

27 July 2026

Quarterly Activities Report and Appendix 4C to 30 June 2026

Clean TeQ Water Limited

ACN: 647 935 948

ASX: CNQ

Corporate Information[#]

Ordinary shares: 88.5m

Options: 884K

Performance rights: 6.4m

Convertible Notes: 1m

Cash at bank: \$8.7m

Chairman

Ian Knight

CEO

Peter Voigt

Non-Executive Directors

Sam Riggall

Robyn McLeod

Daniel Pepper

Company Secretary

Anita Addorisio

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As at 30 June 26

HIGHLIGHTS

Key highlights Q4 FY26 include:

Operations

- Awarded an ATA® Tailings Dewatering Plant Contract for Rasp Mine in Broken Hill.
- Completed process validation on the PHOSPHIX® phosphate removal plant.
- Progress continues on Phase 2 execution contract with Nyrstar to deliver a full-scale DESALX® wastewater treatment system at its Balen (Belgium) operations.
- First phase of engineering revisions for Sunrise Energy Metals completed.

Corporate

- Receipts from customers were \$6.4 million in Q4 FY26, up 45% on the prior quarter (\$4.4 million).
- Positive net operating cash flows of \$1.75 million.
- Cash reserves of \$8.7 million as at 30 June 2026, up from \$6.8 million in the previous quarter.
- Net Trade Receivable/(Payables) and contract asset position of approximately \$232k.
- Government grants and R&D tax incentives received of \$0.33m

MESSAGE FROM THE CEO

The June 2026 quarter was a defining one for Clean TeQ Water, capping a year of significant growth. Reflecting the value of contracts secured in prior quarters, the focus of Q4 FY26 remained firmly on delivery. In converting awarded work into commissioned plant, we are meeting contractual performance milestones and securing the Company's first long-term recurring revenue from its ATA® tailings dewatering technology. Cash receipts and the underlying cash position both strengthened over the quarter.

Our Moving Bed Ion Exchange (MBIX) platform remains the cornerstone of this progress, underpinning solutions including DESALX®, PHOSPHIX®, HIROX®, BIONEX®, CLEAN-IX® and cDLE®. The platform is being deployed across industrial wastewater treatment, mine water management, and critical minerals processing; all markets driven by tightening regulation, water scarcity, and the energy transition.

The standout of the quarter was the expansion of our ATA® tailings dewatering business at Broken Hill. Following the Design and Construct contract awarded by Broken Hill Operations for the ATA® Tailings Dewatering Plant at the Rasp Mine, the Company entered into a long-term Polymer Supply Agreement in July for the ongoing supply of ATA® reagents and the licensing of the technology. This establishes Clean TeQ Water's first long-term recurring revenue stream from ATA®, running for an initial five-year term from commissioning and extendable at the client's election up to twenty years, with both reagent supply and licence fee revenue scaling with the volume of tailings processed. Commercialising ATA® in Australia has been a key focus, and this award delivers it.

In Europe, the €7 million PHOSPHIX® phosphate removal plant delivered in partnership with Enva in Ireland was completed during the quarter, on schedule and within budget. Contractual performance testing confirmed phosphate concentrations below 0.1 mg/L, more than ten times better than the contractual requirement of 1.0 mg/L, while the plant also exceeded its contracted hydraulic throughput. This is the Company's first commercial operating reference plant for PHOSPHIX® and its first commercial reference installation in Europe, positioning Clean TeQ Water to pursue further phosphate removal and recovery opportunities as European discharge standards continue to tighten.

At Nyrstar, the A\$10.4 million Phase 2 DESALX® execution contract for the sulphate and selenium removal plant at the Balen operations in Belgium moved from detailed engineering into full delivery during the quarter. This is a complex industrial wastewater application for one of the world's largest zinc producers, and a significant reference point for DESALX® in heavy industry.

The Rio Tinto Rincon Lithium Project in Argentina remains one of the most significant contract awards in the Company's history. Issued for Construction detailed design progressed on track for completion by mid-July 2026, and manufacturing commenced on FRP vessels, steel platforms and electrical panels, with procurement of major equipment continuing in line with the project schedule. The award confirms MBIX as a preferred solution in lithium refining where water efficiency and recovery are critical.

In the resources sector, the CLEAN-IX® U-Column Enhanced Desorption system at Heathgate Resources' uranium operation in South Australia remains in full operational deployment following its practical completion, standing as a reference installation for future uranium and critical minerals projects in Australia and internationally.

Engineering on the Sunrise Syerston Scandium Project continued through the quarter under an engineering contract to update key elements of the project's feasibility design, covering the MBIX-based cRIP ion exchange circuit and the downstream scandium oxide refinery. This work supports Sunrise Energy Metals' investment readiness and Final Investment Decision timelines and underlines Clean TeQ's growing role in the scandium supply chain alongside our broader critical minerals portfolio across lithium, uranium and rare earths.

