



Domino's Pizza Enterprises Limited
ACN: 010 489 326
1/485 Kingsford Smith Drive
Hamilton QLD Australia 4007
www.dominos.com.au

25 February 2026

The Manager
Market Announcements Office
Australian Securities Exchange
39 Martin Place
Sydney NSW 2000

Dear Sir or Madam,

Appendix 4D and financial statements for the half-year ended 28 December 2025

Please find attached for immediate release to the market the following documents in respect of the half-year ended 28 December 2025:

- (a) Appendix 4D
- (b) 2026 Half-Year financial statements

Authorised for lodgement by the Board.

Craig Ryan
Company Secretary

ENDS

For further information, contact Nathan Scholz, Group Chief Communications & Investor Relations Officer, at investor.relations@dominos.com.au or on +61-419-243-517.

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APPENDIX 4D

DOMINO'S PIZZA ENTERPRISES LIMITED

Current reporting period: 30 June 2025 to 28 December 2025 (26 weeks):
referred to as the half-year period ended 28 December 2025

Previous reporting period: 01 July 2024 to 29 December 2024 (26 weeks):
referred to as the half-year period ended 29 December 2024

SECTION A: RESULTS FOR ANNOUNCEMENT TO THE MARKET

Revenue and net profit	1H26 \$'million	1H25 \$'million	Up/ Down	Percentage change %
Revenue from ordinary activities	1,101.8	1,165.4	Down	5.5%
Profit/(Loss) from ordinary activities after tax from continuing operations	40.9	(22.2)	Up	nm
Profit/(Loss) from ordinary activities after tax attributable to members	40.9	(22.2)	Up	nm
Underlying net profit after tax ⁽ⁱ⁾	60.1	58.8	Up	2.2%

(i) Underlying net profit after tax is a non-IFRS measure that excludes certain amounts that are deemed to be significant in nature. Refer to the directors report in the Financial Report for further information.

Dividends	Amount per share (cents)	Franked amount per share (cents)
Final dividend in respect of full-year ended 29 June 2025 paid 03 October 2025	21.5	21.5
Interim dividend payable in respect of year ending 28 June 2026	25.0	25.0

FY26 Interim Dividend

Ex-dividend date	03 March 2026
Record date for the dividend entitlements	04 March 2026
Scheduled dividend payment date	30 April 2026

The Company's dividend reinvestment plan (DRP) will apply to the FY26 interim dividend and will not be underwritten. Eligible shareholders who elect to participate in the DRP will be issued shares at a 1.0% discount to the average of the daily volume weighted average price for the Company's shares over the 10-trading day period commencing on 9 March 2026. The last date for receipt of election notices for the DRP is 5 March 2026.

	28 December 2025	29 June 2025
Net tangible assets per security	(\$5.53)	(\$6.41)

SECTION B: COMMENTARY ON RESULTS

Details on the Group's trading performance for the half-year ended 28 December 2025 are provided in the Directors' Report, which forms part of the Interim Financial Report. In addition, further details on the Group's trading performance for the half-year ended 28 December 2025 are provided in the Half Year 2026 Media Release, released on 25 February 2026, available on the ASX website and the Group's investor relations website.

The interim unfranked dividend of 25.0 cents per share was approved by the Board of Directors on 25 February 2026. In complying with accounting standards, as the dividend was not approved prior to period end, no provision has been recognised for this dividend in the half-year financial report.

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DOMINO'S PIZZA ENTERPRISES LIMITED

ACN 010 489 326

Half-year Financial Report for the half-year ended 28 December 2025

This half-year report is provided to the Australian Stock Exchange (ASX) under ASX Listing Rule 4.2A

CONTENTS

Directors' Report	1
Auditor's independence declaration	5
Independent auditor's review report	6
Directors' declaration	8
Condensed consolidated statement of profit or loss and other comprehensive income	9
Condensed consolidated statement of financial position	11
Condensed consolidated statement of changes in equity	12
Condensed consolidated statement of cash flows	13
Notes to the condensed consolidated financial statements	14
1 Significant accounting policies	14
2 Segment information	16
3 Revenue	19
4 Impairments and write-downs associated with stores and operations	20
5 Note to the condensed consolidated statement of cash flows	21
6 Dividends	22
7 Goodwill	22
8 Borrowings	23
9 Issued capital	23
10 Contingent liabilities and contingent assets	24
11 Subsequent events	26



DIRECTORS' REPORT

The directors of Domino's Pizza Enterprises Limited (the Company or DPE) submit herewith the condensed financial report for the consolidated entity (the Company and its controlled entities) for the half-year ended 28 December 2025. In order to comply with the provisions of the *Corporations Act 2001*, the directors' report as follows:

The following persons held office as directors of Domino's Pizza Enterprises Limited during or since the half-year:

Jack Cowin
Ursula Schreiber
Tony Peake
Peter West
Judith Swales (Appointed 24 February 2026)
Mark van Dyck (Resigned 02 July 2025)
Lynda O'Grady (Resigned 18 September 2025)
Grant Bourke (Resigned 24 February 2026)

REVIEW OF OPERATIONS

The following are the key operational highlights for the half-year.

EXPLANATION OF STATUTORY PROFIT TO UNDERLYING PROFIT

Statutory profit/(loss) after tax is prepared in accordance with the *Corporations Act 2001* and Australian Accounting Standards, which comply with International Financial Reporting Standards (IFRS).

Statutory profit before tax from continuing operations of \$62.0 million, includes \$27.4 million of significant items not directly attributable to primary operating activities. Excluding these items and associated tax, the underlying profit after tax for continuing operations was \$60.1 million, 2.2% increase on the prior corresponding period.

Underlying profit after tax is reported to give information to shareholders that provides a greater understanding of the performance of the Company's operations. DPE believes underlying profit after tax is useful as it removes significant items thereby facilitating a more representative comparison of financial performance between financial periods. Underlying profit is a non-IFRS measure which is not subject to audit or review.

The below provides a reconciliation of statutory profit to underlying profit including earnings before interest, tax, depreciation and amortisation (EBITDA) and earnings before interest, and tax (EBIT).

