



30 April 2026

ASX Announcement

Jatcorp Strengthens Diversified Revenue Streams in Q3 FY26

Jatcorp Limited (ASX: JAT) (“Jatcorp” or the “Company”), an Australian health and wellness consumer goods company, provides its quarterly activities and cash flow report for the quarter ending 31 March 2026 (Q3 FY26). Financial data for Q3 FY26 in this announcement is unaudited.

Highlights

- Revenue from operations was \$8.97 million, up 38% compared to \$6.5million in the prior corresponding quarter (Q3 FY25, PCP))
- Net operating cash flow was \$(2.3) million, down \$1.9 million from PCP
- Continued execution of diversification strategy, with increased contribution from Southeast Asia and Australia
- Expansion into Vietnam, with initial market entry and early positive customer response

Jatcorp CEO, Sean Li, said:

“This quarter reflects solid progress in executing our growth and diversification strategy, with revenue increasing 38% on the prior corresponding period. While sales moderated compared to the previous quarter, we are encouraged by the growing contribution from Southeast Asia and Australia, which demonstrates the effectiveness of reducing reliance on any single market.”

“The launch of our Vietnam partnership marks an important milestone in expanding our regional footprint, and we are pleased with the strong early feedback from customers. We remain focused on strengthening our global sales strategy, diversifying revenue streams, and prudently managing risks in key markets, including China.”

Business update

During Q3 FY26, Jatcorp’s geographic diversification strategy continued to deliver positive results, with an increased proportion of revenue generated from Southeast Asia and Australia. This result supports the Company’s objective of building a more balanced and resilient revenue base, while expanding its international presence, diversifying revenue streams, and strengthening its overall market position.

Progress in Southeast Asia Market Expansion

During Q3 FY26, Jatcorp made good progress on its partnership in Vietnam, with a focus on stronger collaboration

and market-entry activities. Early performance indicators and customer feedback have been positive, supporting management's confidence in the long-term opportunity in Vietnam and the broader region.

Optimisation of China Market Operations

In China, the Company focused on refining its sales strategies to preserve its established market presence while managing potential market risks. During the quarter, Jatcorp has conditionally transferred the operation and ownership of its official flagship stores on Chinese e-commerce platforms to its Exclusive distributor, H&S.

The new model will optimise the Company's sales in China, mitigate risks associated with retail market competition, and overall will ensure greater stability in Jatcorp's profitability.

Advancement of Australian Domestic Market Expansion

Meanwhile, the Company is actively expanding its presence in the Australian domestic market as part of its broader development strategy, with a current focus on boosting local market participation and increasing brand visibility. This approach aims to strengthen Jatcorp's position in the functional dairy segment and to use its domestic operations as a foundation for achieving a more balanced global footprint.

Manufacture

Jatcorp continues to focus on enhancing ANMA's production capacity, operational efficiency, and the quality of its manufacturing and services. During Q3 FY26, ANMA successfully secured two new customers, while existing customers progressively transitioned additional orders from other manufacturers to ANMA for production, driven by ANMA's high-quality service.

Jatcorp and ANMA are also actively engaged in discussions with multiple potential clients for future OEM collaboration. In line with Jatcorp's broader development strategy, ANMA is also looking to expand into overseas OEM markets under the Company's leadership.

In addition, ANMA is preparing for its next phase of technological and production line upgrades, aimed at further improving product and service quality and leveraging advanced technologies to deliver superior manufacturing solutions to its customers.

Award and Industry recognition

In Q3 FY26, ANMA was pleased to be nominated by Global Victoria for its outstanding contribution to Victoria's export success and be nominated for the 47th Governor of Victoria Export Awards (GOVEAs).

Expenditure on business activities

A summary of the expenditure incurred on Jatcorp's business activities for the quarter is as follows:

Expenditure Category	Q3 FY26	Q3 FY25	yoy
	AUD'000	AUD'000	(+/-)%
Product manufacturing and operating costs*	9,045	4,862	86%
Advertising and marketing costs**	571	1,403	-59%
Leasing	102	115	-11%

Employees	914	762	20%
Interest	80	88	-9%
Administration and corporate***	877	548	60%

Note:

- Product manufacturing and operating costs included a \$2.02 million payment relating to the return of Neurio stock in 2025
- Some advertising and marketing costs were partially netted against related sales invoices
- Administration and corporate costs included \$210K relating to online retail store operations

Related party transactions

The payments made to related parties and their associates totalled \$2.345 million for the quarter including:

- Directors' remuneration and consulting fee of \$114k
- During the period, \$210K was paid to related party HS Group and its associates for online retail store operating fees, consistent with the Company's standard marketing fee policy. A further \$2.02 million was paid in respect of returned Neurio stock. The Company notes that payments were made under agreements entered into prior to HS Group and its associates becoming a substantial shareholder and being treated as a related party.

This announcement was authorised by the Board of Jatcorp Limited.

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About Jatcorp Limited

Jatcorp Limited (ASX: JAT) is a rapidly evolving Australian health and wellness consumer goods company recognised for its innovative and unique health and functional food products. Our vision is to become a health and wellness consumer goods leader in the Asia Pacific region.