In lithium, our Go2Lithium joint venture completed its cDLE® pilot plant campaigns in the Middle East operating on regional brines during the quarter. The campaign met its defined customer KPIs for lithium recovery, plant uptime, and production of battery-grade lithium carbonate, and the results are supporting commercial discussions.

A HIROX® pilot plant continued in design and manufacture for use with NESR in the Middle East, a prelude to commercial deployment of the technology in the region. Development of the ATA® tailings dewatering technology also progressed through pilot programs across gold, base metals, mineral sands and phosphate tailings, and our NematiQ Graphene Membrane program advanced its PFAS-specific membranes toward commercial production for industrial and household deployment.

Finally, we are progressing the digitisation of our technology platform to future-proof the business. We see AI-driven architecture as an important aspect of our offering from design through to customer support.

Q4 FY26 CASH FLOW

The Company received \$6.4 million from customers in Q4 FY26, a 45% increase on the prior quarter excluding government grants and tax incentives of \$0.33million. Operating cash outflows of \$1.75 million were higher than the \$1.4 million recorded in Q3 FY26, reflecting the different stages of the project portfolio with some projects completing major procurement and equipment delivery phases, while others advanced through commissioning and design.

Cash and cash equivalents totalled \$8.7 million as at 30 June 2026, up from \$6.8 million at 31 March 2026. Full details of the Company's cash flows for the quarter are set out in the attached unaudited Appendix 4C.

Q4 FY26 OPERATIONAL HIGHLIGHTS AND OUTLOOK

Projects Update

Rio Tinto Rincon – CLEAN-IX® (Argentina)

During the quarter, Clean TeQ continued to progress the US\$12.5 million contract at Rio Tinto's Rincon Lithium Project in Argentina, with Issued for Construction (IFC) detailed design on track for completion by mid-July 2026. Procurement of major equipment items has continued in line with the project schedule, and manufacturing has commenced on FRP vessels, steel platforms, and electrical panels. The plant leverages Clean TeQ's proprietary Moving Bed Ion Exchange (MBIX) platform to remove hardness from lithium concentrate streams, supporting downstream refining and product quality.

Enva – PHOSPHIX® (Ireland)

The €7 million PHOSPHIX® phosphate removal plant delivered in partnership with Enva in Ireland was completed during the quarter, on schedule and within budget. Contractual performance testing confirmed phosphate concentrations below 0.1 mg/L, more than ten times better than the contractual requirement of 1.0 mg/L, while the plant also exceeded its contracted hydraulic throughput. The project establishes Clean TeQ Water's first commercial operating reference plant for PHOSPHIX® and its first commercial reference installation in Europe, positioning the Company to pursue further phosphate removal and recovery opportunities as European discharge regulations continue to tighten.

Nyrstar – DESALX® (Belgium)

The Phase 2 execution contract of A\$10.4 million awarded by Nyrstar for a full-scale DESALX® wastewater treatment system, at the Nyrstar Balen operations in Belgium is well into design and execution. The purchase and supply of major equipment is underway with installation and commissioning on target.



Execution of the A\$10.4 million DESALX® project for Nyrstar's Balen site continues.

Broken Hill Mines – ATA® Tailings Dewatering Plant, Rasp Mine (Australia)

Following the Design and Construct contract awarded by Broken Hill Operations Pty Ltd ("BHO") on 15 May 2026, work on the ATA® Tailings Dewatering Plant at the Rasp Mine has commenced, progressing toward practical completion targeted for 3Q FY27. Detailed design is nearing completion, with HAZOP review completed and the final 3D model due for issue at the end of the month. Long lead equipment contracts have been placed, preserving the delivery timeline.

In July, Clean TeQ Water entered into a long-term Polymer Supply Agreement with BHO for the ongoing supply of ATA® polymer reagents and licensing of its proprietary ATA® tailings dewatering technology at the Rasp Mine establishing the Company's first long-term recurring revenue stream from the ATA® technology. The agreement runs for an initial five-year term from plant commissioning, extendable at BHO's election up to a maximum of 20 years, with both reagent supply and licence fee revenue scaling with tailings volumes processed.

Heathgate Resources – Uranium Processing (Australia)

The Heathgate Resources project reached practical and contractual close-out during the previous quarter, following the successful completion of performance testing announced to the ASX on 24 February 2026. All performance criteria were confirmed as met or exceeded, including improved uranium eluate grade and purity, reduced water consumption, and increased operational efficiency. No completion certificate was required for this project, with delivery finalised in accordance with the contracted scope. The CLEAN-IX® U-Column plant, underpinned by Clean TeQ's proprietary Moving Bed Ion Exchange (MBIX) technology, remains in full operational deployment within Heathgate's in-situ recovery (ISR) operations, and stands as a reference installation for future uranium and critical minerals projects in Australia and internationally.



