



March 4, 2026

ASX RELEASE

The Calmer Co. Secures FJ\$548k Non-Repayable Government Grant to Support RTD Expansion and Supply Chain Infrastructure

4th March 2026, Brisbane: The Calmer Co. International Limited (ASX: CCO), a leading consumer packaged goods company specialising in kava and other natural products that promote relaxation, sleep support, and provide healthier alternatives to alcohol, is pleased to announce that its wholly owned Fiji subsidiary, South Pacific Elixirs Pte Ltd ("SPE"), has been awarded a non-repayable capital grant totalling FJ\$548k (AUD354k) by the Government of Fiji under the Commercial Agriculture Development Programme (CADP).

The grant supports expansion of ready-to-drink ("RTD") production capability and targeted infrastructure upgrades at SPE's Navua facility.

Highlights

- FJ\$548,214 non-repayable capital grant under Fiji Government CADP programme
- Fully funds expansion of RTD bottling capability
- Funds acquisition of dedicated farm-gate sourcing and cold-chain vehicle
- Supports electrical capacity upgrade and installation of processing equipment
- No equity dilution to shareholders

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Founder and CEO, Zane Yoshida, commented:

"We thank the Government of Fiji and the Ministry of Agriculture for their support of South Pacific Elixirs and the broader kava sector. This non-repayable grant enables us to accelerate infrastructure upgrades, expand ready-to-drink capability and strengthen domestic supply chain systems without equity dilution. The funded initiatives increase our capacity to procure kava from Fijian farmers and support further development of value-added manufacturing in Fiji."

Details of Assistance

The CADP grant covers the following approved capital initiatives:

RTD Beverage Line Expansion

Expansion of bottling capability to support domestic and export RTD production.



Farm Gate Sourcing Vehicle

Acquisition of a dedicated truck to improve direct farmer procurement, regional aggregation and cold-chain integrity.

Electrical Infrastructure Upgrade

Upgrade to increased three-phase power capacity at the Navua facility to support increased processing throughput.

Processing Equipment Installation

Installation of root cutting machinery to improve raw material consistency and operational efficiency. The assistance is non-repayable and allocated under Fiji's FY2025/2026 Commercial Agriculture Development Programme.

Strategic Rationale

The grant strengthens The Calmer Co.'s vertically integrated manufacturing platform in Fiji by:

- Increasing value-added production capacity
- Improving farm-to-factory logistics
- Enhancing operational efficiency
- Supporting scalable export capability

The Company continues to focus on capital-efficient expansion of higher-margin finished goods and B2B formats.

Outlook

The funded infrastructure upgrades are expected to enhance production capability and support RTD growth across domestic and international markets. Operational benefits will progressively be realised as equipment is commissioned and capacity increases.

ENDS

This announcement has been approved for release by the Board of The Calmer Co. International Limited.

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For further information

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About the Calmer Co.

The Calmer Co. International Limited (ASX:CCO) is a fast growing beverage business leveraging a global opportunity in kava and other natural products that replace alcohol and support relaxation and sleep.

Our products are delivered to consumers globally through e-commerce channels and blue-chip retail distribution partners, supported by a reliable farm to shelf supply chain.

The product range includes drinking powders, natural and flavoured kava shots, concentrates and capsules, sold under the brands Fiji Kava, Taki Mai and Danodan Hempworks in markets including USA, Australia, New Zealand, and the Pacific Islands.

Forward Looking Statements

This ASX release includes certain forward-looking statements that are based on information and assumptions known to date and are subject to various risks and uncertainties. Actual results, performance or achievements could be significantly different from those expressed in, or implied by, these forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Company. These factors may cause actual results to differ materially from those expressed in the statements contained in this announcement.