

ASX RELEASE

29 May 2026 | ASX: KAR

Baúna FPSO operator transition completed

The formal transition of operatorship of the Floating Production, Storage and Offloading vessel, the Cidade de Itajaí (Baúna FPSO), from Altera & Ocyan (A&O) to Karoon took place on 27 May 2026 (BRT). This follows Karoon's acquisition of the FPSO from A&O on 30 April 2025¹.

Transfer of operatorship occurred after an intensive period of internal Karoon capacity building, including staff recruitment, contract transfer and establishment of management systems and processes, and the receipt of Brazilian regulatory approvals.

Aligned with Karoon's strategy to maintain continuity of operational personnel, more than 80% of the existing FPSO team transferred to Karoon and its major maintenance contractor, Gran Services. The Transitional Services Agreement with A&O will expire on 1 June 2026, resulting in further optimisation of Karoon's operating costs.

Karoon's CEO and MD, Ms Carri Lockhart, said:

"2026 has been one of the busiest in Karoon's history, with more than 700 people engaged in delivering our strategic work scopes, including the FPSO operatorship transition, in a safe manner.

This transition of operatorship is a major milestone for Karoon and marks the evolution of the Company into a full-scope operator of offshore oil and gas production.

I would like to sincerely thank our staff and contractors who have worked tirelessly to prepare for, and achieve, this milestone. The FPSO operatorship is strategically important to Karoon, and we are committed to delivering a strong safety performance and reliable operations, which will create value from the Baúna Project well into the future."

This announcement was authorised for release by the CEO and Managing Director of Karoon Energy Limited.

¹ See "Completion of Baúna (Cidade de Itajaí) FPSO acquisition" released to the ASX on 1 May 2025.

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This announcement may contain certain “forward-looking statements” with respect to the financial condition, results of operations and business of Karoon and certain plans and objectives of the management of Karoon. Forward-looking statements can generally be identified by words such as ‘may’, ‘could’, ‘believes’, ‘plan’, ‘will’, ‘likely’, ‘estimates’, ‘targets’, ‘expects’, or ‘intends’ and other similar words that involve risks and uncertainties, which may include, but are not limited to, the outcome and effects of the subject matter of this announcement. Indications of, and guidance on, future earnings and financial position and performance, well drilling programs and drilling plans, estimates of reserves and contingent resources and information on future production are also forward-looking statements.

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Karoon disclaims any intent or obligation to update publicly any forward-looking statements, whether as a result of new information, future events or results or otherwise.

This announcement does not constitute an offer to sell, or the solicitation of any offer to buy, senior secured notes or other securities.

ABOUT KAROON ENERGY LTD

Karoon Energy Ltd. is an international oil and gas exploration and production company with assets in Brazil, the United States of America and Australia and is an ASX listed company.

Karoon's vision is to be a leading, independent international energy company that adapts to a dynamic world in an entrepreneurial and innovative way. Karoon's purpose is to provide energy safely, reliably and responsibly, creating lasting benefits for all its stakeholders.

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