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PRESS RELEASE

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The Manager
Company Announcements
ASX Limited
Level 27, 39 Martin Place
Sydney NSW 2000

HORIZON OIL LIMITED (ASX:HZN) – TAKEOVER OFFER FOR CUE ENERGY RESOURCES LIMITED (ASX:CUE)

Horizon Oil Limited (ASX:HZN) (**Horizon**) has today announced an off-market takeover offer to acquire all of the fully paid ordinary shares (**Cue Shares**) on issue in Cue Energy Resources Limited (ASX:CUE) (**Cue**) that Horizon does not already have a relevant interest in (the **Offer**). Further detailed information regarding the Offer is set out in Horizon's Bidder's Statement in respect of the Offer (**Bidder's Statement**), which was lodged with the Australian Securities and Investments Commission (**ASIC**) and released to the ASX today.

Details of the Offer

Under the Offer, each Cue Shareholder is entitled to receive a combination of A$0.008 cash and 0.5625 Horizon Shares for each Cue Share held on the Register Date (being 3 March 2026) (**Offer Consideration**).[1]

As at market close on 27 February 2026, being the last trading day on the ASX before the date of Horizon's Bidder's Statement (**Last Practicable Date**), the implied value of the Offer Consideration represented a value of approximately A$0.143 (14.3 cents) for each Cue Share (being A$0.008 in cash and 0.5625 of a Horizon Share valued at A$0.135).[2]

The Offer Consideration therefore represents a 10% premium to the closing price of Cue Shares of A$0.13 on the Last Practicable Date, and a premium of approximately 16.3% to the 30-day VWAP of Cue Shares of A$0.1230 on ASX up to and including the Last Practicable Date.

If Horizon is successful in acquiring all of the Cue Shares on issue that Horizon does not have a relevant interest in, existing Cue Shareholders will (in aggregate) hold 16.31% of the Combined Group and existing Horizon Shareholders will (in aggregate) own 83.69% of the Combined Group.[3]

The key terms of the Offer are set out in Appendix 1 of the Bidder's Statement. The Offer is subject to the conditions set out in Appendix 2 of the Bidder's Statement. Further detailed information regarding the Offer is set out in

[1] Ineligible Foreign Shareholders or Small Parcel Shareholders will not be entitled to receive Horizon Shares under the Offer. Instead, if such persons accept the Offer, they will receive A$0.008 in cash for each of their Cue Shares and will be paid the net proceeds of the sale (on the ASX by the Nominee) of the Horizon Shares they would have otherwise been entitled. More detail is set out in clause 8.4 of Appendix 1 of the Bidder's Statement.

[2] Based on Horizon's Share price of A$0.24 as at close of trading on 27 February 2026, being the Last Practicable Date. The implied aggregate value of the Offer will vary depending on the market price of Horizon Shares.

[3] As at immediately after Successful Offer Completion. The assumptions that Horizon has made in calculating these indicative Combined Group ownership percentages are set out in section 7.5 of the Bidder's Statement.

Horizon's Bidder's Statement. The Bidder's Statement is currently expected to be despatched to Cue Shareholders on or around 16 March 2026. The Bidder's Statement sets out important information for Cue Shareholders, including how to accept the Offer, information about Horizon and the Combined Group and detailed information about the key reasons why Cue Shareholders should ACCEPT the Offer, which Cue Shareholders should read in conjunction with this announcement.

Pre-bid stake

Horizon has a Relevant Interest in 139,885,879 Cue Shares, representing approximately a 19.99% Relevant Interest in Cue. Horizon acquired this Relevant Interest by entering into a Pre-bid Agreement with Echelon Offshore Limited (**Echelon**), Cue's largest shareholder, to acquire these Cue Shares at A$0.115 per share (subject to adjustments).[4]

The Pre-bid Agreement is conditional on any required Ministerial consent under the *Petroleum (Prospecting and Mining) Act 1980* (NT) in connection with the transfer of Cue Shares being obtained prior to the end of the Offer Period. The completion of this acquisition is expected to occur five Business Days after the end of the Offer Period. The full terms and conditions of the Pre-bid Agreement are annexed to the ASIC Form 603 (Notice of initial substantial holder) lodged by Horizon with the ASX on 2 March 2026.

