars	<b>(136,258)</b>	(130,890)	<b>249,455</b>	188,774
Euro	-	-	<b>47,362</b>	88,174

The amounts disclosed above in relation to Australian dollars relate to intercompany payables and receivables in each of the foreign subsidiaries whose functional currency is not Australian dollars.

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## Foreign currency sensitivity analysis

The Group is mainly exposed to US dollars, Sterling, Euros and Canadian dollars.

The following table details the Group's sensitivity to a 10% increase and decrease in the Australian dollar against the relevant foreign currencies. 10% is the sensitivity rate used as it represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 10% change in foreign currency rates.

The sensitivity analysis includes external assets and liabilities as well as loans, receivables, and payables balances with foreign subsidiaries where the denomination of the balance is in a currency other than the functional currency of the lender or borrower. A positive number indicates an increase in profit or loss and other equity where the Australian dollar strengthens against the respective currency. For a weakening of the Australian dollar against the respective currency there would be an equal and opposite impact on the profit and other equity, and the balances below would be opposite those shown.

	USD Impact		Sterling Impact		Euro Impact		CAD Impact	
	2025	2024	2025	2024	2025	2024	2025	2024
	\$	\$	\$	\$	\$	\$	\$	\$
Profit or loss	<b>(74,203)</b>	(49,368)	<b>47,013</b>	31,234	<b>51,146</b>	35,052	<b>32,490</b>	22,282
Other equity	<b>58,319</b>	(67,625)	<b>(310,364)</b>	(235,168)	<b>(234,720)</b>	(34,340)	<b>(241,136)</b>	(203,478)

The above impacts are mainly attributable to the exposure of intercompany payables, receivables, and loan balances at the end of the reporting period.

### (c) Liquidity Risk

Liquidity risk is the risk the Group will not be able to meet its financial obligations as they fall due. The group manages liquidity risk by monitoring forecast cash flows and ensuring that adequate unutilised borrowing facilities are maintained. Included in Note 15 is a list of additional undrawn facilities that the Group has at its disposal to further reduce liquidity risk. The borrowing facilities may be drawn at any time and may be terminated by the financing provider with three months' notice. All facilities are subject to annual review.

## Maturity Analysis

The table below represents the undiscounted contractual settlement terms for financial instruments and management's expectations for settlement of undisclosed maturities.

	Total contractual cash flows							
	< 12 months		1-5 years				Carrying amount	
	2025	2024	2025	2024	2025	2024	2025	2024
Payables	<b>(2,563,728)</b>	(2,882,502)	-	-	<b>(2,563,728)</b>	(2,882,502)	(2,563,728)	(2,882,502)
Lease liabilities	<b>(116,876)</b>	(94,445)	<b>(19,597)</b>	(136,474)	<b>(136,473)</b>	(230,919)	(130,032)	(208,869)
Total	<b>(2,680,604)</b>	(2,976,947)	<b>(19,597)</b>	(136,474)	<b>(2,700,201)</b>	(3,113,421)	(2,693,760)	(3,091,371)

### (d) Credit Risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group and essentially arises from holdings of cash and deposits and trade receivables as well as from the parent's potential obligations under the indemnity guarantee provided to banks. The risk is largely managed through a policy of only dealing with creditworthy counterparties. Periodic assessments of debtor balances are undertaken and provisions for impairment are recognised where appropriate.

The maximum credit risk exposure is the carrying value of cash and deposits and trade receivables as disclosed in Notes 6 and 7.

Information of the Group's credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Group is included in Note 7.

The Group minimises concentrations of credit risk in relation to trade receivables by undertaking transactions with a large number of clients.

#### (i) Cash Deposits

Credit risk for cash deposits is managed by holding all cash deposits with major Australian and global banks.

#### (ii) Trade Receivables

Credit risk relating to trade receivables is managed by establishing customer credit limits and performing credit assessments prior to engagement with new counterparties.

Receivables are subject to ongoing monitoring to ensure settlement in accordance with the contractual credit terms. Trade receivables outstanding for periods exceeding 60 days are considered to present an elevated risk of impairment. Such balances are assessed for recoverability, with provisions recognised to reflect the estimated percentage of amounts expected to be collected.

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The ageing analysis of trade and other receivables is provided in Note 7. As the Group undertakes transactions with a large number of customers and regularly monitors payments in accordance with credit terms, the financial assets that are neither past due nor impaired, are expected to be received in accordance with the credit terms. The Group assesses the expected credit loss based on individual debtor level expectations relative to credit terms.

