

23 April 2026

N1H Quarterly activity report and trading update (for the period of 1 January 2026 to 31 March 2026)

N1 Holdings Limited (ASX: **N1H** or the “**Company**”) is pleased to announce the March 2026 quarter business update and cashflow results. The quarter achieved record settlement volumes, driving strong performance across revenue, net profit, and cash receipts from customers. These outcomes reflect the Company’s continued disciplined execution, sustained broker engagement, and improved funding efficiency. Notwithstanding challenging market conditions during the quarter influenced by successive interest rate increases and heightened geopolitical uncertainty, the Company maintained a consistent origination strategy, with a continued focus on managing the cost of funds and maintaining operational efficiency through disciplined cost control and ongoing process improvements.

The Company continues to operate in accordance with applicable regulatory, compliance, and governance requirements and supports regulatory frameworks that promote effective market oversight. The Company remains focused on its established lending principles, providing loans secured against established Australian properties only, with no exposure to construction lending and adherence to strict asset selection criteria.

The following key performance metrics highlight the Company’s continued successful execution of its management strategy.

Highlights of FY26 year-to-date (1 July 2025 to 31 March 2026) (FYTD) and quarterly cash flow and financial performance:

- Net profit for FYTD before income tax was approximately \$1,351,000 (unaudited), with EBITDA of \$1,582,000 (unaudited).
- Revenue for FYTD was \$15.96 million (unaudited) representing an 8.87% increase compared to the same period last year.
- Cash receipts from customers amounted to \$6.71 million for the quarter ended 31 March 2026 (**Q3 FY26**), representing a 127% increase compared to the same period last year.
- The Company’s SME lending business (including management fees derived from One Lending Fund through N1 Asset Management) continued to be the major revenue generator of the Company, accounting for 95% of total cash receipts from customers in the quarter. Total cash receipts from customers via the SME Lending business were \$6.39 million for the quarter.
- Net cash outflow from operating activities for Q3 FY26 was \$25.95 million. “Net cash from commercial lending” is more accurately interpreted as the net of balance sheet capital lent and repaid by borrowers, minus the net of capital raised and repaid by investors in the form of debt on balance sheet. Technically, the higher outflow the “Net cash from commercial lending” line item is, the more capital is lent than repaid, considering of capital raised or repaid to investors. Adjusted net cash inflow from operating activities hence became \$1.98 million.
- The Company’s cash balance as of 31 March 2026 was \$8.89 million.

Company Business activities

During Q3 FY26, the Company recorded gross revenue of \$4.82 million (unaudited), representing a 19.6% increase compared to the same period last year.

During the quarter, the Company maintained its focus on funding optimisation, continuing to manage and reduce the overall cost of funds through ongoing engagement with existing funders and disciplined funding strategies. In parallel, the Company expanded its distribution strategy beyond traditional aggregator channels, including the commencement of a white label program to broaden origination pathways.

Operational costs remained stable despite increased origination volumes, supported by efficiency improvements delivered through the Company's ongoing AI initiatives, which enhanced processing efficiency and operational scalability. The Company continued to maintain relationships with mortgage brokers, referral partners, and aggregators, supporting consistent lending activity.

One Lending Fund's revenue was \$273,000 (unaudited) for Q3 FY26. Please note that One Lending Fund's revenue does not form part of the Company's revenue (as this is a separate SME lending fund managed by N1 Asset Management, a 100% owned subsidiary of the Company).

As of the date of this report, the total lending capacity that the Company is able to access and manage is approximately \$352 million, which consists of approximately \$28 million of balance sheet capital raised from private debt, \$305 million under various debt facilities and approximately \$19 million from One Lending Fund, mortgage funds under management. Please note that One Lending Fund is not consolidated into the Company's financial statements and is managed by N1 Venture Pty Ltd, a 100% owned subsidiary of N1H.

The Company continues to raise funds for SME lending purposes, including via One Lending Fund.

Payments to related parties of the entity and their associates

- Salary and super to executive directors of \$224,300; and
- Services provided by director related entities of \$48,794. Costs are determined on an arm's length basis.

Authorised for release by the Chairman.