Rationale for the Offer

Horizon considers that the combination of Horizon and Cue may deliver strategic and financial benefits, including increased scale and an expanded asset portfolio, to both Cue and Horizon Shareholders.

As outlined in more detail in the section of the Bidder's Statement entitled '*Why you should accept this Offer*', these include:

- **Cue Shareholders who accept the Offer will become a shareholder in a larger company in the same industry and may benefit from greater diversification**: By receiving Horizon Shares as part of the Offer Consideration, Cue Shareholders retain an interest in Cue's underlying assets (since Horizon will consolidate Cue) while also gaining exposure to Horizon's broader portfolio of producing assets. As a Horizon Shareholder, Cue Shareholders' investment will be part of a more diversified entity.
- **Complementary portfolios and shared regional footprint:** Both Horizon and Cue have oil and gas asset portfolios with a common regional focus. The combination of Horizon and Cue brings together their oil and gas assets, resulting in a broader combined portfolio.
- **Similar strategies and business models:** Both Horizon and Cue have similarly aligned strategies, business models and strategic approach to the oil and gas business, with a focus on non-operated assets.
- **Focus on shareholder distributions and returns:** Horizon has a history of distributions to shareholders with a record of paying distributions which amount to over A$250 million paid over the past 5 full financial years (excluding the recently announced 1.5 Australian cents per share dividend, which, once paid, would increase total shareholder returns to over A$274 million),[5] with a historic average annual dividend yield of over 15% per annum, although the timing and amount of any future dividends remain subject to the discretion of Horizon's Board and will depend on future circumstances.[6]

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[4] If Horizon does not receive the benefit of all rights in relation to the Cue Shares (including any dividends or entitlements declared on or after 25 February 2026 (including the interim dividend announced by Cue on 25 February 2026), or other rights attaching to the Cue Shares at, accruing or arising after, 2 March 2026), the consideration is reduced by the amount of those rights. For full terms and conditions, please refer to the Pre-Bid Agreement annexed to the ASIC Form 603 (Notice of initial substantial holder) lodged by Horizon with the ASX on 2 March 2026.

[5] As announced to the market on 25 February 2026.

[6] On 25 February 2026, Horizon declared an interim unfranked (conduit foreign income) dividend of AUD 1.5 cents per share, with an ex-date of 9 April 2026, a record date of 10 April 2026 and a payment date of 17 April 2026. Due to the date of the Offer, the minimum offer period under the Corporations Act 2001 (Cth) and the earliest possible time that Cue shareholders who accept the Offer will receive their Offer Consideration, no Cue Shareholder is, will be, or can become upon accepting the Offer, entitled to this Horizon dividend. In assessing the dividend payment in future periods, the directors of Horizon may consider a number of factors, including the general business environment, the operating results and financial condition of Horizon, future funding