## 24. Interests in Subsidiaries

Name	Country of incorporation	Percentage of equity & voting interest held by the economic entity	
		2025	2024
CPT Global Australia Pty Ltd	Australia	100	100
CPT Global International Pty Ltd	Australia	100	100
CPT Global Software Pty Ltd	Australia	100	100
CPT Global Inc	USA	100	100
CPT Global Consulting Corp	Canada	100	100
CPT Consultoria Global Em Informatica Ltda	Brazil	100	100
CPT Global Ltd	United Kingdom	100	100
CPT Global GmbH	Germany	100	100
CPT Global France	France	100	100
CPT Global SRL	Italy	100	100

There are no known restrictions on the transfer of cash or assets within the Group. No subsidiaries were acquired or sold during the financial year.

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## 25. Parent Entity Information

The following information has been extracted from the books and records of the parent entity and has been prepared in accordance with Accounting Standards.

STATEMENT OF FINANCIAL POSITION		2025	2024
		\$	\$
<b>ASSETS</b>			
Current assets		779,248	656,446
Non-current assets		596,446	701,620
<b>Total Assets</b>		<b>1,375,694</b>	1,358,066
<b>LIABILITIES</b>			
Current liabilities		20,384,094	18,349,931
Non-current liabilities		29,993	319,413
<b>Total Liabilities</b>		<b>20,414,087</b>	18,669,344
<b>EQUITY</b>			
Issued capital		13,918,508	13,918,508
Reserves		148,067	62,605
Accumulated losses		(33,104,969)	(31,292,391)
<b>Total Deficit</b>		<b>(19,038,393)</b>	(17,311,278)
<b>STATEMENT OF COMPREHENSIVE LOSS</b>			
Total loss		(1,812,578)	(3,186,114)
Total comprehensive loss		(1,812,578)	(3,186,114)

### Guarantees

The parent has not entered into any guarantees, in the current or previous financial year, in relation to the debts of its subsidiaries. Refer to Note 29 for details of bank guarantees in relation to leased offices.

## 26. Key Management Personnel Compensation

(a) Names and positions held of economic entity key management personnel in office at any time during the financial year are:

Key Management Person	Position
Steve Targett	Non-Executive Director & Chair (resigned 31 August 2025)
Luke Tuddenham	Chief Executive Officer
Gerry Tuddenham	Executive Director
Deborah Hadwen	Non-Executive Director
Nathan Marburg	Chief Financial Officer

### (b) Key Management Personnel Compensation

Refer to the Remuneration Report contained in the Director's Report for details of the remuneration paid to each member of the Group's key management personnel for the year ended 30 June 2025.

The totals of remuneration paid to key management personnel of the Company and the Group during the year are as follows:

	2025	2024
	\$	\$
Short-term employee benefits	1,599,338	1,648,076
Post-employment benefits	80,202	104,255
Other long-term benefits	-	(112,000)
Share-based payments	33,780	(278,152)
	1,713,320	1,362,179

## 27. Related Party Disclosures

### (a) Controlling Relationships

Interests in subsidiaries are set out in Note 24. The parent entity and the ultimate controlling party of the group is CPT Global Limited.

### (b) Key Management Personnel

Disclosures relating to key management personnel are set out in the Remuneration Report and Note 26. Key management personnel include the board of directors and key executives who are accountable and responsible for the operational, management and strategic direction of the Group.

### (c) Transactions with Related Parties

During the financial year there were no transactions with related parties.

## 28. Auditors' Remuneration

	2025	2024
Amounts received or due and receivable by SW Audit for:	\$	\$
An audit or review of the financial statements of the Company and any other entity in the Group	<b>164,000</b>	194,000
Other services in relation to the Company and any other entity in the Group		
- tax compliance	<b>111,000</b>	65,883
- other services	<b>11,120</b>	3,400
	<b>286,120</b>	263,283

## 29. Contingent Liabilities

### Guarantees

The Group has provided a guarantee of \$123,804 (2024: \$123,804) to third parties in relation to its performance and obligations in respect of property lease rentals. The guarantee is secured against a term deposit equal to the value of the guarantee. The guarantee is for the term of the lease and ends 31 August 2026.

## 30. Events After the Reporting Period

No matter or circumstances have occurred subsequent to the end of the financial year that has significantly affected, or may significantly affect, the operations of the Group, the result of those operations or the state of affairs of the Group in subsequent financial periods.

## Consolidated Entity Disclosure Statement

Outlined below is the Group's consolidated entity disclosure statement as at 30 June 2025 prepared in accordance with the *Corporations Act 2001*. No entities are trustees, partners or participants in joint ventures.

