



Announcement Summary

Entity name

PILBARA MINERALS LIMITED

Announcement Type

New announcement

Date of this announcement

Wednesday November 26, 2025

The +securities to be quoted are:

+Securities issued, transferred or re-classified as a result of options being exercised or other +convertible securities being converted

Total number of +securities to be quoted

| ASX +security code | Security description | Number of +securities to be quoted | Issue date |
|--------------------|----------------------|------------------------------------|------------|
| PLS | ORDINARY FULLY PAID | 55,819 | 18/11/2025 |

Refer to next page for full details of the announcement



Part 1 - Entity and announcement details

1.1 Name of entity

PILBARA MINERALS LIMITED

We (the entity named above) apply for +quotation of the following +securities and agree to the matters set out in Appendix 2A of the ASX Listing Rules.

1.2 Registered number type

ABN

Registration number

95112425788

1.3 ASX issuer code

PLS

1.4 The announcement is

New announcement

1.5 Date of this announcement

26/11/2025

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Part 2 - Type of Issue

2.1 The +securities to be quoted are:

+Securities issued, transferred or re-classified as a result of options being exercised or other +convertible securities being converted

2.2 The +class of +securities to be quoted is:

Additional +securities in a class that is already quoted on ASX ("existing class")

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Part 3B - number and type of +securities to be quoted (existing class) where issue has not previously been notified to ASX in an Appendix 3B

Existing +securities converting into additional +securities in an existing class

FROM (Existing Class)

ASX +security code and description

PLSAN : PERFORMANCE RIGHTS EXPIRING 31-DEC-2025

TO (Existing Class)

ASX +security code and description

PLS : ORDINARY FULLY PAID

Please state the number of options that were exercised or other +convertible securities that were converted

55,819

The first date the options were exercised or other +convertible securities were converted

The last date the options were exercised or other +convertible securities were converted

18/11/2025

Is this all of the options or other +convertible securities on issue of that type (ie have all of those options now been exercised or have all of those convertible securities now been converted)?

Yes

The right of the holder of the options or other +convertible securities to receive the +underlying securities is being satisfied by:

An issue of new +securities

The underlying +securities being received by the holder are:

Intended to be, but are not yet, quoted by ASX

Were the options being exercised or other +convertible securities being converted issued under an +employee incentive scheme?

Yes

Are any of the options being exercised or other +convertible securities being converted held by +key management personnel (KMP) or an +associate?

No

Issue date

18/11/2025

Will the +securities to be quoted rank equally in all respects from their issue date with the existing issued +securities in that class?

Yes

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Issue details

Number of +securities to be quoted

55,819

Are the +securities being issued for a cash consideration?

No

Please describe the consideration being provided for the +securities

No cash consideration is payable on vesting and exercise of performance rights issued under the Company's Award Plan.

Please provide an estimate (in AUD) of the value of the consideration being provided per +security for the +securities to be quoted

0.000000

Any other information the entity wishes to provide about the +securities to be quoted

Securities issued on exercise of performance rights issued under the Company's "Pilbara Minerals Award Plan" approved by shareholders on 23 November 2023 with vesting assessed against performance conditions for set targets over a 3 year vesting period to 30 June 2024.

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Part 4 - Issued capital following quotation

Following the quotation of the +securities the subject of this application, the issued capital of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (total number of each +class of +securities quoted on ASX following the +quotation of the +securities subject of this application)

| ASX +security code and description | Total number of +securities on issue |
|---|---|
| PLS : ORDINARY FULLY PAID | 3,219,659,436 |

4.2 Unquoted +securities (total number of each +class of +securities issued but not quoted on ASX)

| ASX +security code and description | Total number of +securities on issue |
|--|---|
| PLSAT : PERFORMANCE RIGHTS EXPIRING 31-DEC-2026 | 1,170,901 |
| PLSAAC : PERFORMANCE RIGHTS EXPIRING 31-DEC-2028 | 3,699,698 |
| PLSAAG : PERFORMANCE RIGHTS EXPIRING 31-AUG-2026 | 903,506 |
| PLSAZ : SHARE RIGHTS | 9,226 |
| PLSAAE : PERFORMANCE RIGHTS EXPIRING 31-MAR-2026 | 130,540 |
| PLSAV : PERFORMANCE RIGHTS EXPIRING 30-NOV-2025 | 1,267,440 |
| PLSAR : CONVERTIBLE BONDS | 79,603,050 |
| PLSAAF : PERFORMANCE RIGHTS EXPIRING 31-JUL-2026 | 935,647 |
| PLSAAA : PERFORMANCE RIGHTS EXPIRING 31-DEC-2027 | 2,831,274 |
| PLSAN : PERFORMANCE RIGHTS EXPIRING 31-DEC-2025 | 0 |