

1. Company details

Name of entity:	Earlypay Ltd
ABN:	88 098 952 277
Reporting period:	For the half-year ended 31 December 2025
Previous period:	For the half-year ended 31 December 2024

2. Results for announcement to the market

			\$'000
Revenues from ordinary activities	Down	1.0% to	26,216
Loss from ordinary activities after tax attributable to the owners of Earlypay Ltd	Down	105.5% to	(69)
Net loss for the year attributable to the owners of Earlypay Ltd	Down	105.5% to	(69)
Adjusted profit after tax attributable to the owners of Earlypay Ltd	Down	31.5% to	1,795

Comments

The loss for the Group after providing for income tax amounted to \$69,000 (31 December 2024: profit of \$1,251,000).

To better reflect the underlying performance of the business, the statutory net profit after tax ('NPAT') has been adjusted for significant non-cash expenses and other items that are not representative of ongoing activities. Adjusted net profit after tax is a financial measure which is not prescribed by Australian Accounting Standards. The adjusted profit after tax was \$1,795,000 (31 December 2024: \$2,621,000). The Directors consider adjusted profit after tax to represent the core earnings of the Group.

The table below provides a reconciliation between statutory net (loss)/profit after tax and adjusted net profit after tax:

	Consolidated	
	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Statutory NPAT	(69)	1,251
<i>Add: non-operating expenses</i>		
Amortisation of customer relationship	918	918
Early termination of funding arrangement	-	388
External loan management system implementation costs	516	-
One-off personnel costs	124	64
Corporate activity costs	306	-
Adjusted NPAT	<u>1,795</u>	<u>2,621</u>

3. Net tangible assets

	31 Dec 2025 Cents	30 June 2025 Cents
Net tangible assets per ordinary security	<u>14.58</u>	<u>15.04</u>

The net tangible assets exclude intangible assets and deferred tax assets but include right-of-use assets.

4. Control gained over entities

Earlypay Equipment Finance Trust

5. Loss of control over entities

Classic Equipment Finance Trust

6. Dividends

Current period

	Amount per security Cents	Franked amount per security Cents
Final dividend (for the year ended 30 June 2025): paid on 26 September 2025	0.65	0.65

Previous period

	Amount per security Cents	Franked amount per security Cents
Final dividend (for the year ended 30 June 2024): paid on 27 September 2024	0.15	0.15

7. Dividend reinvestment plans ('DRP')

Not applicable.

8. Details of associates and joint venture entities

Not applicable.

9. Foreign entities

Details of origin of accounting standards used in compiling the report (if any):

Not applicable.

10. Audit qualification or review

Details of audit/review dispute or qualification (if any):

The financial statements were subject to a review by the auditors and the review report is attached as part of the Interim Report.

11. Attachments

Details of attachments (if any):

The Interim Report of Earlypay Ltd for the half-year ended 31 December 2025 is attached.

12. Signed



Signed _____

Date: 26 February 2026

James Beeson
Managing Director
Sydney

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Half Year Report

2026

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Earlypay

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The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as 'Earlypay' or the 'Group') consisting of Earlypay Ltd (referred to hereafter as the 'Company' or 'parent entity') and the entities it controlled at the end of, or during, the half-year ended 31 December 2025.

Directors

The following persons were Directors of Earlypay Ltd during the whole of the financial half-year and up to the date of this report, unless otherwise stated:

Geoffrey Sam OAM - Independent Non-Executive Director, Chairperson
James Beeson - Managing Director
Ilkka Tales - Independent Non-Executive Director
Stephen White - Independent Non-Executive Director

Principal activities

The Group's principal activity during the half-year was that of the provision of financial services to Australian small to medium enterprises (SMEs). There has been no significant change in the nature of these activities during the half-year.

Dividends

Dividends paid or provided for during the financial half-year were as follows:

	Consolidated 31 Dec 2025 \$'000	31 Dec 2024 \$'000
Final dividend for the year ended 30 June 2025 of 0.65 cents (31 December 2024: 0.15 cents) per ordinary share	1,769	409

Review of operations

The loss for the Group after providing for income tax amounted to \$0.069m (1H'25: profit of \$1.251m).