### Consolidated entity disclosure statement as at 30 June 2025

Entity Name	Entity Type	Body Corporates		Tax residency	
		Country of incorporation	% of share capital held	Australian or foreign	Foreign Jurisdiction
CPT Global Global Limited*	Body Corporate	Australia	N/A	Australian	N/A
CPT Global Australia Pty Ltd*	Body Corporate	Australia	100	Australian	N/A
CPT Global International Pty Ltd*	Body Corporate	Australia	100	Australian	N/A
CPT Global Software Pty Ltd*	Body Corporate	Australia	100	Australian	N/A
CPT Global Inc	Body Corporate	USA	100	Foreign	USA
CPT Global Consulting Corp	Body Corporate	Canada	100	Foreign	Canada
CPT Consultoria Global Em Informatica Ltda	Body Corporate	Brazil	100	Foreign	Brazil
CPT Global Ltd	Body Corporate	United Kingdom	100	Foreign	United Kingdom
CPT Global GmbH	Body Corporate	Germany	100	Foreign	Germany
CPT Global France	Body Corporate	France	100	Foreign	France
CPT Global SRL	Body Corporate	Italy	100	Foreign	Italy

\*This entity is part of a tax-consolidated group under Australian taxation law, for which CPT Global Limited is the head entity.

### Key assumptions and judgements

#### **Determination of Tax Residency**

Section 295(3A) of the *Corporations Act 2001* requires that the tax residency of each entity which is included in the consolidated entity disclosure statement be disclosed.

The determination of tax residency involves judgement. In determining tax residency, the consolidated entity has applied current Australian and foreign legislation and any judicial precedent relevant to the interpretation of that legislation.

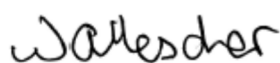
In the context of an entity which was an Australian resident, "Australian resident" has the meaning provided in the *Income Tax Assessment Act 1997*. The consolidated entity has also had regard to the Commissioner of Taxation's public guidance.

# Directors' Declaration

The directors of the Company declare that:

1. the financial statements and notes, are in accordance with the *Corporations Act 2001* and:
  - a. comply with Australian Accounting Standards, which, as stated in accounting policy Note 1 to the financial statements, constitutes explicit and unreserved compliance with International Financial Reporting Standards (IFRS);
  - b. give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the Group;
  - c. the information disclosed in the attached consolidated entity disclosure statement is true and correct.
2. the Chief Executive Officer and Chief Financial Officer have each declared that:
  - a. the financial records of the Company for the financial year have been properly maintained in accordance with section 286 of the *Corporations Act 2001*;
  - b. the financial statements and notes for the financial year comply with Accounting Standards;
  - c. the financial statements and notes for the financial year give a true and fair view;
  - d. the information disclosed in the attached consolidated entity disclosure statement is true and correct.
3. in the directors' opinion there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



**Nick Mescher**  
**Non-Executive Chairman**

29 September 2025

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CPT GLOBAL LIMITED

### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of CPT Global Limited (the Company) and its subsidiaries (the Group) which comprises the consolidated statement of financial position as at 30 June 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity, the consolidated statement of cash flows for the year then ended, notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- a. giving a true and fair view of the Group's financial position as at 30 June 2025 and of its financial performance for the year then ended, and
- b. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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**Perth**  
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Level 7, Aurora Place  
88 Phillip Street  
Sydney NSW 2000  
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## 1. Revenue recognition and contract assets