Half-year ended 28 December 2025

	Statutory \$'000	Significant Items \$'000	Underlying \$'000	ANZ \$'000	Europe \$'000	Asia \$'000	Unallocated \$'000
Revenue	1,101,803	-	1,101,803	362,709	396,283	342,811	-
EBITDA	144,478	(27,382)	171,860	82,764	57,454	44,418	(12,776)
Depreciation and amortisation	(70,315)	-	(70,315)	(21,304)	(17,631)	(26,005)	(5,375)
EBIT	74,163	(27,382)	101,545	61,460	39,823	18,413	(18,151)
Net finance costs	(12,203)	-	(12,203)				
Net profit before tax	61,960	(27,382)	89,342				
Income tax benefit/(expense)	(21,044)	8,214	(29,258)				
Net profit after tax from continuing operations	40,916	(19,168)	60,084				



REVIEW OF OPERATIONS (CONTINUED)

EXPLANATION OF STATUTORY PROFIT TO UNDERLYING PROFIT (CONTINUED)

Half-year ended 29 December 2024

	Statutory \$'000	Significant Items \$'000	Underlying \$'000	ANZ \$'000	Europe \$'000	Asia \$'000	Unallocated \$'000
Revenue	1,165,375	-	1,165,375	395,375	368,030	401,970	-
EBITDA	62,473	(115,641)	178,114	88,818	51,486	50,155	(12,345)
Depreciation and amortisation	(77,532)	-	(77,532)	(21,070)	(19,225)	(33,188)	(4,049)
EBIT	(15,059)	(115,641)	100,582	67,748	32,261	16,967	(16,394)
Net finance costs	(14,966)	-	(14,966)				
Net (loss)/profit before tax	(30,025)	(115,641)	85,616				
Income tax benefit/(expense)	7,855	34,692	(26,837)				
Net (loss)/profit after tax from continuing operations	(22,170)	(80,949)	58,779				

SIGNIFICANT ITEMS

Significant items in the current and comparative periods include employee termination costs, impairments and write downs of assets, external legal costs and change in the carrying amounts of liabilities.

Statutory profit before tax of \$62.0 million included the following significant costs excluded from underlying profit before tax as outlined below:

CURRENT PERIOD

- Streamlining operations costs of \$9.3 million, majority relating to employee terminations costs.
- Impairments, write-downs and net proceeds associated with store closures of \$9.0 million.
- Costs associated with finance and supply system deployment of \$2.0 million.
- External costs of \$4.5 million in relation to legal proceedings and divestment of Impressu Print Group Pty Ltd.
- The loss on disposal of Impressu Print Group Pty Ltd of \$2.6 million.

PRIOR CORRESPONDING PERIOD

- Streamlining operations costs of \$6.6 million, including employee terminations costs and transition costs to a shared services centre model.
- Impairments, write-downs and other associated costs relating to store closure costs of \$92.2 million.
 - Impairments and write-downs of intangible assets, land and buildings and the revaluation of inventories to net realisable value of \$11.3 million
- Costs associated with finance and supply system deployment of \$3.3 million
- External costs of \$2.2 million in relation to litigation matters.

REVIEW OF OPERATIONS (CONTINUED)

Underlying Profit after tax from continuing operations was \$60.1 million, an increase of 2.2% on the prior corresponding period. The result reflects disciplined cost management and targeted actions to strengthen franchisee unit economics across the global network.

CONSOLIDATED ENTITY

The Group generated revenue of \$1,101.8 million compared with \$1,165.4 million in the first half of the prior period. The decrease primarily reflects lower Same Store Sales (-2.5%)⁽ⁱ⁾ and a reduction in network sales (-1.6%).

Operating cash flow was \$101.2 million, up from \$95.4 million in the prior corresponding period. Cash generation benefited from a favourable \$38.7m tax inflow, partly offset by store closure and employee termination costs as well as higher working capital movements.

The Group completed a refinancing of \$1.05 billion in debt facilities, extending maturities with a weighted average tenure of 4.5 years and total debt reduction by \$196.1 million during the period.

Throughout the half, the Group prioritised strengthening franchisee unit economics through pricing architecture changes, ingredient cost initiatives and reduced discounting. While these initiatives moderated volumes in some markets, average franchisee profitability increased 4.5% year-on-year to \$103k (rolling 12-month EBITDA) across the global network.

Performance varied across the portfolio. Benelux and Germany delivered improved earnings, supported by disciplined pricing, higher average ticket and stronger unit economics. Malaysia also delivered positive EBIT growth, supported by product initiatives and cost reductions.

In Australia and New Zealand, the Group executed a deliberate reset of its pricing architecture and reduced reliance on national discounting to strengthen franchise partner returns. This sequencing moderated volumes and reduced earnings for the half, largely reflecting the timing of reinvesting cost savings into franchise partners ingredient pricing ahead of those savings being fully realised. Despite lower Same Store Sales, store-level profitability improved during the period, providing a stronger foundation for future growth.

Japan and France require further improvement. Management remains focused on restoring performance through pricing architecture adjustments, product mix optimisation and strengthened customer engagement.

The Group progressed its global cost reduction program, with \$55 million of initiatives actioned to date \$20–30 million of annualised costs savings is anticipated to benefit FY26. These savings supported franchisee economics and cash generation, partially offset by transitional impacts associated with pricing and network changes.

The Group remains focused on disciplined execution of its reset strategy, centred on strengthening franchise partner unit economics, simplifying operations and allocating capital selectively to support sustainable growth.

The consolidated entity's overall risk management and governance strategies have not substantially changed since the last full year annual report.

AUSTRALIA/NEW ZEALAND OPERATIONS

Revenue decreased by 8.3% to \$362.7 million, and Underlying EBIT decreased 9.3% to \$61.5 million. Same Store Sales declined 4.7% in the half.

Australia and New Zealand undertook a deliberate reset to strengthen franchise partner unit economics and simplify pricing architecture. The region reduced reliance on national discounting and prioritised profitable orders and sustainable returns.

These actions moderated volumes and reduced earnings, reflecting the decision to reinvest cost savings into franchise partners ingredient costs ahead of the full realisation of those savings. Despite lower Same Store Sales, store-level profitability improved during the period, supported by higher average ticket and cost initiatives delivered across the system.

Management remains focused on stabilising customer behaviour as pricing and offer changes are embedded, and restoring sustainable Same Store Sales growth over time. Australia continues to operate in a resilient market and remains a core earnings engine for the Group.

(i) Same Store Sales is calculated based on constant currency



REVIEW OF OPERATIONS (CONTINUED)

EUROPE OPERATIONS

Revenue increased 7.7% to \$396.3 million, and underlying EBIT increased 23.4% to \$39.8 million. Same Store Sales increased 1.3% in the half.

Performance across Europe was mixed. Benelux delivered strong Same Store Sales growth, supported by brand-led marketing and improved customer metrics. Germany delivered improved earnings, underpinned by disciplined pricing and higher average ticket, resulting in stronger unit economics.

France experienced lower sales, driven by a decline in customer transactions partially offset by higher average ticket. Management remains focused on pricing architecture, product mix and customer engagement to restore consistent performance.

Across Europe, management continues to prioritise transparent pricing, menu simplification and disciplined execution to strengthen franchise partner economics and support sustainable growth.

ASIA OPERATIONS

Revenue decreased 14.7% to \$342.8 million, while underlying EBIT increased 8.5% to \$18.4 million. Same Store Sales declined 6.1% in the half.