The table below provides a reconciliation between statutory net (loss)/profit after tax and adjusted net profit after tax:

	Consolidated 31 Dec 2025 \$'000	31 Dec 2024 \$'000
Statutory NPAT	(69)	1,251
<i>Add: non-operating expenses</i>		
Amortisation of customer relationship	918	918
Early termination of funding arrangement	-	388
External loan management system implementation costs	516	-
One-off personnel costs	124	64
Corporate activity costs	306	-
Adjusted NPAT	1,795	2,621

Conditions for many Australian SMEs remained challenging, which continue to drive both high levels of insolvency across the economy and the demand for cash flow from SMEs. Invoice financing is generally well suited to difficult economic conditions given it is secured by debtor receivables, often enabling the provision of finance when other lending products become less available. The Group's focus is on smaller and diverse SMEs, underserved by traditional banks.

Key features of Earlypay's half-year ended 31 December 2025 result are as follows:

Consolidated group

- Revenue of \$26.216m (1H'25: \$26.486m)
- Net income of \$18.154m (1H'25: \$17.183m)
- Operating expenses (ex. Credit impairment expense) of \$16.983m (1H'25: \$14.854m)
- Credit impairment expense of \$1.064m (1H'25: \$0.134m)
- Statutory loss of \$0.069m (1H'25: profit of \$1.251m)

Invoice finance

- Net income of \$13.313m (1H'25: \$13.499m)
- Operating expenses (ex. Credit impairment reversal) of \$10.573m (1H'25: \$9.527m)
- Credit impairment reversal of \$0.004m (1H'25: \$0.283m)

Equipment finance

- Net income of \$4.810m (1H'25: \$3.556m)
- Operating expenses (ex. Credit impairment expense) of \$3.173m (1H'25: \$2.015m)
- Credit impairment expense of \$1.068m (1H'25: \$0.417m)

Statement of financial position

As at 31 December 2025, there was a surplus in net assets to net liabilities of \$70.102m (30 June 2025: \$74.051m) as well as in net tangible assets to net liabilities of \$38.072m (30 June 2025: \$40.945m).

Cash and cash equivalents

As at 31 December 2025, Cash and cash equivalents were \$35.904m (30 June 2025: \$37.109m). Unrestricted cash at 31 December 2025 was \$11.874m (30 June 2025: \$9.612m).

Client receivables

As at 31 December 2025, net of provisions, invoice finance receivables were \$105.778m (30 June 2025: \$114.005m) and equipment finance receivables were \$141.700m (30 June 2025: \$125.774m).

Borrowings

As at 31 December 2025, the Group's borrowings were \$244.302m (30 June 2025: \$234.904m).

Significant changes in the state of affairs

There were no other significant changes in the state of affairs of the Group during the financial half-year.

Matters subsequent to the end of the financial half-year

In February 2026, the Group renewed its securitised invoice finance warehouse facility, with the availability period extended until March 2027.

Other than the matter noted above, no circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

Rounding of amounts

The Company is an entity to which ASIC Corporations (*Rounding in Financial / Director's Reports*) Instrument 2016/191 applies and, accordingly, amounts in the financial statements and directors' report have been rounded to the nearest thousand dollars.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this Directors' report.

This report is made in accordance with a resolution of Directors, pursuant to section 306(3)(a) of the *Corporations Act 2001*.

On behalf of the Directors



James Beeson
Managing Director

26 February 2026
Sydney

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**Auditor's Independence Declaration
To the Directors of Earlypay Limited
ABN 88 098 952 277**

In relation to the independent auditor's review of Earlypay Limited and its controlled entities for the half-year ended 31 December 2025, to the best of my knowledge and belief there have been:

- (i) no contraventions of the auditor independence requirements of the *Corporations Act 2001*; and
- (ii) no contraventions of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)*.

This declaration is in respect of Earlypay Limited and the entities it controlled during the period.