Key audit matter	How our audit addressed the key audit matter
<p>Refer to note 1(c) <i>Contract Assets</i>, note 1(o) <i>Revenue and Other Income</i>, note 3 <i>Revenue</i>, and note 8 <i>Contract Assets</i></p> <p>The Group earned revenue of \$23,135,589 during the year and recognised contract assets of \$550,115 at reporting date. Services revenue includes:</p> <ul style="list-style-type: none"> <li>• variable (risk/reward)</li> <li>• fixed price contracts, and</li> <li>• time and materials</li> </ul> <p>Revenue is recognised in accordance with AASB 15 <i>Revenue from Contracts with Customers</i>. Recognition of revenue and contract assets is a key audit matter due to the revenue recognised being based on managements' estimates of:</p> <ul style="list-style-type: none"> <li>• millions of instructions per second (MIPs) or million service units (MSUs) saved for variable contracts, and</li> <li>• the inputs used to calculate the conversion of time/cost into economic benefits.</li> </ul> <p>Given the level of estimation there is significant audit effort to test revenue and as a result it is a key audit matter.</p>	<p>Our procedures included:</p> <ul style="list-style-type: none"> <li>• Documenting and assessing the internal control environment and performing tests of controls</li> <li>• Testing a sample of revenue from each revenue streams to supporting documentation and assessing whether revenue has been accurately recorded in accordance with contractual terms</li> <li>• Assessing whether new contracts for all revenue streams that were executed during the year have been accounted for in accordance with AASB 15 <i>Revenue from Contracts with Customers</i></li> <li>• Ensuring estimated savings of MIPs or MSUs detailed in project status reports and recognised as revenue have been acknowledged and approved by the Group's customers</li> <li>• Ensuring estimated savings of MIPs or MSUs reflected in project status reports were recognised as revenue in the correct accounting period</li> <li>• Ensuring contract assets for estimated savings of MIPs or MSUs have been invoiced after year end to ensure no significant reversal of revenue in future periods, and</li> <li>• Assessing the adequacy of revenue related disclosures in the financial report.</li> </ul>

## 2. Recognition of income tax related balances

Key audit matter	How our audit addressed the key audit matter
<p>Refer to note 1(b) <i>Income Tax</i>, note 1(q)(iii) <i>Deferred Taxes</i> and note 5 <i>Income Tax Expense</i></p> <p>The Group operates in multiple tax jurisdictions with differing tax laws and regulations increasing the potential for misstatement of tax related balances and transactions.</p> <p>The Group has recognised \$908,528 deferred tax assets on the statement of financial position, the recognition of which involves judgement by management as to the likelihood of the realisation of these deferred tax assets, which is based on a number of factors including whether there will be sufficient taxable profits in future periods to support recognition.</p> <p>The Group's tax balances and resulting expense/(benefit) have significant complexity and as a result they are a key audit matter.</p>	<p>Our procedures included:</p> <ul style="list-style-type: none"> <li>• Engaging tax experts to assess management's calculations and application of relevant tax laws and regulations</li> <li>• Reviewing income tax provision calculations for each jurisdiction</li> <li>• Reconciling income tax expense/(benefit) to prima facie expense/(benefit) for the year</li> <li>• Evaluating management's assessment as to whether there will be sufficient taxable profits in future periods to support the recognition of deferred tax assets</li> <li>• Reviewing operational budgets and forecasts and evaluating the assumptions used in those forecasts, and</li> </ul>

- Considering the adequacy of the disclosures in relation to tax related balances and the recognition of deferred tax assets.

### 3. Share-based payments

#### Key audit matter

Refer to note 1(k)(iii) *Share-based Payments* and note 19 *Share-based Payments*

The Group recognised share-based payment expenses of \$160,512 in relation to 3,203,041 performance rights issued during the year to the CEO, specified executives and other employees at an exercise price of nil.

In addition, \$65,000 was reversed from the employee compensation reserve, \$10,050 relating to market vesting conditions was transferred from the employee compensation reserve into retained earnings and related to 1,000,000 performance rights issued to the CEO previously as performance hurdles were not achieved.

Each of these arrangements required significant judgments and estimations by management, and as a result they are a key audit matter.

#### How our audit addressed the key audit matter

Our procedures included:

- Obtaining and reviewing the valuation calculations and position paper on the share-based payment plan prepared by the corporate finance specialist engaged by management.
- Engaging corporate finance specialists to review key assumptions and inputs in the fair value model
- Determining the grant dates, evaluating what were the most appropriate dates based on the terms and conditions of the share-based payment arrangements
- Evaluating the progress of the vesting conditions of share-based payments with performance milestones
- Evaluating the directors' assessment of the likely success or failure of achieving the performance milestones
- Evaluating the expensing of each share-based payment tranche granted to the arrangement's beneficiaries
- Testing the journal entries recorded to determine whether the share-based payment expense had been correctly recorded in the profit or loss and employee compensation reserve, and
- Ensuring that the details of the share-based payments have been sufficiently disclosed in the financial report.

### Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of:

- a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and
- b) the consolidated entity disclosure statement for being true and correct in accordance with the requirements of the *Corporations Act 2001*, and

for such internal control as the directors determine is necessary to enable the preparation of:

- i. the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii. the consolidated entity disclosure statement as true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

## Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them, all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on the Remuneration Report

### Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 15 to 22 of the directors' report for the year ended 30 June 2025.

In our opinion, the Remuneration Report of the Group for the year ended 30 June 2025 complies with section 300A of the *Corporations Act 2001*.

### Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.



**SW Audit**

Chartered Accountants



Nick Michael

Partner

Melbourne, 29 September 2025

## Corporate Information

ACN 083 090 895

ABN 16 083 090 895

### Directors

**Nick Mescher**, Non-Executive Chairman  
**Luke Tuddenham**, Managing Director & CEO  
**Gerry Tuddenham**, Executive Director  
**Deborah Hadwen**, Non-Executive Director

### Company Secretary

**Nathan Marburg**, CFO

### Principal Registered Office

Principal Registered Office  
Level 3, 818 Bourke Street  
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Telephone: +61 (0)3 9684 7900  
Internet: [www.CPTglobal.com](http://www.CPTglobal.com)

### CPT Global on the Web

For an introduction to the Company and access to Company announcements, descriptions of our core business, services and careers, and our corporate governance policies and procedures visit our website at [www.CPTGlobal.com](http://www.CPTGlobal.com)

### Auditors

#### SW Audit

Level 10, 530 Collins Street  
Melbourne VIC 3000

### Share Register

#### Boardroom Pty Ltd

Level 12, 225 George Street  
Sydney NSW 2000  
Telephone: 1300 737 760  
Facsimile: +61 (0)2 9290 9600

### Solicitors

#### Nicholson Ryan Lawyers

### Bankers

#### ANZ Banking Group Limited

### ASX Code

CGO

## ASX Additional Information

Additional information required by the Australian Stock Exchange Ltd and not shown elsewhere in this report is as follows. The information is current as at 17th of September 2025.

### (a) Distribution of equity securities

The number of shareholders, by size of holding, in each class of share are:

			Ordinary shares Holders	Total Units	%
1	-	1,000	77	37,614	0.1%
1,001	-	5,000	282	755,381	1.8%
5,001	-	10,000	136	1,072,407	2.6%
10,001	-	100,000	215	7,155,492	17.0%
100,001	-	and over	49	32,876,471	78.5%
<b>TOTAL</b>			<b>759</b>	<b>41,897,365</b>	<b>100.0%</b>

### (b) Twenty largest shareholders

The names of the twenty largest holders of quoted shares are:

		Ordinary Fully paid Shares	
		Number of shares	Percentage of ordinary shares
1	TUDDY SUPER PTY LTD	7,575,399	18.1%
2	GNP NOMINEES PTY LTD	2,709,046	6.5%
3	HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	2,664,993	6.4%
4	CLAPSY PTY LTD	2,476,421	5.9%
5	TUDDY SUPER PTY LTD	1,711,538	4.1%
6	TUDDY SUPER PTY LTD	1,591,248	3.8%
7	TUDDCORP PTY LTD	1,184,409	2.8%
8	MR PHILIP ADAM & MRS SANDRA ADAM	1,016,255	2.4%
9	MR DAVID KEITH COLLINS & MS CHERIE MARIA MILLAR	893,212	2.1%
10	TEN TALENTS (2020) LIMITED	805,667	1.9%
11	MR PAWEL REJ & MRS MIROSLAWA REJ	758,641	1.8%
12	B&E TUDDENHAM PTY LTD	598,265	1.4%

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		Number of shares	Percentage of ordinary shares
13	BNP PARIBAS NOMINEES PTY LTD	562,765	1.3%
14	MR NEVILLE WINSTON ANDREW HASKETT & MRS VICKI PAULINE HASKETT	501,000	1.2%
15	MUTUAL TRUST PTY LTD	500,000	1.2%
16	MR MICHAEL LAZORIK	400,000	1.0%
17	MR BARRY RAYMOND DUNSTAN	400,000	1.0%
18	HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	379,640	0.9%
19	MIDDLE VALE PTY LTD	372,603	0.9%
20	MR BOBBY VINCENT LI	371,985	0.9%
	<b>Total Securities of Top 20 Holdings</b>	<b>27,473,087</b>	<b>65.6%</b>

### (c) Shares Held in Escrow

There are no escrowed securities on issue at the date of this Report.

### (d) Substantial Shareholders

The names of substantial shareholders who have notified the Company in accordance with section 671B of the *Corporations Act 2001* are:

	Number of Shares
MR GERRY TUDDENHAM AND HIS ASSOCIATES (EXCLUDING HIS BENEFICIAL INTEREST IN THE CPT TRUST)	13,635,400
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	2,664,993
CLAPSY PTY LTD	2,476,421

### (e) Voting Rights

All ordinary shares (whether fully paid or not) carry one vote per share without restriction. Performance rights do not carry voting rights.

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