Performance was mixed. Malaysia delivered positive EBIT growth supported by product initiatives and improved operational execution, despite broader external pressure, partially offsetting softer volumes elsewhere in the region.

Japan recorded lower sales reflecting reduced promotional intensity, a lower store base following strategic closures and more disciplined pricing. Volumes moderated relative to the prior corresponding period. Christmas trading was positive, demonstrating underlying demand for the brand when execution, value and pricing architecture align.

Management remains focused on restoring sustainable unit economics in Japan through refined pricing, product mix optimisation and improved customer engagement.

AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration is set out on page 5 of the half-year condensed consolidated financial report.

ROUNDING OFF OF AMOUNTS

The Company is a company of the kind referred to in ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191, dated 24 March 2016, and in accordance with that Corporations Instrument amounts in the directors' report and the half-year condensed consolidated financial report are rounded off to the nearest thousand dollar, unless otherwise indicated.

Signed in accordance with a resolution of the directors made pursuant to s.306(3) of the *Corporations Act 2001*.

On behalf of the directors

Jack Cowin
Executive Chairman
25 February 2026

AUDITOR'S INDEPENDENCE DECLARATION TO THE DIRECTORS OF DOMINO'S PIZZA ENTERPRISES LIMITED



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25 February 2026

The Directors
Domino's Pizza Enterprises Limited
Level 1 KSD1
485 Kingsford Smith Drive
HAMILTON QLD 4007

Dear Directors

Auditor's Independence Declaration to Domino's Pizza Enterprises Limited

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Domino's Pizza Enterprises Limited.

As lead audit partner for the review of the half year financial report of Domino's Pizza Enterprises Limited for the half year ended 28 December 2025, I declare that to the best of my knowledge and belief, there have been no contraventions of:

The auditor independence requirements of the Corporations Act 2001 in relation to the review; and

Any applicable code of professional conduct in relation to the review.

Yours faithfully

Deloitte Touche Tohmatsu
DELOITTE TOUCHE TOHMATSU

Jacques Strydom

Jacques Strydom
Partner
Chartered Accountants

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Independent Auditor's Review Report to the Members of Domino's Pizza Enterprises Limited

Report on the Half-Year Financial Report

Conclusion

We have reviewed the half-year financial report of Domino's Pizza Enterprises Limited (the "Company") and its subsidiaries (the "Group"), which comprises the condensed consolidated statement of financial position as at 28 December 2025, and the condensed consolidated statement of profit or loss and other comprehensive income, the condensed consolidated statement of cash flows and the condensed consolidated statement of changes in equity for the half-year ended on that date, notes to the financial statements, including material accounting policy information and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of the Group does not comply with the *Corporations Act 2001*, including:

- Giving a true and fair view of the Group's financial position as at 28 December 2025 and of its performance for the half-year ended on that date; and
- Complying with Accounting Standard AASB 134 Interim Financial Reporting and the *Corporations Regulations 2001*.

Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Half-year Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) ("the Code") that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's review report.

Directors' Responsibilities for the Half-year Financial Report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year

INDEPENDENT AUDITOR'S REVIEW REPORT
TO THE MEMBERS OF DOMINO'S PIZZA ENTERPRISES LIMITED
(CONTINUED)



Deloitte.

financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Review of the Half-year Financial Report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 28 December 2025 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Deloitte Touche Tohmatsu
Deloitte Touche Tohmatsu

Jacques Strydom
Jacques Strydom
Partner
Chartered Accountants

Brisbane, 25 February 2026



DIRECTORS' DECLARATION

The directors declare that:

1. in the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
2. in the directors' opinion, the attached financial statements and notes thereto are in accordance with the *Corporations Act 2001*, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the consolidated entity.

Signed in accordance with a resolution of the directors made pursuant to s.303(5) of the *Corporations Act 2001*.

Jack Cowin
Executive Chairman
25 February 2026

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**CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER
COMPREHENSIVE INCOME
FOR THE HALF-YEAR ENDED 28 DECEMBER 2025**

	Note	28 December 2025 \$'000	29 December 2024 \$'000
Continuing operations			
Revenue	3	1,101,803	1,165,375
Other gains and losses		3,333	7,292
Finance income		3,807	3,545
Food, equipment and packaging expenses		(478,205)	(507,582)
Employee benefits expense		(182,163)	(194,313)
Plant and equipment costs		(11,957)	(11,805)
Depreciation and amortisation expense		(70,315)	(77,532)
Occupancy expenses		(4,089)	(3,332)
Finance costs		(16,010)	(18,511)
Marketing expenses		(101,333)	(115,724)
Royalties expense		(55,133)	(55,626)
Store related expenses		(18,328)	(21,312)
Communication expenses		(22,264)	(26,263)
Integration and legal costs		(15,143)	(12,144)
Impairments and write-downs associated with stores and operations	4	(9,597)	(103,497)
Other expenses		(62,446)	(58,596)
Profit/(Loss) before tax		61,960	(30,025)
Income tax (expense)/benefit		(21,044)	7,855
Profit/(Loss) for the period from operations		40,916	(22,170)
Profit/(Loss) is attributable to:			
Owners of Domino's Pizza Enterprises Limited		40,916	(22,170)
Total profit/(loss) for the period		40,916	(22,170)
		Cents	Cents
Earnings/(Loss) per share from continuing operations			
Basic (cents per share)		43.3	(24.2)
Diluted (cents per share)		43.2	(24.2)
Earnings/(Loss) per share			
Basic (cents per Share)		43.3	(24.2)
Diluted (cents per Share)		43.2	(24.2)

The above statement should be read in conjunction with the accompanying notes.



**CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER
COMPREHENSIVE INCOME (CONTINUED)
FOR THE HALF-YEAR ENDED 28 DECEMBER 2025**

	Note	28 December 2025 \$'000	29 December 2024 \$'000
Profit/(Loss) for the period from operations		40,916	(22,170)
Other comprehensive income			
Items that may be reclassified to profit or loss			
(Loss)/gain on net investment hedge		10,521	(13,689)
Exchange differences arising on translation of foreign operations		(12,307)	42,667
Gain/(loss) on cash flow hedges		1,681	7,805
Income tax relating to components of other comprehensive income		(3,757)	1,687
Item that will not be reclassified to profit or loss			
Remeasurement of defined benefit obligation		-	(14)
Income tax relating to components of other comprehensive income		-	3
Other comprehensive (loss)/profit for the period, net of tax		(3,862)	38,459
Total comprehensive income for the period		37,054	16,289
Total comprehensive income for the period is attributable to:			
Owners of Domino's Pizza Enterprises Limited		37,054	16,289
Total comprehensive income for the period		37,054	16,289

The above statement should be read in conjunction with the accompanying notes.



CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 28 DECEMBER 2025

	Note	28 December 2025 \$'000	29 June 2025 \$'000
Assets			
Current assets			
Cash and cash equivalents		71,562	153,499
Trade receivables		154,137	155,854
Other financial assets		41,732	35,616
Inventories		50,170	46,539
Current tax assets		2,777	24,575
Other assets		51,914	51,193
Investment in lease assets		77,624	79,146
Total current assets		449,916	546,422
Non-current assets			
Other financial assets		67,956	95,228
Investment in joint venture		1,483	1,635
Property, plant and equipment		190,217	217,914
Deferred tax assets		23,499	21,224
Goodwill	7	546,351	580,807
Intangible assets		659,163	687,356
Right of use assets		195,390	208,653
Investment in lease assets		279,633	310,543
Total non-current assets		1,963,692	2,123,360
Total assets		2,413,608	2,669,782
Liabilities			
Current liabilities			
Trade and other payables		302,084	317,891
Contract liabilities		6,030	9,336
Lease liabilities		136,490	153,031
Borrowings	8	6,433	12,439
Other financial liabilities		9,448	16,373
Current tax liabilities		6,537	3,423
Provisions		21,132	35,512
Total current liabilities		488,154	548,005
Non-current liabilities			
Contract liabilities		15,499	10,121
Lease liabilities		427,499	461,974
Borrowings	8	664,751	855,146
Deferred tax liabilities		122,907	117,383
Provisions		12,337	14,066
Total non-current liabilities		1,242,993	1,458,690
Total liabilities		1,731,147	2,006,695
Net assets		682,461	663,087
Equity			
Issued capital	9	619,360	617,166
Reserves		(80,959)	(77,529)
Retained earnings		144,060	123,450
Total equity		682,461	663,087

The above Statement should be read in conjunction with the accompanying notes.



CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE HALF-YEAR ENDED 28 DECEMBER 2025

	Issued Capital \$'000	Hedging reserve \$'000	Foreign currency translation \$'000	Other reserve \$'000	Retained Earnings \$'000	Total \$'000
Balance at 30 June 2024	518,699	237	(13,574)	(120,123)	224,309	609,548
(Loss)/Profit for the period	-	-	-	-	(22,170)	(22,170)
Other comprehensive income	-	(4,197)	42,667	(11)	-	38,459
Total comprehensive income	-	(4,197)	42,667	(11)	(22,170)	16,289
Issue of employee share options	366	-	-	-	-	366
Share options trust	-	-	-	(150)	-	(150)
Share issue costs	(8)	-	-	-	-	(8)
Recognition of share-based payments	-	-	-	(661)	-	(661)
Issue of employee shares	813	-	-	-	-	813
Dividends	-	-	-	-	(45,829)	(45,829)
Underwritten dividend reinvestment plan	45,818	-	-	-	-	45,818
Balance at 29 December 2024	565,688	(3,960)	29,093	(120,945)	156,310	626,186

	Issued Capital \$'000	Hedging reserve \$'000	Foreign Currency translation reserve \$'000	Other Reserve \$'000	Retained Earnings \$'000	Total equity \$'000
Balance at 29 June 2025	617,166	(25,547)	68,454	(120,436)	123,450	663,087
Profit/(Loss) for the period	-	-	-	-	40,916	40,916
Other comprehensive income	-	8,445	(12,307)	-	-	(3,862)
Total comprehensive income	-	8,445	(12,307)	-	40,916	37,054
Issue of employee share options	4	-	-	-	-	4
Share options trust	-	-	-	12	-	12
Recognition of share-based payments	-	-	-	420	-	420
Dividends	-	-	-	-	(20,306)	(20,306)
Underwritten dividend reinvestment plan	2,190	-	-	-	-	2,190
Balance at 28 December 2025	619,360	(17,102)	56,147	(120,004)	144,060	682,461

The above Statement should be read in conjunction with the accompanying notes.



CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE HALF-YEAR ENDED 28 DECEMBER 2025

	Note	28 December 2025 \$'000	29 December 2024 \$'000
Cash flows from operating activities			
Receipts from customers		1,212,730	1,250,727
Payments to suppliers and employees		(1,109,949)	(1,112,171)
Interest received		7,205	6,792
Interest and other finance costs		(15,176)	(17,670)
Income taxes refunded/(paid)		6,409	(32,305)
Net cash generated from operating activities	5	101,219	95,373
Cash flows from investing activities			
Payments for intangible assets		(11,070)	(24,964)
Payments for property, plant and equipment		(8,266)	(11,417)
Acquisition of stores net of cash		(2,844)	(7,129)
Net cash inflow/(outflow) on investment in joint ventures		-	(198)
Proceeds from franchisee loans		7,328	4,511
Proceeds from sale of non-current assets		12,150	6,524
Proceeds for sale of subsidiary		12,990	-
Net cash generated from (used in) investing activities		10,288	(32,673)
Cash flows from financing activities			
Proceeds from borrowings		311,315	180,485
Repayment of borrowings		(452,797)	(183,149)
Receipts from subleases		40,764	40,967
Lease principal payments		(68,655)	(73,676)
Proceeds from issues of equity securities		144	32,453
Dividends paid		(18,117)	(32,443)
Payments for establishment of borrowings		(3,349)	(85)
Share issue costs		-	(8)
Net cash used from financing activities		(190,695)	(35,456)
Net (decrease)/increase in cash and cash equivalents		(79,188)	27,244
Cash and cash equivalents at the beginning of the period		153,499	87,651
Effects of exchange rate changes on the balance of cash held in foreign currencies		(2,749)	4,530
Cash and cash equivalents at the end of the period		71,562	119,425

The above Statement should be read in conjunction with the accompanying notes.



1 SIGNIFICANT ACCOUNTING POLICIES

Domino's Pizza Enterprises Limited ("the Company") is a Company domiciled in Australia. The financial report for the half-year ended 28 December 2025 comprises the condensed consolidated financial statements of the Company and its controlled entities (together referred to as the "consolidated entity" or "Group"). The annual financial report of the consolidated entity as at and for the year ended 29 June 2025 is available on request from the Company's registered office at Level 1, KSD1 485 Kingsford Smith Drive, Hamilton Qld 4007 or at <https://www.dominospizzaenterprises.com/investors-page>.

STATEMENT OF COMPLIANCE

The half-year financial statements are general purpose financial statements which has been prepared in accordance with the *Corporations Act 2001* and *AASB 134 Interim Financial Reporting*. Compliance with AASB 134 ensures compliance with IFRS Accounting Standard *IAS 34 Interim Financial Reporting*. The half-year statements do not include notes of the type normally included in an annual financial report and should be read in conjunction with the annual financial report of the consolidated entity for the financial year ended 29 June 2025 and public announcements made by the Company.