Rod Shanley
Partner

Pitcher Partners
Sydney

26 February 2026

		Consolidated	
	Note	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Income			
Interest income	4	15,174	15,367
Interest expense	5	(8,062)	(9,303)
Net interest income		7,112	6,064
Other income	4	11,042	11,119
Net income		18,154	17,183
Expenses			
Credit impairment expense	6	(1,064)	(134)
Commissions expense		(1,847)	(1,425)
Consultancy expense		(674)	(709)
Depreciation and amortisation expense		(1,526)	(1,621)
Employee benefits expense		(7,801)	(7,403)
Insurance expense		(684)	(494)
IT expense		(1,376)	(631)
Legal expense		(1,511)	(848)
Marketing expense		(295)	(224)
Other expenses		(1,177)	(1,419)
Trust expense		(92)	(80)
Total expenses		(18,047)	(14,988)
Profit before income tax expense		107	2,195
Income tax expense		(176)	(944)
(Loss)/profit after income tax expense for the half-year attributable to the owners of Earlypay Ltd		(69)	1,251
Other comprehensive income for the half-year, net of tax		-	-
Total comprehensive (loss)/income for the half-year attributable to the owners of Earlypay Ltd		(69)	1,251
		Cents	Cents
Basic (loss)/earnings per share		(0.03)	0.46
Diluted (loss)/earnings per share		(0.03)	0.45

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

		Consolidated	
	Note	31 Dec 2025 \$'000	30 Jun 2025 \$'000
Assets			
Current assets			
Cash and cash equivalents	7	35,904	37,109
Net invoice finance receivables	8	105,778	114,005
Equipment finance receivables	9	45,057	42,066
Income tax receivable		-	40
Other assets		2,685	2,695
Total current assets		189,424	195,915
Non-current assets			
Equipment finance receivables	9	96,643	83,708
Property, plant and equipment		165	189
Right-of-use assets		955	1,248
Other financial assets		453	448
Intangible assets		28,920	30,108
Deferred tax asset		3,110	2,998
Total non-current assets		130,246	118,699
Total assets		319,670	314,614
Liabilities			
Current liabilities			
Trade and other payables		1,897	1,889
Borrowings	10	244,302	135,859
Lease liabilities		593	602
Income tax payable		27	-
Employee benefits		1,314	1,225
Other liabilities		649	801
Total current liabilities		248,782	140,376
Non-current liabilities			
Borrowings	10	-	99,045
Lease liabilities		522	811
Employee benefits		264	331
Total non-current liabilities		786	100,187
Total liabilities		249,568	240,563
Net assets		70,102	74,051
Equity			
Issued capital	11	69,629	71,913
Reserves		536	363
(Accumulated losses)/retained profits		(63)	1,775
Total equity		70,102	74,051

The above consolidated statement of financial position should be read in conjunction with the accompanying notes

Consolidated	Issued capital \$'000	Reserves \$'000	Retained profits \$'000	Total equity \$'000
Balance at 1 July 2024	72,047	152	(455)	71,744
Profit after income tax expense for the half-year	-	-	1,251	1,251
Other comprehensive income for the half-year, net of tax	-	-	-	-
Total comprehensive income for the half-year	-	-	1,251	1,251
<i>Transactions with owners in their capacity as owners:</i>				
Share-based payments	-	181	-	181
Share buy-back	(134)	-	-	(134)
Dividends paid (note 12)	-	-	(409)	(409)
Balance at 31 December 2024	<u>71,913</u>	<u>333</u>	<u>387</u>	<u>72,633</u>

Consolidated	Issued capital \$'000	Reserves \$'000	Retained profits (Accumulated losses) \$'000	Total equity \$'000
Balance at 1 July 2025	71,913	363	1,775	74,051
Loss after income tax expense for the half-year	-	-	(69)	(69)
Other comprehensive income for the half-year, net of tax	-	-	-	-
Total comprehensive loss for the half-year	-	-	(69)	(69)
<i>Transactions with owners in their capacity as owners:</i>				
Share-based payments	-	177	-	177
Share buy-back (note 11)	(2,288)	-	-	(2,288)
Exercise of performance rights	4	(4)	-	-
Dividends paid or provided for (note 12)	-	-	(1,769)	(1,769)
Balance at 31 December 2025	<u>69,629</u>	<u>536</u>	<u>(63)</u>	<u>70,102</u>

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Note	Consolidated	
	31 December 2025 \$'000	31 December 2024 \$'000
Cash flows from operating activities		
	11,042	12,230
	14,872	14,950
	(15,400)	(13,526)
	307	417
	(7,831)	(9,269)
	(222)	30
	<u>2,768</u>	<u>4,832</u>
Cash flows from investing activities		
	(20)	(5)
	-	(272)
	7,521	1,072
	(16,284)	(11,516)
	<u>(8,783)</u>	<u>(10,721)</u>
Cash flows from financing activities		
11	(2,288)	(134)
12	(1,769)	(409)
	133,964	2,211
	(124,753)	(2,716)
	(344)	(310)
	<u>4,810</u>	<u>(1,358)</u>
	(1,205)	(7,247)
	<u>37,109</u>	<u>40,133</u>
	<u>35,904</u>	<u>32,886</u>