For more information, please contact:

Ren Hor Wong

Chairman & Chief Executive Officer
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About N1 Holdings Limited (ASX: N1H)

N1 Holdings is positioned in the market as a property-backed private credit lender in the Australian SMEs sector. N1 is funded by a set of resilient funding source including balance sheet capital, N1-managed mortgage fund, debt and warehouse facilities. With the growth in lending from non-traditional sources, such as alternative banks and non-bank lenders, N1 with its unique competitive advantages is perfectly placed to advise businesses and sophisticated property investors through this changing lending landscape and to be the preferred private debt asset manager for HNWIs, family offices and institutions.

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

N1 Holdings Limited

ABN

44 609 268 279

Quarter ended ("current quarter")

31 March 2026

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (9 months) \$A'000
1.	Cash flows from operating activities		
1.1	Receipts from customers	6,718	17,553
1.2	Payments for		
	(a) research and development	-	-
	(b) product manufacturing and operating costs	(211)	(628)
	(c) advertising and marketing	(194)	(431)
	(d) leased assets	-	-
	(e) staff costs	(604)	(2,032)
	(f) administration and corporate costs	(380)	(982)
1.3	Dividends received (see note 3)		
1.4	Interest received	133	348
1.5	Interest and other costs of finance paid	(3,472)	(9,910)
1.6	Income taxes paid	-	-
1.7	Government grants and tax incentives	-	-
1.8	Net cash from commercial lending	(27,933)	(5,003)
1.9	Proceeds from sale of trailbook	-	-
1.10	Other (provide details if material)	(11)	66
1.11	Net cash from / (used in) operating activities	(25,954)	(1,019)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (9 months) \$A'000
2.	Cash flows from investing activities		
2.1	Payments to acquire or for:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	(2)	(26)
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	(628)	(1,466)
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	343
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	(630)	(1,149)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	(252)
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	-	(252)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (9 months) \$A'000
4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	35,480	11,316
4.2	Net cash from / (used in) operating activities (item 1.11 above)	(25,954)	(1,019)
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(630)	(1,149)
4.4	Net cash from / (used in) financing activities (item 3.10 above)	-	(252)
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	Cash and cash equivalents at end of period	8,896	8,896

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	8,896	35,480
5.2	Call deposits		
5.3	Bank overdrafts	-	-
5.4	Other (provide details)		
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	8,896	35,480

6. Payments to related parties of the entity and their associates

- 6.1 Aggregate amount of payments to related parties and their associates included in item 1
- 6.2 Aggregate amount of payments to related parties and their associates included in item 2

**Current quarter
\$A'000**

273

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments

7. Financing facilities

Note: the term "facility" includes all forms of financing arrangements available to the entity.

Add notes as necessary for an understanding of the sources of finance available to the entity.

7.1 Loan facilities

7.2 Credit standby arrangements

7.3 Other (please specify)

7.4 **Total financing facilities**

Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
-	-
-	-

7.5 **Unused financing facilities available at quarter end**

-

7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

No unsecured financing facility after quarter end.

8. Estimated cash available for future operating activities	\$A'000
8.1 Net cash from / (used in) operating activities (item 1.11)	(25,954)
8.2 Cash and cash equivalents at quarter end (item 4.6)	8,896
8.3 Unused finance facilities available at quarter end (item 7.5)	-
8.4 Total available funding (item 8.2 + item 8.3)	8,896
8.5 Estimated quarters of funding available (item 8.4 divided by item 8.1)	0.34

Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.

8.6 If item 8.5 is less than 2 quarters, please provide answers to the following questions:

8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

Answer: The Company's negative cash flow for the most recent quarter was a result of "Net cash from commercial lending" of \$27.93m. "Net cash from commercial lending" is the net of balance sheet capital lent and repaid by customer borrowers, less the net movement of capital raised from and repaid to investors in the form of debt recorded on the Company's balance sheet. This means that the higher the outflow of "Net cash from commercial lending", the more capital has been lent to customers during the quarter than was repaid by customers, after taking into account capital raised or repaid to investors. On an adjusted basis, excluding the impact of commercial lending activities, net cash inflow from operating activities for the quarter would therefore be positive of \$1.98m.

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: This is not required as the Company will monitor and ensure sufficient operational cash before making additional commercial loans to borrowers.

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: Same as above.

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

23 April 2026

Date:



Authorised by:
Ren Hor Wong (CEO)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.