

21 July 2026

The Manager

ASX Market Announcements
Australian Securities Exchange
Limited Sydney NSW 2000

By e-Lodgement

Company Secretary Resignation and Appointment

L1 Group Limited (ASX: L1G) (**Company**) is pleased to announce the appointment of Ms Olivia Byron as Company Secretary of the Company for the purposes of ASX Listing Rule 3.16.1, effective today.

Ms Byron has joined the Company as Head of Corporate Legal and Company Secretary. Prior to joining the Company, Ms Byron was the Chief Legal Officer & Company Secretary at Acusensus Limited (ASX:ACE). Prior to that, Ms Byron held roles in the Legal team at Transurban Group (ASX:TCL) after she initially started her career in the M&A team at law firm Corrs Chambers Westgarth.

In accordance with ASX Listing Rule 12.6, Ms Byron is responsible for communication with the ASX in relation to ASX Listing Rule matters.

Ms Jane Stewart has resigned as Company Secretary in accordance with ASX Listing Rule 3.16.1 and continues in her role as an Executive Director on the Company's Board of Directors and is the Company's Group General Counsel.

This announcement has been authorised for release by the Board of L1 Group Limited.