The CLEAN-IX® U-Column plant is in commercial operation at Heathgate.

Lithium and Critical Minerals

Go2Lithium – cDLE®

The cDLE® pilot plant, which has been operating in the Middle East for the past 12 months, has been successful in meeting the KPIs for lithium recovery, uptime and battery grade lithium carbonate production. Designs for demonstration plant has been undertaken and discussions are occurring on possible next phases.

Scandium (Sunrise Syerston Project)

During the quarter, Clean TeQ Water progressed the engineering design and refinement of the cRIP circuit, underpinned by MBIX, together with associated refinery design, supporting investment readiness and Final Investment Decision timelines.

Advanced Materials – NematiQ Graphene Membranes

Initiatives are being undertaken to replace the current PVDF support membrane used in the production of the Graphene Membrane with a fluorine free alternative. Commercially available alternatives have been used with good potential. A research program looking to produce these membranes using extrusion technology was also instigated with preliminary outcome showing promise.

Digitisation and Advanced Process Control

During the quarter, Clean TeQ continued to advance its digitisation program, which remains a high priority for the Company. The initiative is transitioning Clean TeQ's technology platforms toward a fully digital operating environment, incorporating digital twins of core process systems and AI-assisted process optimisation.

Beyond improving design accuracy, reducing commissioning risk and enhancing operational performance over the life of deployed assets, a digital-first platform provides a lean, scalable pathway for Clean TeQ to leverage its intellectual property with global partners. It extends the reach of the Company's proprietary MBIX-based processes and supports remote monitoring and optimisation across its installed base, without the cost and footprint of direct project delivery in every market.

Payments to Directors and Related Parties

As disclosed in the attached Appendix 4C, payments to related parties and their associates during the quarter totalled \$162,000 (as disclosed under section 6.1) relating to all fees, salaries, and superannuation paid to Clean TeQ Water's Directors for the June 2026 quarter.

Outlook

Clean TeQ Water enters FY27 from a materially stronger base. Subsequent to the June quarter end, the company secured its first long-term recurring revenue stream, under the ATA® Polymer Supply Agreement at Broken Hill, and delivered its first completed PHOSPHIX® reference plant in Europe. The year ahead is about converting that progress into results: disciplined delivery of the contracted book, translating validated technology references into repeat and recurring revenue, and selective conversion of the opportunity pipeline as awarded work moves into execution.

In water and wastewater, the completed PHOSPHIX® plant for Enva in Ireland gives the Company its first commercial operating reference for the technology in Europe, and the immediate priority is to convert that reference into further phosphate removal and recovery work as EU discharge limits tighten. The A\$10.4 million Phase 2 DESALX® contract for Nyrstar at Balen in Belgium is in execution, with detailed engineering, procurement and staged equipment delivery scheduled through FY27 and into early 2027.

At Broken Hill, delivery of the ATA® Tailings Dewatering Plant for Broken Hill Operations at the Rasp Mine is the Company's most advanced ATA® execution and will progress toward practical completion in 3Q FY27. On commissioning, the long-term Polymer Supply Agreement begins generating recurring reagent and licence revenue that scales with tailings processed, marking the Company's transition toward the annuity-style income it has been targeting. More broadly, the Company intends to convert its ATA® pilot and demonstration programs, spanning gold, base metals, mineral sands and phosphate tailings, into further commercial deployments through FY27.

In uranium, the fully operational CLEAN-IX® U-Column plant at Heathgate Resources in South Australia now stands as a proven commercial reference, which the Company will use to pursue further Enhanced Desorption and ion exchange opportunities across the sector in Australia and internationally.

In critical minerals, engineering for the Sunrise Energy Metals Syerston Scandium Project will continue through FY27, maturing the cost and design basis for the MBIX-based ion exchange circuit and downstream scandium refinery to support the project's final investment decision. This work sits alongside a broadening portfolio across lithium, uranium and rare earths.

In lithium, with the Go2Lithium cDLE® pilot in the Middle East having met its target KPIs for recovery, uptime and battery-grade carbonate production during the quarter, the focus now moves to converting those results into a full-scale commercial deployment. MBIX-based impurity removal in lithium refining remains a parallel route to revenue across the value chain.

The Company's digitisation initiative will continue to advance, extending digital twin and AI-assisted process optimisation across its platforms to improve design confidence, de-risk commissioning, and lift performance over the life of installed assets.