- **Cue Shareholders may benefit from synergies and efficiencies of the Combined Group:** The Horizon Board believes that, if Horizon acquires 100% of the Cue Shares on issue, potential synergies will be available to the Combined Group, including from the consolidation of overlapping joint venture interests and more efficient joint venture management. The combination of Horizon and Cue, if Horizon acquires 100% of Cue Shares, may unlock up to approximately A$2 million of annualised synergies. Horizon expects that the majority of these cost synergies, if realised, would be progressively achieved over approximately 12 to 18 months following Successful Offer Completion, subject to integration activities, regulatory approvals and execution risks.[7]
- **The implied value of the Offer Consideration represents value and premium for Cue Shares**: As at the Last Practicable Date, the Offer Consideration comprises A$0.008 in cash plus 0.5625 Horizon Shares for each Cue Share. Horizon's Offer implies a value for Cue Shareholders of A$0.143 per Cue Share which represents a premium of 10% to the closing price of A$0.13 per Cue Share on ASX on the Last Practicable Date.[8]
- **Cue Shareholders will receive a cash payment of A$0.008 per Cue Share held, in addition to receiving Horizon Shares.**
- **Opportunity to access liquidity through ASX-listed Horizon Shares**: The Offer provides Cue Shareholders with Horizon Shares as part of the Offer Consideration, providing Cue Shareholders with access to liquidity through an ASX-listed security, which may be traded on-market if desired.
- **If the Offer is not successful, and no alternative proposal emerges, the price for Cue Shares may fall**: If the Offer is not successful, the price of Cue Shares may fall in the absence of another bidder making an offer. The prospects of another bidder emerging may be low given that Horizon has a 19.99% Relevant Interest in Cue.
- **Cue Shareholders may not incur brokerage or stamp duty in accepting the Offer.**

Offer Conditions

The Offer is subject to a number of Conditions, which are summarised in the '*Frequently asked questions*' section in the Bidder's Statement and set out in full in **Appendix 2** of the Bidder's Statement. These Conditions include (but are not limited to):

- the 50.1% Minimum Acceptance Condition;
- the Regulatory Approval Conditions, being:
  - NZ Crown Minerals: consent under the *Crown Minerals Act 1991* (NZ) to the change of control of Cue's interests being obtained; and
  - NT Petroleum Act: Horizon obtaining any required Ministerial approval or consent under the *Petroleum Act 1984* (NT) or the *Petroleum (Prospecting and Mining) Act 1980* (NT) (as applicable) in relation to or arising out of the change of control of Cue's interests;
- no material adverse change occurring in respect of Cue;
- the Minimum Bid Price Condition;
- the No Prescribed Occurrences Condition;
- no relinquishment or disposal of any Key Tenements;

requirements, capital management initiatives, tax considerations (including the level of franking credits available), any contractual, legal or regulatory restrictions on the payment of dividends by Horizon, and any other factors the directors may consider relevant. There is no guarantee that Horizon will issue dividends at the historic average annual dividend yield, or at all, in the future and past performance and distributions should not be relied on as being indicative of future performance and distributions.

[7] Actual outcomes may differ materially and there can be no assurance that these synergies will be realised in full, in part, or within that timeframe. In instances where Horizon does not acquire 100% of Cue, cost synergies are expected to be limited in scope and quantum.

[8] Based on Horizon's Share price of A$0.24 as at close of trading on 27 February 2026, being the Last Practicable Date. The implied aggregate value of the Offer will vary depending on the market price of Horizon Shares.

- conditions relating to the assertion or exercise of rights under any joint venture agreements or material contracts to which Cue or a Cue Group Member is a party; and
- certain conditions relating to conduct of the Cue Group's business, including no material acquisitions, disposals or new commitments, litigation, or regulatory action.

Additional Information

Detailed information about the Offer is set out in the Bidder's Statement. Cue Shareholders are encouraged to read the Bidder's Statement in its entirety before making a decision as to whether to accept the Offer. Capitalised terms not defined in this announcement have the meaning given to them in the Bidder's Statement.

Horizon has established an information line for the purposes of the Offer (**Offer Information Line**). If you have further questions in relation to the Offer or how to accept it, please call the Horizon Offer Information Line on 1300 124 496 from within Australia or +61 3 9415 4393 from outside Australia, between 8:30am and 5:00pm (Sydney time), Monday to Friday. If you are in doubt as to how to deal with the Bidder's Statement or the Offer contained in it, please consult your financial, legal or other professional adviser(s).

Authorisation

This ASX announcement is approved and authorised for release by the Company Secretary on 2 March 2026.

HORIZON

For more information please contact:

Horizon Oil Limited
Richard Beament CEO

T: +61 2 9332 5000
F: +61 2 9332 5050

Level 4, 360 Kent Street
Sydney NSW 2000 Australia

> horizonoil.com.au