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes

Note 1. General information

The financial statements cover Earlypay Ltd (the 'Company' or 'parent entity') as a consolidated entity consisting of Earlypay Ltd and the entities it controlled (collectively referred to as the 'Group') at the end of, or during, the financial year. The financial statements are presented in Australian dollars, which is Earlypay Ltd's functional and presentation currency.

Earlypay Ltd is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Level 5, 201 Miller Street,
North Sydney NSW 2060
Telephone: 1300 666 177
Facsimile: (02) 9267 4222
Internet: <https://www.earlypay.com.au/>

A description of the nature of the Group's operations and its principal activities are included in the Directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 26 February 2026.

Note 2. Basis of preparation

These general purpose financial statements for the interim half-year reporting period ended 31 December 2025 have been prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*, as appropriate for for-profit oriented entities. Compliance with AASB 134 ensures compliance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*.

These general purpose financial statements do not include all the notes of the type normally included in annual financial statements. Accordingly, these financial statements are to be read in conjunction with the annual report for the year ended 30 June 2025 and any public announcements made by the Company during the interim reporting period in accordance with the continuous disclosure requirements of the *Corporations Act 2001*.

The accounting policies adopted are consistent with those of the previous financial year and corresponding interim reporting period, unless otherwise stated.

Comparative figures

Comparatives have been realigned where necessary, to be consistent with current year presentation. There was no effect on profit, net assets or equity.

New or amended Accounting Standards and Interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period. The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Group during the financial half-year ended 31 December 2025 and are not expected to have a significant impact for the full financial year ending 30 June 2026.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Note 3. Operating segments

Identification of reportable operating segments

The Group is managed primarily on the basis of product category and service offerings as the diversification of the Group's operations inherently have notably different risk profiles and performance assessment criteria. Operating segments are therefore determined on the same basis.

Reportable segments disclosed are based on aggregating operating segments where the segments are considered to have similar economic characteristics and are also similar with respect to the following:

- the products sold and/or services provided by the segment;
- the type or class of customer for the products or services; and
- any external regulatory requirements.

The Board of Directors (who are identified as the Chief Operating Decision Makers ('CODM')) has identified its operating segments based on the internal reporting that is used in assessing performance and in determining the allocation of resources. The accounting policies adopted for internal reporting to the CODM are consistent with those adopted in the financial statements. The information reported to the CODM is on a monthly basis.

Types of products and services by segment

(i) *Invoice finance*

Invoice finance involves the provision of an advance payment (typically up to 80%) against a client's invoices to help business overcome the cash pressure of delivering goods or services in advance of payment from the debtor (typically 30 – 60 days). This is a flexible line of credit that is utilised in line with sales volume. This segment includes a portion of trade finance which can be used in conjunction with invoice finance to eligible customers.

(ii) *Equipment finance*

Equipment finance involves the provision of finance secured by new and old equipment used by businesses as a core part of their activities. This includes sale-back of owned or partially owned equipment, private sales and mid-term refinancing.

Intersegment transactions

There are no Intersegment transactions.

Segment assets

Where an asset is used across multiple segments, the asset is allocated to that segment that receives majority economic value from that asset. In the majority of instances, segment assets are clearly identifiable on the basis of their nature and physical location.

Segment liabilities

Liabilities are allocated to segments where there is a direct nexus between the incurrence of the liability and the operations of the segment.

