

Quarterly Activities Report & Appendix 4C

Thrive Tribe Technologies Limited (“1TT” or the “Company”) is pleased to announce its Appendix 4C cash flow statement for the quarter ended 30 September 2025 (Q1 FY26), along with the following financial and operational update.

Operational and Strategic Update

Thrive Tribe Home Base

The Company commenced development of Thrive Tribe Home Base, a dedicated community and event space designed to act as a physical hub for the Thrive Tribe network.

Home Base will host curated networking events, client showcases, and brand activations, providing a platform for entrepreneurs, business owners, and influencers to connect and collaborate. This initiative reinforces the Company’s strategy of merging digital performance with real-world engagement to strengthen client and community relationships.

Group Expansion and Cross-Brand Growth

Thrive Tribe’s group structure continued to strengthen through shared technology, creative resources, and marketing capability across its portfolio.

The Company advanced its multi-brand growth strategy, progressing the operational readiness of new verticals and expanding delivery capacity across its digital business units. These developments demonstrate Thrive Tribe’s ability to leverage shared capability while maintaining clear commercial focus within each area of the business

Slik Investment Highlights (1TT holds a 6% shareholding)

- ARR above plan: Continued growth through Q3, driven by new enterprise wins including Toyota Mexico, Brazil, and Argentina, in partnership with Mercer.
- Churn transition: Engagement continues to improve following the rollout of the Journeys module, which is enhancing product stickiness and supporting multi-year renewals.
- Commercial traction: The new sales team, launched in Q2, is already delivering early wins ahead of the originally forecast Q1 2026 timeline.
- Financial sustainability: The business continues to execute its product roadmap while securing a new six-year soft loan from the Spanish government (6.5% Euribor) to reinforce operating cash flow and fund future growth.

Corporate

On 16 July 2025, shareholders approved the consolidation of the Company’s share capital on a twenty (20) for one (1) basis. The consolidation was completed and confirmed on 28 July 2025, resulting in a streamlined capital structure designed to enhance trading liquidity and support future capital management initiatives.

During the Quarter, the Company successfully completed two small-scale placements to provide working capital and fund operational initiatives:

- On 14 August 2025, the Company announced that it had received firm commitments to raise approximately \$250,000 through the issue of 39,544,447 fully paid ordinary shares at an issue price of \$0.006322 per share. Clee Capital acted as lead manager and charged a 6% + GST cash fee. In conjunction with the placement the Company paid back \$96,334.14 worth of unsecured cash loans by issuing 15,237,922 new shares to nominees of the lenders under the Company's LR 7.1 capacity. This was done at the same price as the placement shares.

- On 29 August 2025, a further \$250,000 was raised and subsequently 60,197,447 fully paid ordinary shares were issued at an issue price of \$0.004153 per share. Clee Capital acted as lead manager and charged a 6% + GST cash fee.

- On 15 September 2025 a further \$500,000 was raised and subsequently 195,924,765 fully paid ordinary shares were issued at an issue price of \$0.002552 per share. Clee Capital acted as lead manager and charged a 6% + GST cash fee.

These placements strengthened the Company's financial position and underpinned the progression of its business development strategy.

On 22 September 2025, the Company announced a non-renounceable pro-rata entitlement offer to eligible shareholders on the basis of one (1) new share for every two (2) shares held, at an issue price of \$0.003 per share. The offer aimed to raise up to approximately \$618,736 before costs of the offer. The results of the rights issue were announced on 15 October 2025 (after the end of the quarter) with 7,853,058 new shares applied for under the offer and 1,617,442 additional shares applied for by Eligible Shareholders.

Financial Commentary

During the Quarter the Company recorded net operating cash outflows of \$451,000, primarily attributable to administration and corporate costs (\$265,000), staff costs (\$84,000), and product and operating expenditures (\$86,000). Marketing costs were limited to \$16,000 as the Company continued to control discretionary spending.

Financing activities contributed a net inflow of \$900,000, comprising gross proceeds of \$1.096 million from equity placements and a repayment of borrowings of \$146,000, offset by \$50,000 in capital-raising costs.

During the quarter, the Company paid fees and remuneration to directors and related parties in an amount of \$51,000.

As a result, the Company's cash position increased from \$140,000 at 1 July 2025 to \$589,000 at 30 September 2025.