BASIS OF PREPARATION

The condensed consolidated financial statements have been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

The Company is a Company of the kind referred to in *ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191*, dated 24 March 2016, and in accordance with that Corporations Instrument amounts in the directors' report and the half-year condensed consolidated financial report are rounded off to the nearest thousand dollar, unless otherwise indicated.

The accounting policies and methods of computation adopted in the preparation of the half-year financial report are consistent with those adopted and disclosed in the Group's annual financial report for the financial year ended 29 June 2025, except for the impact of the Standards and Interpretations described below and any new accounting policies adopted by the consolidated entity during the period. These accounting policies are consistent with Australian Accounting Standards and with IFRS Accounting Standards.

BASIS OF GOING CONCERN

The financial statements have been prepared on the basis that the Group will continue as a going concern. The Group has a net current liability position of \$38.2 million as at 28 December 2025 (29 June 2025: net current liability position \$1.6 million).

As at 28 December 2025 the Group had unrestricted cash and cash equivalents of \$71.6 million and generated net operating cash flows of \$101.2 million. The Group's capital structure is sustainable with sufficient liquidity, including undrawn committed borrowings of \$322.0 million. The Directors have concluded that there are reasonable grounds to believe that the going concern basis is appropriate, and that assets are likely to be realised, and liabilities are likely to be discharged, at the amounts recognised in the financial statements in the ordinary course of business.



1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

ADOPTION OF NEW AND REVISED ACCOUNTING STANDARDS

NEW AND REVISED STANDARDS ADOPTED BY THE GROUP

No new accounting standards became effective during the half-year that are relevant to the Group.

NEW AND REVISED STANDARDS NOT YET EFFECTIVE

AASB 18 *Presentation and Disclosure in Financial Statements*

Effective for annual reporting periods beginning on or after 1 January 2027.

This Standard will not change the recognition and measurement of items in the financial statements, but will affect presentation and disclosure in the financial statements, including introducing new categories and subtotals in the statement of profit or loss, requiring the disclosure of management defined performance measures, and changing the grouping of information in the financial statements.

The Group is currently assessing the impact of adopting AASB 18.

COMPARATIVE INFORMATION

Comparative amounts have, where necessary and immaterial, have been reclassified or adjusted so as to be consistent with current year disclosures.

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2 SEGMENT INFORMATION

The consolidated entity has identified its operating segments on the basis of internal reports about components of the consolidated entity that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segment and to assess its performance.

Information reported to the consolidated entity's Chief Executive for the purpose of resource allocation and assessment of performance is specifically focused on the geographical location the consolidated entity operates in. The Chief Executive primarily uses EBIT to assess the performance of the operating segments. The Chief Executive also receives information about the segments' revenue and assets on a monthly basis. Information amount segment revenue is disclosed in note 3.

The consolidated entity's reportable segments under AASB 8 are therefore as follows:

- ANZ (Australia and New Zealand)
- Europe (Germany, France, The Netherlands, Belgium and Luxembourg)
- Asia (Japan, Taiwan, Malaysia, Singapore and Cambodia)

Information regarding these segments is presented below. The accounting policies of the reportable segments are the same as the consolidated entity's accounting policies. The following is an analysis of the revenue and results by reportable operating segment for the periods under review:

	Half-year ended 28 December 2025				
	ANZ \$'000	Europe \$'000	Asia \$'000	Unallocated ⁽ⁱ⁾ \$'000	Total \$'000
Continuing operations					
Revenue ⁽ⁱⁱ⁾	362,709	396,283	342,811	-	1,101,803
EBIT	61,460	39,823	18,413	(18,151)	101,545
Significant Items ⁽ⁱⁱⁱ⁾					(27,382)
Net finance costs					(12,203)
Net profit before tax					61,960

	Half-year ended 29 December 2024				
	ANZ \$'000	Europe \$'000	Asia \$'000	Unallocated ⁽ⁱ⁾ \$'000	Total \$'000
Continuing operations					
Revenue ⁽ⁱⁱ⁾	395,375	368,030	401,970	-	1,165,375
EBIT	67,748	32,261	16,967	(16,394)	100,582
Significant Items ⁽ⁱⁱⁱ⁾					(115,641)
Net finance costs					(14,966)
Net loss before tax					(30,025)

- (i) The Unallocated segment represents corporate costs associated with the management and oversight of global functions which are shared by all the jurisdictions in which the Group operates.
- (ii) The Group provides services to and derives revenue from a number of customers. The Group does not derive more than 10% of the total consolidated revenue from any one customer. The revenue reported above represents revenue generated from external customers and franchisees. There were no inter-segment sales during the period.



2 SEGMENT INFORMATION (CONTINUED)

- (iii) The Group's underlying results differ from the statutory results. The exclusion of certain items permits a more relevant analysis of the Group's underlying performance on a comparative basis. Judgement is required to determine that items are suitably classified as significant items and the values assigned are appropriate. Significant items refer to those that are material in nature or amount, including irregular costs, significant impairments of assets, together with fair value movements and other costs associated with acquisitions or disposals. These items have been considered by management to meet the definition of significant items as defined by our accounting policy and are therefore show separately within the financial statements. These items include:

	28 December 2025	29 December 2024
	\$'000	\$'000
Costs associated with streamlining operations	9,345	6,613
Impairments, write-downs, net proceeds associated with store closures	8,927	92,211
Impairments of intangible assets, land and buildings and write down of inventory	-	11,324
Costs associated with finance and supply system	1,959	3,279
External costs related to legal proceedings and divestment	4,509	2,214
Loss on disposal of Impressu Print Group Pty Ltd	2,642	-
Total closure costs associated with stores and operations	27,382	115,641

Included in the current period are significant items of \$27.4 million, of which \$14.6 million has been recognised in ANZ, \$8.6 million in Europe, and \$4.2 million in Asia.

These items primarily relate to the following initiatives:

Costs associated with streamlining operations

As part of the Group's ongoing transformation strategy, further opportunities were identified to improve the cost base. During the period, costs incurred of \$9.3 million primarily related to redundancies, termination benefits and other employee-related costs.

Impairments and write-downs associated with store closures

The Group progressed its previously announced initiative to optimise its store network, including the closure of underperforming stores and the refranchising of selected corporate stores. While the programme is well advanced, costs continued to be recognised during the period in relation to remaining store closures and refranchising activities.

The costs recognised in the period in relation to this initiative included the impairment of property, plant and equipment, the impairment of goodwill associated with stores, the impairment of the right of use assets associated with the lease if the location of the store, cost to write-down inventories to net realisable value impairments of franchisee loans associated with store closures and onerous contracts obligations.

