



Announcement to ASX
ASX Code: HTG

17 June 2026

Harvest Strengthens International Execution Plan Capability under Plan Consilience

Highlights

- Harvest has extended its international execution capability under Plan Consilience, its defence-focused global go-to-market strategy, across its two priority markets — the United States and Europe.
- The independent US advisory firm that conducted Harvest's United States Market Entry Assessment has now been engaged on an ongoing basis to support the Company's US market activities.
- Dr Oleksandra Molloy, a specialist in uncrewed and autonomous systems in modern conflict, has been appointed Defence Strategic Advisor to lead Harvest's engagement across European defence, government and critical infrastructure sectors.

Harvest Technology Group Limited (ASX: HTG) ("Harvest" or the "Company") is pleased to provide an update on the build-out of its international execution capability under Plan Consilience, the Company's defence-focused global go-to-market strategy.

Following completion of the Company's independent United States Market Entry Assessment (ASX Announcement 14 April 2026), Harvest has taken the next steps in executing that strategy across its two priority international markets — the United States and Europe — through the ongoing engagement of an experienced US national security advisory firm and the appointment of Dr Oleksandra Molloy as Defence Strategic Advisor for Europe.

United States — from assessment to execution

The independent US advisory firm that conducted the Company's Market Entry Assessment has now been engaged on an ongoing basis to support Harvest's US market activities. The Washington, D.C.-based firm has supported companies operating in the national security sector for over 25 years, with experience across the US Department of Defence, the intelligence community, the defence industry and allied partners.

The assessment found that Nodestream™ aligns with documented and funded operational requirements in US defence and allied government programs, and identified a disciplined, partner-led pathway into the market alongside cleared US prime contractors. The ongoing engagement is directed at working that pathway, including:

- ongoing analysis of US budget and legislative developments relevant to Nodestream;
- engagement strategy across relevant US defence stakeholders;
- guidance on conference and industry participation; and
- support in developing relationships with potential teaming partners and prospective customers.

In practical terms, the engagement provides Harvest with experienced in-market personnel within the US national security ecosystem to help direct the Company's effort towards the areas of assessed funded demand identified in the assessment.



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Europe — Dr Oleksandra Molloy appointed Defence Strategic Advisor

Harvest has appointed Dr Oleksandra Molloy as Defence Strategic Advisor to lead the Company's engagement with European defence, government and critical infrastructure sectors.

Dr Molloy is a recognised specialist in uncrewed and autonomous systems in modern conflict, with a particular focus on the implications of recent conflicts for military capability development and defence innovation. Her work has informed defence organisations, governments and industry stakeholders across Australia, Europe, North America and Ukraine, and she is a regularly invited speaker at international defence forums and institutions.

Dr Molloy will assist Harvest to expand its presence and opportunity pipeline across Europe, including by identifying priority countries, programs and procurement opportunities, facilitating introductions to defence, government and research stakeholders, and supporting the development of partnerships, capability demonstrations and collaborative projects.

A global footprint for Plan Consilience

Together with the Company's existing arrangements across APAC and the Middle East, these two appointments extend Harvest's international representation across its priority markets and are intended to support execution of the Company's go-to-market plans for the Nodestream™ suite of technologies.

They build on the appointment of the Company's Chief Executive Officer, Veronica Bainton, who commenced on 1 June 2026 and is progressing the Company's commercial, sales and revenue-growth priorities.

Significance of these appointments

The assessment established that Nodestream™ aligns with documented and funded operational requirements in US defence and allied government programs. These appointments are a material step in that strategy, putting experienced, in-market people in place across the Company's two priority international markets to pursue that opportunity. They mark a deliberate shift from assessing the opportunity to executing against it and reflect Harvest's growing capacity to convert the demand identified into commercial engagement.

The appointments support the Company's pursuit of the opportunities described and do not represent customer contracts or committed revenue.

Authorised for release by the Board of Harvest Technology Group Limited.

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About Harvest Technology Group

Harvest Technology Group Limited (ASX: HTG) is an Australian technology company focused on secure, resilient communications for remote and mission-critical operations. Its Nodestream™ platform is designed to maintain data and video connectivity in bandwidth-constrained, degraded or contested environments, with a growing strategic emphasis on defence, national security and allied government markets.

To learn more please visit: <https://harvest.technology/>

Forward Looking Statements

This announcement contains forward-looking statements regarding the Company's strategy, plans and prospects. These are based on current expectations and assumptions and are subject to risks and uncertainties — including defence procurement timing and outcomes, the conversion of opportunities into contracts and revenue, and market conditions — that may cause actual results to differ materially. Except as required by law, the Company undertakes no obligation to update any forward-looking statement.
