

Company announcement

Release date 19 January 2026

December 2025 Quarterly Activities Report and Appendix 4C

Financial

The Company's cash position on 31 December was \$5.2 million, up \$41,000 during the quarter.

The cashflow surplus from operating activities in the December quarter approximated \$128,000, a large reversal from the deficit of \$952,000 recorded in the September quarter and from the deficit of \$575,000 recorded in the December quarter 2024. It brought the annual cash outflows from operating activities to \$2.4 million, considerably lower than the deficit of \$3.3m in 2024.

The cashflow surplus for the December quarter was mainly due to increased customer receipts and lower operating and administration costs. Sales receipts of \$1,095,000 were the highest since the December quarter 2023 and were dominated by USA 46%, Brazil 27% and Europe 19%. Within operating and administrative costs, outflow for legal and related insurance matters were sharply reduced to just \$43,600 after reimbursements from AXA Insurance.

Quarterly and annual cashflow data (\$000)

	Mar Q	Jun Q	Sep Q	Dec Q	2025	2024
Sales receipts	654	823	562	1,095	3,134	2,081
Other operating items	-1,607	-1,298	-1,513	-967	-5,386	-5,286
Cash from operations	-953	-475	-952	+128	-2,252	-3,206
Cash from investing	-25	-21	-39	-42	-127	-81
Cash from financing	-	-	-	-	-	-
Net cash flow	-978	-496	-990	+87	-2,379	-3,287



In accordance with Listing Rule 4.7C, payments made to related parties and their associates included in item 6.1 of the Appendix 4C relate to directors' fees (including superannuation) paid to non-executive directors.

Operations

Sales volumes were 371t in the December quarter compared with 251t in the September quarter, and 32t in the December quarter 2024. The three largest regional contributors to sales were Brazil 45%, USA 35% and Europe 18%.

For the full year the sales volume was 1,200t compared with 227t in 2024. Geographical sales segments in 2025 were Brazil 54%, USA 23% and Europe 18%.

Product inventory on 31 December was 1,181t of which China accounted for 363t.

Operations at the factory resumed on 5 January 2026. The plant was last operated in November 2021 and not unexpectedly, several equipment failures had to be dealt with. Production is currently ramping up to capacity of 12 metric tons per day.

R&D efforts in China are continuing. An experimental product with a 10% lanthanum content has been assessed for P-binding efficacy and safety. Initial results are encouraging but pilot scale operation has revealed some inconsistencies over the free lanthanum content of the treated water. This needs to be resolved before field trials commence.

Corporate

Phoslock continues to address legacy legal matters, including a class action filed by the Banton Group on behalf of certain shareholders. The action is still at the discovery phase, with the next case hearing scheduled for February. While we cannot predict the outcome of these matters, we are fully committed to complying with all regulatory requirements and defending the company's interests.

Outlook

We expect sale volumes to increase significantly in 2026, driven particularly by strong demand in Europe with several large lake applications likely to occur in the 4th quarter.

This announcement has been approved by the Chairman.

Mr Fred Bart

Chairman

– end –



About PET:

Phoslock Environmental Technologies Limited (ASX: PET) specialises in water treatment products to remediate polluted lakes, rivers, canals and drinking water reservoirs.

PET is headquartered in Sydney, has a factory and warehouse in Changxing, China, and offices in China, the UK/Europe and in the USA. The Company is represented by licensees, distributors and agents in other countries including HydroScience in Brazil and The Orion Companies in the USA.

PET's main manufactured product is Phoslock®, a lanthanum modified bentonite (LMB) that permanently binds excess phosphorus in the water column and sediments, and thus improves water quality and biodiversity. Phoslock does not harm living organisms and is certified for use in drinking water in North America, Europe, Brazil, Australia, and China.

www.petwatersolutions.com

For personal use only

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

PHOSLOCK ENVIRONMENTAL TECHNOLOGIES LIMITED

ABN

88 099 555 290

Quarter ended (“current quarter”)

December 2025

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (12 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	1,095	3,134
1.2 Payments for		
(a) research and development	(5)	(72)
(b) product manufacturing and operating costs	(190)	(1,228)
(c) advertising and marketing	-	-
(d) leased assets	(71)	(436)
(e) staff costs	(435)	(1,495)
(f) administration and corporate costs	(271)	(2,175)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	7	25
1.5 Interest and other costs of finance paid	-	-
1.6 Income taxes paid	-	-
1.7 Government grants and tax incentives	-	-
1.8 Other (provide details if material)	-	-
1.9 Net cash from / (used in) operating activities	130	(2,247)
2. Cash flows from investing activities		
2.1 Payments to acquire:		
(a) entities	-	-
(b) businesses	-	-
(c) property, plant and equipment	(27)	(67)
(d) investments	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
	(e) intellectual property	(14)	(53)
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	(41)	(120)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	-	-

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	5,164	7,859
4.2	Net cash from / (used in) operating activities (item 1.9 above)	130	(2,247)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(41)	(120)
4.4	Net cash from / (used in) financing activities (item 3.10 above)	-	-
4.5	Effect of movement in exchange rates on cash held	(48)	(287)
4.6	Cash and cash equivalents at end of period	5,205	5,205

5. Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1 Bank balances	3,853	3,584
5.2 Call deposits	1,352	1,580
5.3 Bank overdrafts	-	-
5.4 Other (provide details)	-	-
5.5 Cash and cash equivalents at end of quarter (should equal item 4.6 above)	5,205	5,164

6. Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1 Aggregate amount of payments to related parties and their associates included in item 1	(49)
6.2 Aggregate amount of payments to related parties and their associates included in item 2	-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments

Payments in item 6.1 include payments to Non-executive directors.

7. Financing facilities

Note: the term 'facility' includes all forms of financing arrangements available to the entity.

Add notes as necessary for an understanding of the sources of finance available to the entity.

- 7.1 Loan facilities
- 7.2 Credit standby arrangements
- 7.3 Other (please specify)
- 7.4 **Total financing facilities**

Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
-	-
-	-
-	-
-	-

7.5 Unused financing facilities available at quarter end

-

7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

8. Estimated cash available for future operating activities	\$A'000
8.1 Net cash from / (used in) operating activities (Item 1.9)	130
8.2 Cash and cash equivalents at quarter end (Item 4.6)	5,205
8.3 Unused finance facilities available at quarter end (Item 7.5)	-
8.4 Total available funding (Item 8.2 + Item 8.3)	5,205
8.5 Estimated quarters of funding available (Item 8.4 divided by Item 8.1)	40

8.6 If Item 8.5 is less than 2 quarters, please provide answers to the following questions:

1. Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

Answer: N/A

2. Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: N/A

3. Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: N/A

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

19 January 2026

Date:

Authorised by:
(Managing Director)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.