Unallocated items

The following items are not allocated to operating segments as they are not considered part of the core operations of any segment:

- Corporate salaries
- Income tax expense (including income tax expense, income tax payable/receivable and deferred tax assets and liabilities)
- Amortisation expenses
- Corporate costs associated with borrowings (including early termination costs)

Note 3. Operating segments (continued)

Operating segment information

	Invoice finance \$'000	Equipment finance \$'000	Unallocated / Corporate \$'000	Total \$'000
Consolidated - 31 Dec 2025				
Revenue				
Interest income	7,453	7,690	31	15,174
Interest expense	(3,519)	(4,543)	-	(8,062)
Net interest income	3,934	3,147	31	7,112
Fee income	9,379	1,663	-	11,042
Net income	13,313	4,810	31	18,154
Operating expenses	(10,037)	(3,127)	(2,293)	(15,457)
Credit impairment reversal/(expense)	4	(1,068)	-	(1,064)
Depreciation and amortisation expenses	(536)	(46)	(944)	(1,526)
Profit/(loss) before income tax expense	2,744	569	(3,206)	107
Income tax expense				(176)
Loss after income tax expense				(69)

	Invoice finance \$'000	Equipment finance \$'000	Unallocated / Corporate \$'000	Total
Consolidated - 31 Dec 2025				
Assets				
Current segment assets	105,778	45,057	38,589	189,424
Non-current segment assets	-	96,643	33,603	130,246
Total assets	105,778	141,700	72,192	319,670
Liabilities				
Current segment liabilities	110,249	133,489	5,044	248,782
Non-current segment liabilities	-	-	786	786
Total liabilities	110,249	133,489	5,830	249,568

	Invoice finance \$'000	Equipment finance \$'000	Unallocated / Corporate \$'000	Total \$'000
Consolidated - 31 Dec 2024				
Revenue				
Interest income	9,818	5,421	128	15,367
Interest expense	(5,725)	(3,578)	-	(9,303)
Net interest income	4,093	1,843	128	6,064
Fee income	9,406	1,713	-	11,119
Net income	13,499	3,556	128	17,183
Operating expenses	(8,896)	(1,969)	(2,368)	(13,233)
Credit impairment reversal/(expense)	283	(417)	-	(134)
Depreciation and amortisation expenses	(631)	(46)	(944)	(1,621)
Profit/(loss) before income tax expense	4,255	1,124	(3,184)	2,195
Income tax expense				(944)
Profit after income tax expense				1,251

Note 3. Operating segments (continued)

Consolidated - 30 Jun 2025	Invoice finance \$'000	Equipment finance \$'000	Unallocated / Corporate \$'000	Total \$'000
Assets				
Current segment assets	114,006	42,065	39,844	195,915
Non-current segment assets	-	83,708	34,991	118,699
Total assets	114,006	125,773	74,835	314,614
Liabilities				
Current segment liabilities	19,523	115,208	5,645	140,376
Non-current segment liabilities	99,045	-	1,142	100,187
Total liabilities	118,568	115,208	6,787	240,563

Note 4. Income

	Consolidated 31 Dec 2025 \$'000	31 Dec 2024 \$'000
Services		
Invoice finance – interest income	7,453	9,818
Invoice finance – origination fees and costs	208	67
Invoice finance – revenue from contracts with customers (over time)	7,526	7,510
Invoice finance – revenue from contracts with customers (point in time)	1,645	1,829
	<u>16,832</u>	<u>19,224</u>
Equipment finance – interest income	7,690	5,421
Equipment finance – origination fees and costs	995	746
Equipment finance – revenue from contracts with customers (point in time)	668	967
	<u>9,353</u>	<u>7,134</u>
Other – interest income	31	128
Total income	<u><u>26,216</u></u>	<u><u>26,486</u></u>
Interest income	15,174	15,367
Other income	11,042	11,119
Total income	<u><u>26,216</u></u>	<u><u>26,486</u></u>

Note 5. Interest expense

	Consolidated 31 Dec 2025 \$'000	31 Dec 2024 \$'000
Interest expense on borrowings	<u><u>8,062</u></u>	<u><u>9,303</u></u>

Note 6. Credit impairment expense

	Consolidated	
	31 Dec 2025	31 Dec 2024
	\$'000	\$'000
Net movement in stage 1/2 expected credit loss provision	(153)	(296)
Receivables written-off during the year as bad debts	1,151	4,538
Net movement in stage 3 expected credit loss provision	348	(3,361)
Credit loss expense	<u>1,499</u>	<u>1,177</u>
Recoveries from previously written-off amounts	<u>(282)</u>	<u>(747)</u>
	<u><u>1,064</u></u>	<u><u>134</u></u>

There have been no material changes since 30 June 2025 in relation to the assessment applied in determining expected credit loss provisions. For further details, refer to Note 27 of the Annual Financial Statements for the year ended 30 June 2025.