Finance and supply system deployment

The Group continues to progress the implementation of a new finance and supply chain SaaS system to support standardised processes across all regions. Costs incurred during the period relate to project resourcing and implementation activities.

External litigation matters

The Group incurred legal expenses in relation to ongoing proceedings involving Speed Rabbit Pizza, the Gall Class Action and the Shareholder Class Action, together with other regulatory inquiries. Total legal and related costs recognised during the period were \$4.5 million. Refer to Note 10 for details relating to legal and regulatory matters.

Loss on disposal of Impressu Print Group Pty Ltd (IPG)

The group completed the sale of IPG on 04 November 2025 for net proceeds of \$13.0 million, with a loss of \$2.6 million recognised in other gains and losses. The disposal of IPG was undertaken to streamline the Group's operations and focus attention on the core, higher-return activities.



2 SEGMENT INFORMATION (CONTINUED)

The following is an analysis of the consolidated entity's assets by reportable operating segment:

	28 December 2025 \$'000	29 June 2025 \$'000
Continuing operations		
ANZ	514,410	606,209
Europe	799,074	857,900
Asia	1,083,123	1,186,699
Total segment assets	2,396,607	2,650,808
Unallocated assets	17,001	18,974
Total assets	2,413,608	2,669,782

The following is an analysis of the consolidated entity's liabilities by reportable operating segment:

	28 December 2025 \$'000	29 June 2025 \$'000
Continuing operations		
ANZ	(699,563)	(827,023)
Europe	(336,366)	(348,961)
Asia	(692,001)	(826,482)
Total segment liabilities	(1,727,930)	(2,002,466)
Unallocated	(3,217)	(4,229)
Total liabilities	(1,731,147)	(2,006,695)



3 REVENUE

Revenue is recognised when performance obligations under the relevant customer contracts are completed. Performance obligations may be completed at a point in time or over time.

In the following table, revenue is disaggregated by type and timing of revenue recognition.

Half-year ended 28 December 2025

	ANZ \$'000	Europe \$'000	Asia \$'000	Total \$'000
Revenue type				
Revenue from the sale of goods	245,706	283,491	293,048	822,245
Revenue from rendering of services ⁽ⁱ⁾	115,388	112,687	48,087	276,162
Interest income	1,615	105	1,676	3,396
Total	362,709	396,283	342,811	1,101,803
Timing of revenue recognition				
At a point in time	250,761	285,717	296,734	833,212
Over time	111,948	110,566	46,077	268,591
Total	362,709	396,283	342,811	1,101,803

(i) Revenue for the rendering of services relates to franchise royalties and franchise service fees.

Half-year ended 29 December 2024

	ANZ \$'000	Europe \$'000	Asia \$'000	Total \$'000
Revenue type				
Revenue from the sale of goods	276,134	268,324	339,937	884,395
Revenue from rendering of services ⁽ⁱ⁾	117,927	99,540	60,266	277,733
Interest income	1,314	166	1,767	3,247
Total	395,375	368,030	401,970	1,165,375
Timing of revenue recognition				
At a point in time	283,381	274,857	344,900	903,138
Over time	111,994	93,173	57,070	262,237
Total	395,375	368,030	401,970	1,165,375

(i) Revenue for the rendering of services relates to franchise royalties and franchise service fees.



4 IMPAIRMENTS AND WRITE-DOWNS ASSOCIATED WITH STORES AND OPERATIONS

	28 December 2025 \$'000	29 December 2024 \$'000
Impairments of property, plant and equipment	3,688	47,610
Impairments and other adjustments to right of use assets associated with stores	582	16,265
Impairments of franchisee loans associated with store closures	-	13,244
Costs associated with onerous contracts and make good provisions	4,479	9,635
Impairments of intangible assets	17	6,026
Impairments and write downs of goodwill associated with corporate stores	802	4,759
Write down of inventory	29	3,391
Other costs associated with store closures	-	2,567
Total closure costs associated with stores and operations	9,597	103,497

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5 NOTE TO THE CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Reconciliation of profit for the period to net cash flows from operating activities:

	28 December 2025	29 December 2024
	\$'000	\$'000
Profit/(Loss) for the period	40,916	(22,170)
Loss on disposal of subsidiary	2,642	-
Profit on sale of non-current assets	(6,697)	(8,507)
Equity settled share-based payments	425	519
Depreciation and amortisation	70,315	77,532
Share of joint venture entities net (profit)/loss	127	152
Asset impairment and write-downs	5,089	87,904
Amortisation of loan establishment costs	837	838
Other	(5,112)	9,481
Net cash provided by operating activities before changes in working capital	108,542	145,749
Movement in working capital		
(Increase)/decrease in assets:		
Trade and other receivables	(5,828)	(35,249)
Inventories	(5,621)	(7,342)
Other current assets	(3,257)	(14,327)
Increase/(decrease) in liabilities:		
Trade and other payables	(5,941)	31,918
Provisions	(12,947)	2,129
Current tax assets and liabilities	24,771	19,506
Deferred tax balances	1,500	(47,011)
Net cash from operating activities	101,219	95,373

Included in the movement of other current assets are non-cash proceeds of \$2.6 million (29 December 2024: \$14.7 million) relating to loans to franchisees.

Non-cash financing activities during the half-year ended 28 December 2025 include dividends satisfied by the issue of shares under the dividend reinvestment plan, refer to note 9.



6 DIVIDENDS

	28 December 2025 \$'000	29 December 2024 \$'000
Recognised amounts		
Unfranked dividend for full-year ended 29 June 2025: 21.5 cents (30 June 2024: unfranked 50.4 cents)	20,306	45,829
Unrecognised amounts		
Interim unfranked dividend for the half-year ended 28 December 2025: 25.0 cents (29 December 2024: 55.5 cents unfranked)	23,651	51,336

On 25 February 2026, the Company declared an unfranked interim dividend for the year ending 28 June 2026 of 25.0 cents per share.

The dividend will have a record date of 04 March 2026 and a payment date of 30 April 2026.

The Dividend Reinvestment Plan (DRP) will not be underwritten and will operate in respect of the interim dividend for the financial year ending 28 June 2026.

7 GOODWILL

	28 December 2025 \$'000
Gross carrying amount	
Cost	546,351
Net carrying amount	546,351
Movement	
Opening Balance	580,807
Acquisitions of Domino's Pizza stores	9,348
Impairment charge	(802)
Disposals and write offs	(13,752)
Other including foreign exchange movement	(29,250)
Net carrying amount at the end of the period	546,351

Impairment losses recognised in the current period relate to store closures. No impairment or reversal of impairment has been recognised at the CGU level in the current period. The France and Taiwan CGUs are, however, sensitive to changes in key assumptions within the corporate plan period, including timing of performance initiatives and sales growth targets. If these assumptions are not achieved, it may lead to an impairment of the CGUs.