The Company's cash runway was estimated at approximately 1.3 quarters of funding at the end of the reporting period. The Company has implemented cost-saving measures and is actively pursuing new revenue opportunities and funding options, including the potential sale of its Slik investment and ongoing support from major shareholders, to ensure adequate working capital for its business objectives.

Outlook

The Company remains focused on:

- Expanding MyTribe's service delivery and automation capability;
- Advancing the Thrive Tribe Home Base initiative toward launch;
- Strengthening influencer partnerships and client outcomes; and
- Leveraging cross-brand infrastructure to enhance operating efficiency.

Thrive Tribe enters the next quarter with a diversified revenue base, expanding client portfolio, and a maturing ecosystem that integrates digital performance, community engagement, and scalable operations.

-ENDS-

This ASX announcement has been authorised by Thrive Tribe Technologies Limited's Board of Directors.

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[About us](#)

Thrive Tribe Technologies Limited (ASX: 1TT) is on a mission to build a connected world of thriving individuals and businesses committed to health and wellness. With a focus on digital innovation, the Company is dedicated to creating a vibrant community where users can connect with thought leaders, creators, and businesses that inspire positive change. Thrive Tribe's core technology platform, MyTribe, is designed to empower creators and businesses through data-driven insights and engagement tools.

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Appendix 4C
Quarterly cash flow report for entities
subject to Listing Rule 4.7B

Name of entity

THRIVE TRIBE TECHNOLOGIES LIMITED

ABN

Quarter ended ("current quarter")

64 600 717 539

30 SEPT 2025

Consolidated statement of cash flows		Current quarter \$A'000	Year (3 months) \$A'000
1	Cash flows from operating activities		
1.1	Receipts from customers	-	-
1.2	Payments for		
	(a) research and development	-	-
	(b) product manufacturing and operating costs	(86)	(86)
	(c) advertising and marketing	(16)	(16)
	(d) leased assets	-	-
	(e) staff costs	(84)	(84)
	(f) administration and corporate costs	(265)	(265)
1.3	Dividends received (see note 3)	-	-
1.4	Interest received	-	-
1.5	Interest and other costs of finance paid	-	-
1.6	Income taxes paid	-	-
1.7	Government grants and tax incentives	-	-
1.8	Other (Profit on sale of shares)	-	-
1.9	Net cash from / (used in) operating activities	(451)	(451)
2	Cash flows from investing activities		
2.1	Payments to acquire:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year (3 months) \$A'000
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	-	-

3	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	1,096	1,096
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	(50)	(50)
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	(146)	(146)
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	900	900

4	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	140	140
4.2	Net cash from / (used in) operating activities	(451)	(451)
4.3	Net cash from / (used in) investing activities	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year (3 months)
			\$A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	900	900
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	Cash and cash equivalents at end of period	589	589
5	Reconciliation of cash and cash equivalents	Current quarter	Previous quarter
	at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	\$A'000	\$A'000
5.1	Bank balances	589	140
5.2	Call deposits	-	-
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	589	140

6	Payments to related parties of the entity and their associates	Current quarter
		\$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	51
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.

7	Financing facilities	Total facility amount at quarter end	Amount drawn at quarter end
		\$A'000	\$A'000
	<i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i>		
	<i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>		
7.1	Loan facilities	-	-
7.2	Credit standby arrangements	-	-
7.3	Other (please specify)	-	-
7.4	Total financing facilities	-	-
7.5	Unused financing facilities available at quarter end		
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

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8	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (Item 1.9)	(451)
8.2	Cash and cash equivalents at quarter end (Item 4.6)	589
8.3	Unused finance facilities available at quarter end (Item 7.5)	-
8.4	Total available funding (Item 8.2 + Item 8.3)	589
8.5	Estimated quarters of funding available (Item 8.4 divided by Item 8.1)	1.3
<i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i>		
8.6	If Item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1	Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
	Yes.	
8.6.2	Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
	Yes, the entity raised capital of \$1,096,000 during the period and shall have an ability to continue to raise capital as and when required.	
8.6.3	Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
	Yes, the Company has multiple funding opportunities available to it if required including the ongoing support of major shareholders.	
<i>Note: Where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.</i>		

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Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: **31 OCTOBER 2025**

Authorised **By the board**

(Name of body or officer authorising release – see note 4)

Notes

- 1 This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
- 2 If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
- 3 Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
- 4 If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [*name of board committee – eg Audit and Risk Committee*]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
- 5 If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.