Note 7. Cash and cash equivalents

	Consolidated	
	31 Dec 2025	30 Jun 2025
	\$'000	\$'000
<i>Current assets</i>		
Cash at bank and in hand	11,874	9,612
Cash at bank – Servicer (restricted) ¹	1,939	7,108
Cash at bank – Trustee (restricted) ¹	<u>22,091</u>	<u>20,389</u>
	<u><u>35,904</u></u>	<u><u>37,109</u></u>

¹ These amounts are unavailable for operations as they are held on trust by or for the Trustee of borrowing vehicles.

Note 8. Invoice finance receivables

	Consolidated	
	31 Dec 2025	30 Jun 2025
	\$'000	\$'000
<i>Client receivables</i>		
Invoice finance receivables	270,583	275,227
Less: invoice finance payables	<u>(163,585)</u>	<u>(159,841)</u>
Net client receivables	<u>106,998</u>	<u>115,386</u>
Less: Allowance for expected credit losses	<u>(1,220)</u>	<u>(1,381)</u>
Net invoice finance receivables	<u><u>105,778</u></u>	<u><u>114,005</u></u>

Allowance for expected credit loss ("ECL")

The Group establishes an allowance for loan impairment that represents its estimate of expected future losses for its invoice finance receivables and equipment finance receivables. Receivables and portfolio performance is subject to ongoing assessment and monitoring by the Group to ensure that the allowance for expected credit losses remains adequate.

Note 8. Invoice finance receivables (continued)

Impairment of invoice finance receivables

	Consolidated	
	31 Dec 2025	30 Jun 2025
	\$'000	\$'000
Opening balance	1,381	5,204
Increase from origination and changes in expected cash flows	251	715
Receivables written-off during the year as uncollectable	(412)	(4,538)
Closing balance	<u>1,220</u>	<u>1,381</u>

Credit risk profile of invoice finance receivables

	Expected credit loss rate %	Gross receivables amount \$'000	Eligible invoices \$'000	Allowance for ECL \$'000
31 December 2025				
<i>Stage 1/2</i>				
Not overdue	0.3%	132,050	115,599	454
Less than 30 days overdue	0.4%	75,859	60,458	313
30 - 60 days overdue	1.2%	19,800	13,442	238
60 - 90 days overdue	0.9%	7,682	551	65
Over 90 days overdue	-	33,313	-	-
		<u>268,704</u>	<u>190,050</u>	<u>1,070</u>
<i>Stage 3</i>				
Credit impaired*	8.0%	1,879	-	150
		<u>1,879</u>	<u>-</u>	<u>150</u>
		<u>270,583</u>	<u>190,050</u>	<u>1,220</u>

* Associated net invoice finance receivables of \$3.5m.

	Expected credit loss rate %	Gross receivables amount \$'000	Eligible invoices \$'000	Allowance for ECL \$'000
30 June 2025				
<i>Stage 1/2</i>				
Not overdue	0.4%	141,489	129,544	540
Less than 30 days overdue	0.4%	81,500	66,476	365
30 - 60 days overdue	1.4%	16,943	12,354	232
60 - 90 days overdue	2.0%	10,272	1,618	206
Over 90 days overdue	-	18,102	-	-
		<u>268,306</u>	<u>209,992</u>	<u>1,343</u>
<i>Stage 3</i>				
Credit impaired*	0.5%	6,921	-	38
		<u>6,921</u>	<u>-</u>	<u>38</u>
		<u>275,227</u>	<u>209,992</u>	<u>1,381</u>

* Associated net invoice finance receivables of \$3.9m.

Note 9. Equipment finance receivables

	Consolidated	
	31 Dec 2025	30 Jun 2025
	\$'000	\$'000
Current assets		
Equipment finance receivables	54,838	50,429
Less: Allowance for expected credit losses	(1,012)	(659)
Add: Unamortised loan brokerage fees	1,622	1,412
Less: Unamortised loan transaction fees	(1,697)	(1,485)
Less: Unamortised interest receivable	(8,694)	(7,631)
	<u>45,057</u>	<u>42,066</u>
Non-current assets		
Equipment finance receivables	123,070	106,262
Less: Allowance for expected credit losses	(1,376)	(1,372)
Add: Unamortised loan brokerage fees	3,497	2,998
Less: Unamortised loan transaction fees	(3,693)	(3,148)
Less: Unamortised interest receivable	(24,855)	(21,032)
	<u>96,643</u>	<u>83,708</u>
	<u><u>141,700</u></u>	<u><u>125,774</u></u>