The judgements and estimates used in assessing impairment are best estimates based on current and forecast market conditions and are subject to change in the event of shifting economic and operational conditions. Actual cash flows may therefore differ from forecasts.



8 BORROWINGS

	28 December 2025 \$'000	29 June 2025 \$'000
Uncommitted		
Bank loans ⁽ⁱ⁾	6,433	12,439
Total uncommitted borrowings	6,433	12,439
Committed		
Bank loans ⁽ⁱ⁾	669,411	857,395
Capitalised loan establishment costs	(4,660)	(2,249)
Total committed borrowings	664,751	855,146
Current	6,433	12,439
Non-current	664,751	855,146
Total borrowings	671,184	867,585

(i) The Group's borrowings are unsecured.

During the half-year period, the Group refinanced its existing multi-currency debt facilities. As part of the refinancing, the Group repaid \$258.1 million of AUD, EUR and JPY-denominated borrowings. Total committed facilities decreased by \$100.0 million, from \$1.15 billion to \$1.05 billion.

The refinanced facilities provide a staggered maturity profile, extending the Group's weighted-average debt tenor to 4.5 years, with the first facility maturity falling on 1 August 2028. In conjunction with the refinancing, the Group negotiated improved pricing, resulting in lower interest margins across the renewed facilities.

Borrowings continue to be subject to variable interest rates. The Group has retained its existing interest rate swap contracts to manage exposure to interest rate volatility.

Transaction costs of \$3.3 million were incurred in establishing the refinanced facilities. These costs were capitalised against the relevant borrowings and are being amortised over the term of the facilities.

Covenants

The bank loans are subject to various financial covenants which are listed semi-annually on or around 30 June and 31 December each year. These are generally in the form of debt service cover ratios and net leverage ratios. The group has complied with this covenant in 2026 and 2025.

9 ISSUED CAPITAL

	28 December 2025	
	Number of shares '000	Share capital \$'000
Fully paid ordinary shares		
Balance at beginning of financial period	94,448	617,166
Issue of shares under executive share option plan	1	4
Issue of shares under Dividend Reinvestment Plan	153	2,190
Balance at the end of the period	94,602	619,360

DIVIDEND REINVESTMENT PLAN

On 22 August 2023, the Board resolved to reactivate the DRP and amend the terms of the DRP. Eligible shareholders with registered addresses in Australia and New Zealand could elect to participate and reinvest all or part of their cash dividends in additional shares in capital of the Company.

The DRP applied to the final dividend for the year ended 29 June 2025 and for the interim dividend for the year ending 28 June 2026 for eligible shareholders.



9 ISSUED CAPITAL (CONTINUED)

TERMS AND CONDITIONS OF THE ESOP

The Company must not issue any shares or grant any option under this plan if, immediately after the issue or grant, the sum of the total number of unissued shares over which options, rights or other options (which remain outstanding) have been granted under this plan and any other consolidated entity employee incentive scheme would exceed 7.5% of the total number of shares on issue on a fully diluted basis at the time of the proposed issue or grant.

Fully diluted basis means the number of shares which would be on issue if all those securities of the Company which are capable of being converted into shares, were converted into shares. If the number of shares into which the securities are capable of being converted cannot be calculated at the relevant time, those shares will be disregarded.

During the half-year ended 28 December 2025, a total of 304 options were exercised, increasing share capital by \$4 thousand.

10 CONTINGENT LIABILITIES AND CONTINGENT ASSETS

	28 December 2025	29 June 2025
	\$'000	\$'000
Guarantees - Franchisee Loans and Leases	5,866	5,872
Total guarantees	5,866	5,872

Included above are guarantees provided to third party financial institutions in relation to franchisee loans. This is a contingent liability representing the amounts guaranteed in respect of franchisees that would not, without the guarantee, have been granted the loans. The directors believe that if the guarantees are ever called upon, the Company will be able to recover the amounts paid on disposal of the stores.

OTHER

SPEED RABBIT PIZZA

In the main claim, the Cour de Cassation handed down its judgement on 15 January 2020 which found errors of law in the Court of Appeal decision and set aside parts of the Court of Appeal's decision. On 20 December 2020, SRP filed a fresh appeal in the Court of Appeal and on 22 January 2021 provided DPF with a brief of evidence including new claims for compensation of €236 million. The referring appeal was heard on 05 January 2022. On 18 May 2022, the Court of Appeal issued a decision making no findings on the allegations and appointing an independent expert whose mission is to provide a report to inform the Court on the allegations. Six meetings with the expert took place on 12 July 2022, 11 May 2023, 09 October 2023, 12 December 2023, 24 June 2024 and 17 July 2025. The expert handed down an expert's Note n°1 on 27 March 2024 and an expert's Note n°2 on 20 December 2024, as well as two notes on 24 November 2025 and 16 January 2026 about the "adjustments to the economic model". On 12th December 2025, SRP filed a claim to replace the expert. The preliminary report is expected on 24 April 2026 and the final report on 31 July 2026. This calendar is provisional and may be extended. The claim for compensation was revised to €279 million including claimed interest to 31 December 2024.

In the two local claims appealed to the Cour de Cassation, judgements were handed down on 07 July 2020 and 30 September 2020 which found errors of law and cancelled the Court of Appeal decisions. SRP initiated the referring appeals of these two local cases in April 2022 before the Court of Appeal of Paris and filed its briefs in June 2022. DPF filed its briefs by mid-August 2022 and the hearings were held on 14 September 2022. On 23 November 2022, the Court of Appeal appointed an independent expert whose mission is to provide a report to inform the Court on the allegations. Two meetings took place on 13 February 2023 and 20 July 2023 with the expert. The expert handed down her preliminary reports on 7 October 2024, and her final reports on 25 February 2025 for one local claim and on 10 June 2025 for the other one. On 21 January 2026, the Court of Appeal of Paris rejected a claim of SRP to interpret and extend the mission of the expert in one of the two local claims. In this claim, the referral appeal procedure has not started yet. For the other one, the pleadings before the referral Appeal Court of Paris will take place on 16th September 2026.



10 CONTINGENT LIABILITIES AND CONTINGENT ASSETS (CONTINUED)

OTHER (CONTINUED)

There are various separate French legal proceedings by a competitor, Speed Rabbit Pizza (SRP) against subsidiary, Domino's Pizza France (DPF) (the main claim) and seven SRP franchisees against DPF and the relevant DPF franchisees (the local claims). The allegations are that DPF and its franchisees breached French laws governing payment time limitations and lending, thereby giving DPF and its franchisees an unfair competitive advantage. SRP claimed significant damages for impediment of the development of its franchise network, lost royalty income from SRP franchisees and harm to SRP's image. DPF and its franchisees have denied liability and are vigorously defending the claims. On 07 July 2014, the Court at first instance handed down its decision in the main claim, as well as in five of the local claims. All of the claims of SRP and the relevant SRP franchisees were dismissed. SRP filed an appeal to these decisions in the Court of Appeal, which dismissed SRP's appeal in the main claim on 25 October 2017 and the appeal of SRP and/or SRP franchisees in five local claims on 12 December 2018. SRP then filed an appeal from the decision in the main claim and in 2 local claims to the Cour de Cassation i.e. France's highest court.

