



TREASURY WINE ESTATES

10 February 2026

ASX ANNOUNCEMENT

Settlement of RNDC California dispute and 1H26 EBITS expectation

Treasury Wine Estates Limited's (ASX:TWE) U.S. subsidiary has reached a settlement agreement with Republic National Distributing Company ("RNDC"), one of its US distributors, regarding the closure of RNDC's operations in California in September 2025.

As part of the settlement agreement, TWE will repurchase Treasury Americas and Treasury Collective portfolio inventory held by RNDC in California for its original sale value net of a confidential settlement that compensates TWE for the impact of RNDC's closure in the state. Taking account of the expected on-sale of this inventory to other customers, commencing this half, the net cash outflow in 2H26 relating to this settlement agreement is expected to be approximately US\$65m¹.

TWE will continue to partner with RNDC to distribute its portfolio across a number of other US markets and is supportive of RNDC's recent initiatives to strengthen their business model and capital structure, including the planned divestment of several markets to Reyes Beverage Group and the establishment of new financing arrangements². In 1H26, Treasury Americas depletions in states distributed by RNDC grew 2.7%.

The settlement does not alter the planned reduction of distributor inventory levels outside of California over a period of approximately two years, as disclosed to the market on 17 December 2025.

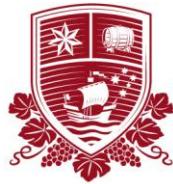
TWE will provide more information as part of its 2026 interim results update on 16 February 2026. TWE expects 1H26 EBITs to be approximately \$236m, compared to the \$225-235m guidance range provided on 17 December 2025³.

¹ Relative to the A\$100m figure of Treasury Americas inventory held by RNDC in California, first disclosed on 13 October 2025, the net cash outflow of approximately US\$65m in 2H26 includes the value of remaining Treasury Collective inventory held by RNDC and is net of the benefit of the confidential settlement amount and proceeds from the sale of some of this inventory in 2H26.

² Following the planned divestment of several markets to Reyes Beverage Group, RNDC distribution arrangements are expected to comprise less than 20% of Treasury Americas' NSR.

³ Subject to finalisation of auditor review.





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TWE CEO Sam Fischer said, "Although RNDC's decision to exit the Californian market had a significant impact on our performance in 1H26, we are pleased to have reached this resolution with RNDC, who remain a committed and high performing partner for TWE across a number of other US markets."

For the purposes of ASX Listing Rule 15.5, TWE confirms that this document has been authorised for release to the market by the Board.

Contacts:

Investors

Bijan Taghian
Mob: +61 433 173 664

Media

Mel Ward
Mob: +61 437 959 228