Impairment of equipment finance receivables

	Consolidated	
	31 Dec 2025	30 Jun 2025
	\$'000	\$'000
Opening balance	2,031	2,640
Increase from origination and changes in expected cash flows	1,095	830
Receivables written-off during the year as uncollectable	(738)	(1,439)
	<u>2,388</u>	<u>2,031</u>

Credit risk profile of equipment finance receivables

Consolidated	Expected credit loss rate		Carrying amount		Allowance for ECL	
	31 Dec 2025	30 Jun 2025	31 Dec 2025	30 Jun 2025	31 Dec 2025	30 Jun 2025
	%	%	\$'000	\$'000	\$'000	\$'000
Stage 1/2						
Not overdue	0.8%	0.8%	174,108	154,180	1,379	1,238
Less than 30 days overdue	1.2%	1.6%	322	61	4	1
30 - 60 days overdue	3.1%	8.8%	64	34	2	3
60 - 90 days overdue	-	13.6%	-	22	-	3
Over 90 days overdue	-	16.7%	-	120	-	20
			<u>174,494</u>	<u>154,417</u>	<u>1,385</u>	<u>1,265</u>
Stage 3						
Credit impaired*	29.4%	33.7%	3,414	2,274	1,003	766
			<u>3,414</u>	<u>2,274</u>	<u>1,003</u>	<u>766</u>
			<u><u>177,908</u></u>	<u><u>156,691</u></u>	<u><u>2,388</u></u>	<u><u>2,031</u></u>

* Comparative information has been corrected to reflect an error in prior period disclosure.

Note 10. Borrowings

Consolidated
31 Dec 2025 **30 Jun 2025**
\$'000 **\$'000**

Current liabilities

Insurance premium funding	564	1,127
Securitised invoice finance warehouse - overdraft facility	16,045	19,570
Securitised equipment finance warehouse facility – A note	106,464	93,164
Securitised equipment finance warehouse facility – B note	27,500	22,500
Securitised invoice finance warehouse facility - A note	85,000	-
Securitised invoice finance warehouse facility - B note	10,000	-
Less: Capitalised transaction costs	(1,271)	(502)
	244,302	135,859

Non-current liabilities

Securitised invoice finance warehouse facility - A note	-	90,000
Securitised invoice finance warehouse facility - B note	-	10,000
Less: Capitalised transaction costs	-	(955)
	-	99,045
	244,302	234,904

Financing arrangements

Terms and access available at the reporting date:

Facility	Average interest rate %	Maturity	Total facility \$'000	31 Dec 2025 (used) \$'000	31 Dec 2025 (unused) \$'000	30 Jun 2025 (used) \$'000	30 Jun 2025 (unused) \$'000
<i>Secured</i>							
Securitised invoice finance warehouse - overdraft facility	5.34%	Feb 2026	30,000	16,045	13,955	19,570	10,430
Securitised equipment finance warehouse facility – A note	5.61%	Aug 2026	135,000	106,464	28,536	93,164	26,836
Securitised equipment finance warehouse facility – B note	10.06%	Aug 2026	36,000	27,500	8,500	22,500	-
Securitised invoice finance warehouse facility – A note ¹	5.34%	Aug 2026	155,000	85,000	70,000	90,000	65,000
Securitised invoice finance warehouse facility – B note ¹	10.43%	Sep 2026	10,000	10,000	-	10,000	-
Total secured			366,000	245,009	120,991	235,234	102,266
<i>Unsecured</i>							
Insurance premium funding	2.95%	Jun 2026	-	564	-	1,127	-
Less: Capitalised transaction costs			-	(1,271)	-	(1,457)	-
Total borrowings			366,000	244,302	120,991	234,904	102,266

Note 10. Borrowings (continued)

- ¹ These facilities have an availability period that ends in February 2026 and a legal maturity in August/September 2026. Subsequent to the reporting date, in February 2026, the Group's securitised invoice finance warehouse facility was renewed, with the availability period extended until March 2027.