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

Jatcorp Limited

ABN

31 122 826 242

Quarter ended ("current quarter")

31/03/2026

Consolidated statement of cash flows

1 Cash flows from operating activities

1.1	Receipts from customers	
	-Receipts from ordinary sales	
	-Receipts from customer deposit	
1.2	Payments for	
	(a) research and development	
	(b) -product manufacturing and operating costs	
	(c) advertising and marketing	
	(d) leased assets	
	(e) staff costs	
	(f) administration and corporate costs	
1.3	Dividends received (see note 3)	
1.4	Interest received	
1.5	Interest and other costs of finance paid	
1.6	Income taxes paid	
1.7	Government grants and tax incentives	
1.8	Other (provide details if material)	
1.9	Net cash from / (used in) operating activities	

**Current
quarter
\$A'000**

**Year to date (9
months)
\$A'000**

9,208	28,761
8,605	29,545
603	(784)
-	-
-	-
(9,045)	(21,901)
(571)	(3,912)
(102)	(318)
(914)	(2,555)
(877)	(2,900)
-	-
9	19
(80)	(246)
87	87
-	-
-	-
(2,285)	(2,965)

2 Cash flows from investing activities

2.1	Payments to acquire:	
	(a) entities	
	(b) businesses	
	(c) property, plant and equipment	
	(d) investments	
	(e) intellectual property	
	(f) other non-current assets	
2.2	Proceeds from disposal of:	
	(a) entities	
	(b) businesses	
	(c) property, plant and equipment	
	(d) investments	
	(e) intellectual property	

-	-
-	-
(194)	(417)
-	-
-	-
-	-
-	-
-	-
-	-
-	1,101
-	-
-	-

(f) other non-current assets	-	-
2.3 Cash flows from loans to other entities	-	-
2.4 Dividends received (see note 3)	-	-
2.5 Other (provide details if material)	-	-
2.6 Net cash from / (used in) investing activities	(194)	684
3 Cash flows from financing activities		
3.1 Proceeds from issues of equity securities (excluding convertible debt securities)	4,213	4,213
3.2 Proceeds from issue of convertible debt securities	-	-
3.3 Proceeds from exercise of share options	-	-
3.4 Transaction costs related to issues of shares, convertible notes or options	(17)	(17)
3.5 Proceeds from borrowings	-	-
3.6 Repayment of borrowings	(2)	(9)
3.7 Transaction costs related to loans and borrowings	-	-
3.8 Dividends paid	-	-
3.9 Other (provide details if material)	-	-
3.1 Net cash from / (used in) financing activities	4,194	4,187
4 Net increase / (decrease) in cash and cash equivalents for the period		
4.1 Cash and cash equivalents at beginning of quarter/year to date	3,305	3,114
4.2 Net cash from / (used in) operating activities (item 1.9 above)	(2,285)	(2,965)
4.3 Net cash from / (used in) investing activities (item 2.6 above)	(194)	684
4.4 Net cash from / (used in) financing activities (item 3.10 above)	4,194	4,187
4.5 Effect of movement in exchange rates on cash held		
4.6 Cash and cash equivalents at end of quarter	5,020	5,020
5 Reconciliation of cash and cash equivalents	Current quarter	Previous quarter
at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	\$A'000	\$A'000
5.1 Bank balances	5,020	3,114
5.2 Call deposits	-	
5.3 Bank overdrafts	-	
5.4 Other (provide details)	-	
5.5 Cash and cash equivalents at end of quarter (should equal item 4.6 above)	5,020	3,114
6 Payments to related parties of the entity and their associates	Current quarter	
	\$A'000	
6.1 Aggregate amount of payments to related parties and their associates included in item 1	2,346	
6.2 Aggregate amount of payments to related parties and their associates included in item 2		

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments

7 Financing facilities available

Note: the term "facility" includes all forms of financing arrangements available to the entity.

Add notes as necessary for an understanding of the sources of finance available to the entity.

- 7.1 Loan facilities
7.2 Credit standby arrangements
7.3 Other (please specify)
7.4 Total financing facilities

Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
4,500	-
5	-
4,505	-

7.5 Unused financing facilities available at quarter end

4,505

- 7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

7.1 NAB unsecured debt facility: \$2 M , 45 days repayment ,Annual rate 1.5%+ATR rate; \$1M ,120 days repayment ,Annual rate 1.5%+AIR rate; \$1.5M,preapproval revolving leasing. Credit card limit:\$5k

8 Estimated cash available for future operating activities

- 8.1 Net cash from / (used in) operating activities (Item 1.9)
8.2 Cash and cash equivalents at quarter end (Item 4.6)
8.3 Unused finance facilities available at quarter end (Item 7.5)
8.4 Total available funding (Item 8.2 + Item 8.3)
8.5 Estimated quarters of funding available (Item 8.4 divided by Item 8.1)

\$A'000
(2,285)
5,020
4,505
9,525
4

Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.

- 8.6 If Item 8.5 is less than 2 quarters, please provide answers to the following questions:

- 1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

Answer: N/A

- 2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: N/A

- 3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: N/A

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 30/04/2026

Authorised by: The Jatcorp Limited Board

(Name of body or officer authorising release – see note 4)

Notes

- 1 This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
- 2 If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, AASB 107: Statement of Cash Flows apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
- 3 Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
- 4 If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
- 5 If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.