For the sixth local claim, the Court found in favour of DPF at first instance on 27 September 2016, and SRP filed an appeal from this decision to the Court of Appeal. On 30 January 2018, the Court of Appeal dismissed SRP's appeal. The two SRP franchisees then appealed to the Cour de Cassation which dismissed their appeal on 29 January 2020.

The seventh local claim was heard by the Commercial Court of Nanterre at first instance on 15 January 2021. On 12 April 2021, the First President of the Court of Appeal of Versailles handed down a decision transferring the case to the Commercial Court of Versailles, on the request of the President of the Commercial Court of Nanterre. The case was heard by the Commercial Court of Versailles on 09 December 2022. On 03 February 2023, the Court issued a decision ordering DPF to disclose documents and appointing an independent expert whose mission is to provide a report to inform the Court on the allegations. The first meeting took place on 19 June 2023 with the expert, who handed down four notes. She handed down an expert note n°2 on 30 June 2025 and her final report on 30 September 2025, assessing the damage suffered by SRP franchisees to a total of 1.578K€. The procedure before the Commercial Court of Versailles has started and SRP must file its brief by 27 February 2026.

Other litigation, initiated by SRP and a former Pizza Sprint franchisee, is also underway and concerns the use of the term "fresh dough". The allegation is that DPF is guilty of unfair trade practices because its pizza dough would not meet the definition of a fresh product under French law and €8.4 million in damages were sought. On 20 January 2023, the Court at first instance ordered DPF to pay €39.5 thousand in damages for the use of the term "fresh dough" between 2014 and June 2018, and dismissed SRP's claims for the period following June 2018. On 19 April 2023, SRP initiated an appeal before the Court of Appeal at Versailles and is now claiming €27 million in damages. The Pizza Sprint franchisee is seeking €250 thousand in damages. The pleadings took place on 26 March 2025. In the decision handed down on 05th September 2025, the Court of appeal dismissed SRP's claims for damages based on an unfair competitive advantage arising from alleged misleading commercial practices, ruled that SRP and the former Pizza Sprint franchisee violated trade secrets to the detriment of DPF and condemned them to pay damages and procedural costs to DPF. SRP paid €125 thousands to DPF. SRP filed an appeal from the decision before the Cour de Cassation on 18th November 2025. Accordingly, no provision has been recognised as at 28 December 2025.

FRANCHISEE EMPLOYEES CLASS ACTION

On 24 June 2019, Riley Gall, as the lead applicant, commenced a representative proceeding (class action) against the Company in the Federal Court of Australia on behalf of an alleged group comprising some Australian franchisee employees who were employed as delivery drivers or in-store workers between 24 June 2013 and 23 January 2018.

The statement of claim alleges that the Company misled its franchisees who, in reliance on the Company's representations and conduct, paid their delivery drivers and in-store workers in accordance with a number of industrial instruments rather than under the Fast Food Industry Award 2010.

The Company rejects the allegations; it has defended the action vigorously and denies having any liability. Further, the Company does not believe it has a present obligation in respect of the class action. A defence denying the allegations was filed and an application to have the statement of claim (or parts thereof) struck out was heard on 09 June 2020. On 13 April 2021, the Federal Court dismissed that application, and at that time the parties were engaged in a referral before a Registrar of the Federal Court regarding discovery. As a result of that referral process the parties amended their pleadings which were filed in August and September 2021. The parties exchanged lay evidence between February and May 2022. Two separate meditations occurred in June and October 2022 respectively, without resolution of the proceeding.



10 CONTINGENT LIABILITIES AND CONTINGENT ASSETS (CONTINUED)

OTHER (CONTINUED)

The trial of Gall's claim was held before Justice Murphy in Melbourne over 12 days in November 2022. Judgment of the Court remains reserved, with delivery anticipated in 2026.

The statement of claim does not quantify any loss by Gall or the alleged group. The expert evidence at trial concerned the quantum of Gall's claim and no other group members. As a result, at this stage of the proceeding it is not possible for the Company to determine with accuracy or reliability any potential quantum arising from the alleged damages claimed by group members in the proceeding. The total alleged group member loss will be dealt with by the Court at a later hearing if Gall is successful at trial and on any final appeal.

SHAREHOLDER CLASS ACTION

On 5 September 2024, Ramjay Pty Ltd as trustee for Labpoint Pty Ltd Superannuation Fund commenced a shareholder class action against the Company in the Federal Court of Australia. The proceeding has been filed by Echo Law on behalf of the applicant and persons who entered into a contract to acquire an interest in ordinary shares in the Company or long exposure to the Company's shares by entering into equity swap confirmations in respect of the Company's shares during the period between 18 August 2021 and 3 November 2021 (inclusive). The applicant's proceeding is being supported by litigation funder LCM Funding Pty Ltd.

The proceeding includes allegations that the Company breached its continuous disclosure obligations under the ASX Listing Rules and *Corporations Act 2001* (Cth) and engaged in misleading or deceptive conduct in contravention of the *Corporations Act 2001* (Cth), *Australian Securities and Investment Commission Act 2001* (Cth) and Australian Consumer Law with respect to certain statements the Company is alleged to have made about its performance in the Japan market during the period specified above. The Company filed its defence in the proceeding on 14 February 2025.

The Company denies any liability and will defend the proceeding. Based on the information currently available to the Company, it is not possible for the Company to estimate with any accuracy or reliability the potential quantum (if any) of the shareholder class action. No provision has been recognised at 28 December 2025 in respect of the claim.

GENERAL CONTINGENCIES

As a global business, from time to time DPE is also subject to various claims and litigation from third parties during the ordinary course of its business. The directors of DPE have considered such matters which are or may be subject to claims or litigation at 28 December 2025 and unless specific provisions have been made are of the opinion that no material contingent liability for such claims of litigation exist.

11 SUBSEQUENT EVENTS

DIVIDENDS

On 25 February 2026 the directors of Domino's Pizza Enterprises Limited declared an interim dividend on fully paid ordinary shares in respect of the year ended 28 June 2026. The total dividend amount is estimated to be \$23.7 million, which represents an unfranked dividend of 25.0 cents per share. The dividend has not been recognised as a liability in the condensed consolidated financial statements for the half-year ended 28 December 2025.