Classification of Borrowings

Under AASB 101 *Presentation of Financial Statements*, borrowings must be classified as current unless the Group has, at the reporting date, a substantive contractual right to defer settlement for at least 12 months. At 31 December 2025, the Group does not hold unconditional contractual rights to defer settlement of its facilities beyond 12 months and they are therefore presented as current liabilities.

The Group's borrowings primarily comprise securitised revolving warehouse facilities used to fund invoice finance and equipment finance receivables. These facilities are repaid and redrawn on an ongoing basis as the underlying receivables are collected.

The facilities are subject to periodic review, typically annually, with continuation dependent on lender approval and satisfaction of customary conditions. Based on past experience and ongoing engagement with funding counterparties, the Directors expect that these facilities will be renewed and extended in the normal course of business. As renewal is not contractually committed at the reporting date, the current classification is required.

Note 11. Issued capital

	31 Dec 2025	30 Jun 2025	31 Dec 2025	30 Jun 2025
	Shares	Shares	\$'000	\$'000
Ordinary shares - fully paid	261,055,262	272,209,092	69,629	71,913

Movements in ordinary share capital

Details	Shares	\$'000
Balance as at 1 July 2025	272,209,092	71,913
Share buy-back	(11,173,830)	(2,288)
Performance rights exercised	20,000	4
Balance as at 31 December 2025	261,055,262	69,629

Share buy-back

On 1 November 2024, the Company announced an on-market share buy-back of up to 27,000,000 ordinary fully paid shares. The share buy-back was for a period of 12 months from 21 November 2024.

On 21 November 2025, the Company announced an extension of the on-market share buy-back of up to 26,000,000 ordinary fully paid shares. The share buy-back is for a 12-month period from 24 November 2025 to 23 November 2026, unless completed or terminated earlier. During the period ended 31 December 2025, 11,173,830 ordinary shares were bought back under this share buy-back program for \$2,288,000.

Performance rights exercised

On 5 December 2025, 20,000 performance rights converted into shares on satisfaction of the performance measure applicable to the tranche of performance rights during the financial period.

Note 12. Dividends

Dividends

Dividends paid during the financial half-year were as follows:

	Consolidated	
	31 Dec 2025 \$'000	31 Dec 2024 \$'000
Final dividend for the year ended 30 June 2025 of 0.65 cents (31 December 2024: 0.15 cents) per ordinary share	1,769	409

Franking credits

	Consolidated	
	31 Dec 2025 \$'000	30 Jun 2025 \$'000
Franking credits available for subsequent financial years based on a tax rate of 30%	6,273	6,810

The above amounts represent the balance of the franking account as at the end of the financial half-year, adjusted for:

- franking credits that will arise from the payment of the amount of the provision for income tax at the reporting date;
- franking debits that will arise from the payment of dividends recognised as a liability at the reporting date; and
- franking credits that will arise from the receipt of dividends recognised as receivables at the reporting date.

Note 13. Events after the reporting period

In February 2026, the Group renewed its securitised invoice finance warehouse facility, with the availability period extended until March 2027.

Other than the matter noted above, no circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect, the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

In the Directors' opinion:

- the attached financial statements and notes comply with the *Corporations Act 2001*, Australian Accounting Standard AASB 134 *Interim Financial Reporting*, the *Corporations Regulations 2001* and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the Group's financial position as at 31 December 2025 and of its performance for the financial half-year ended on that date; and
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of Directors made pursuant to section 303(5)(a) of the *Corporations Act 2001*.

On behalf of the Directors



James Beeson
Managing Director

26 February 2026
Sydney

For persons

**Independent Auditor's Review Report
To the Members of Earlypay Limited
ABN 88 098 952 277**

Report on the Half-Year Financial Report

Conclusion

We have reviewed the half-year financial report of Earlypay Limited ("the Company") and its controlled Entities ("the Group") which comprises the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the half-year ended on that date, a summary of significant accounting policies and other explanatory information, and the Directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of Earlypay Limited does not comply with the *Corporations Act 2001* including:

- (a) giving a true and fair view of the Group's financial position as at 31 December 2025 and of its performance for the half-year ended on that date; and
- (b) complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* ("the Code") that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's review report.

Responsibility of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

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Auditor's Responsibility for the Review of the Financial Report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its performance for the half-year ended on that date and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Rod Shanley
Partner

26 February 2026



Pitcher Partners
Sydney

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