



Announcement Summary

Entity name

L1 GROUP LIMITED

Date of this announcement

Wednesday March 18, 2026

The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

Total number of +securities to be issued/transferred

ASX +security code	Security description	Total number of +securities to be issued/transferred	Issue date
New class - code to be confirmed	Deferred Rights 4	30,628	18/03/2026

Refer to next page for full details of the announcement



Part 1 - Entity and announcement details

1.1 Name of entity

L1 GROUP LIMITED

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ABN

Registration number

13050064287

1.3 ASX issuer code

L1G

1.4 The announcement is

New announcement

1.5 Date of this announcement

18/3/2026

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Part 2 - Issue details

2.1 The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

2.2a This notification is given in relation to an issue of +securities in a class which is not quoted on ASX and which:

does not have an existing ASX security code ("new class")

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Part 3C - number and type of +securities the subject of this notification (new class)

ASX +security code

New class - code to be confirmed

+Security description

Deferred Rights 4

+Security type

Other

ISIN code**Date the +securities the subject of this notification were issued**

18/3/2026

Will all the +securities issued in this class rank equally in all respects from their issue date?

Yes

Were any of the +securities issued to +key management personnel (KMP) or an +associate?

Yes

Provide details of the KMP or +associates being issued +securities.

Name of KMP	Name of registered holder	Number of +securities
Jane Stewart	Jane Stewart	30,628

Please provide a URL link for a document lodged with ASX setting out the material terms of the +securities being issued.
<https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02996835-2A1623211&v=undefined>
Please provide a URL link for a document lodged with ASX detailing the terms of the +employee incentive scheme or a summary of the terms
<https://cdn-api.markitdigital.com/apiman-gateway/ASX/asx-research/1.0/file/2924-02996835-2A1623211&v=undefined>
Any other information the entity wishes to provide about the +securities the subject of this notification

Award Type - Deferred Rights 4
 Settlement Mechanism - Equity settlement
 Vesting Period -17 March 2026 to 17 March 2029
 DEP - Entitled to a dividend equivalent payment that will be equity settled at the time of exercise
 Leaver Provisions - Subject to good leaver and adverse leaver provisions
 Malus and Clawback - Subject to malus and clawback provisions
 Vesting Conditions - Continuous service during the Vesting Period
 Resultant Shares - One resulting share per deferred right

Issue details

Number of +securities

30,628



Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

ASX +security code and description	Total number of +securities on issue
L1G : ORDINARY FULLY PAID	2,566,472,715

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
L1GAC : DEFERRED RIGHTS	9,056,607
L1GAB : PERFORMANCE RIGHTS	8,908,769
L1GAE : DEFERRED RIGHTS 2	1,785,714
L1GAD : PERFORMANCE RIGHTS 2	1,640,625
L1GAG : PERFORMANCE RIGHTS 3	2,298,245
L1GAA : RIGHTS	37,881,557
L1GAF : DEFERRED RIGHTS 3	2,202,517
New class - code to be confirmed : Deferred Rights 4	30,628



Part 5 - Other Listing Rule requirements

5.1 Were the +securities issued under an exception in Listing Rule 7.2 and therefore the issue did not need any security holder approval under Listing Rule 7.1?

Yes

5.1a Select the number of the applicable exception in Listing Rule 7.2

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