



FBR Board Appointment – Mr Lindsay Partridge AM

Monday, 9 February 2026 – Robotic technology company **FBR Limited (ASX:FBR; OTCID:FBRKF)** ('FBR' or 'Company') is pleased to announce the appointment of Mr Lindsay Partridge AM as an independent Non-Executive Director of FBR Limited, effective 9 February 2026.

Mr Partridge brings to the Board over 40 years of distinguished commercial experience, including a 25-year tenure as the Managing Director and Chief Executive Officer of Brickworks Limited, Australia's largest building materials supplier.

During his leadership, Mr Partridge oversaw the transformation of Brickworks from a domestic manufacturer into a diversified multinational organisation, growing its asset base from approximately \$500 million to over \$6 billion at the time of his retirement in 2024.

Mr Partridge holds a Bachelor of Engineering (Ceramic Engineering) from the University of New South Wales and has completed the Stanford University Executive Program. In 2012 Mr Partridge was appointed a Member of the Order of Australia for services to the building and construction industry, and in 2018 the HIA awarded Mr Partridge the prestigious Sir Phillip Lynch Award of Excellence, recognising him for his outstanding and distinguished contribution to the residential building industry at the highest level of excellence and integrity.

The appointment of Mr Partridge aligns with FBR's strategy to strengthen its Board with proven leadership in operational scaling, capital allocation and international expansion as the Company moves into its next phase of growth.

Mr Partridge's director fees for the first 12 months of his appointment will be satisfied by the issue of 12,500,000 Shares at a deemed issue price of 0.4 cents each, subject to shareholder approval to be sought at the Company's 2026 AGM.

FBR's Non-Executive Chair, Shannon Robinson commented:

"We are delighted to welcome Lindsay to the Board of FBR. His track record of generating long-term shareholder value and navigating complex market cycles as a highly respected leader in the construction industry is second to none. Lindsay's experience in building an Australian manufacturing company into a world-renowned organisation will be invaluable as we execute our strategic vision."

Mr Lindsay Partridge AM commented:

"I am excited to be joining FBR at such a pivotal time in its development. The technology sector is driving significant change across the global economy, and FBR has established a strong foundation for future success with Hadrian, Mantis and all the other opportunities created by the core technology the team has developed. I look forward to working with the Board and the management team to apply my experience in scaling operations to help the Company realise its full potential and deliver returns for shareholders."

This announcement has been authorised for release to the ASX by the FBR Board of Directors.

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ASX Announcement FBR Limited



For more information please contact:

For investors:

Kiel Chivers

Chief Operating Officer

T: +61 8 9380 0240

kiel.chivers@fbr.com.au

About FBR Limited

FBR Limited (ASX: FBR; OTCID: FBRKF) designs, develops and builds dynamically stabilised robots to address global needs in a safer, more efficient and more sustainable way. These robots are designed to work outdoors using the company's core Dynamic Stabilisation Technology® (DST®).

Applications of DST® include the Hadrian® and Mantis™. Hadrian® is a bricklaying robot that builds structural walls faster, safer, more accurately and with less wastage than traditional manual methods. The Hadrian® provides Wall as a Service®, FBR's unique commercial offering, to builders on demand. Hadrian® robots are also available for purchase by order. Mantis™ is a high deposition welding robot for the large-scale metal fabrication industries such as mining, shipbuilding and defence manufacture.

To learn more please visit www.fbr.com.au