Overall, FY27 is expected to be a year of execution and conversion: delivering the contracted book, turning first-of-kind reference plants into repeat and recurring revenue, and building on the momentum now established across the Company's water, resource recovery and energy transition markets.

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This announcement is authorised for release to the market by the Board of Directors of Clean TeQ Water Limited.

About Clean TeQ Water Limited (ASX: CNQ) – Clean TeQ Water is a global technology leader headquartered in Melbourne, Australia, specialising in providing economic and environmentally sustainable solutions to address critical issues related to freshwater scarcity, mine tailings, and metal recovery. While the company has traditionally implemented projects using the engineering, procurement, and construction (EPC) approach, there is a strategic shift towards projects that generate annuity income or equity through technology license agreements to provide a more sustainable and long-term business model. Clean TeQ Water's core markets include water and wastewater recycling, lithium production, and the remining and rehabilitation of mine tailings. These markets reflect a commitment to addressing environmental challenges and promoting responsible resource management. The company has a presence in various locations, with offices in Melbourne, Perth, Darwin, Adelaide, Leeuwarden (Netherlands), Beijing, and Tianjin. Additionally, Clean TeQ Water has established partnerships in Africa and Latin America, showcasing its commitment to addressing global challenges and collaborating with stakeholders on an international level.

For more information about Clean TeQ Water please visit www.cleanteqwater.com.

FORWARD-LOOKING STATEMENTS

Certain statements in this news release constitute "forward-looking statements" or "forward-looking information" within the meaning of applicable securities laws. Such statements involve known and unknown risks, uncertainties and other factors, which may cause actual results, performance or achievements of the Company or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or information. Such statements can be identified using words such as "may", "would", "could", "will", "intend", "expect", "believe", "plan", "anticipate", "estimate", "scheduled",

“forecast”, “predict” and other similar terminology, or state that certain actions, events or results “may”, “could”, “would”, “might” or “will” be taken, occur or be achieved. These statements reflect the Company’s current expectations regarding future events, performance, and results, and speak only as of the date of this new release. Statements in this news release that constitute forward-looking statements or information include, but are not limited to, statements regarding: the effectiveness and cost effectiveness of Clean TeQ Water’s proprietary water treatment processes and the potential for the Company to expand its sales of water treatment plants. Readers are cautioned that actual results may vary from those presented. All such forward-looking information and statements are based on certain assumptions and analyses made by Clean TeQ Water’s management in light of their experience and perception of historical trends, current conditions and expected future developments, as well as other factors management believe are appropriate in the circumstances. These statements, however, are subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking information or statements including, but not limited to, unexpected changes in laws, rules or regulations, or their enforcement by applicable authorities; the failure of parties to contracts to perform as agreed; changes in commodity prices; unexpected failure or inadequacy of infrastructure, or delays in the development of infrastructure, and the failure of exploration programs or other studies to deliver anticipated results or results that would justify and support continued studies, development or operations.

Readers are cautioned not to place undue reliance on forward-looking information or statements.

Although the forward-looking statements contained in this news release are based upon what management of the Company believes are reasonable assumptions, the Company cannot assure investors that actual results will be consistent with these forward-looking statements. These forward-looking statements are made as of the date of this news release and are expressly qualified in their entirety by this cautionary statement. Subject to applicable securities laws, the Company does not assume any obligation to update or revise the forward-looking statements contained herein to reflect events or circumstances occurring after the date of this news release.

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

CLEAN TEQ WATER LIMITED

ABN

12 647 935 948

Quarter ended ("current quarter")

30 June 2026

Consolidated statement of cash flows	Current quarter A\$'000	Year to date (12 months) A\$'000
1. Cash flows from operating activities		
1.1 Receipts from customers	6,370	19,690
1.2 Payments for		
(a) research and development	(59)	(222)
(b) product manufacturing and operating costs *	(2,359)	(9,874)
(c) advertising and marketing	(39)	(172)
(d) leased assets	-	-
(e) staff costs	(1,473)	(5,804)
(f) administration and corporate costs	(902)	(1,875)
(g) insurance costs	(106)	(351)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	10	32
1.5 Interest and other costs of finance paid	(6)	(174)
1.6 Income taxes paid	(15)	(15)
1.7 Government grants and tax incentives	333	333
1.8 Other (provide details if material)	-	-
1.9 Net cash from / (used in) operating activities	1,754	1,568
2. Cash flows from investing activities		
2.1 Payments to acquire:		
(a) entities	-	-
(b) businesses	-	-
(c) property, plant and equipment	(19)	(54)
(d) investments	-	-
(e) intellectual property	-	-

Consolidated statement of cash flows		Current quarter A\$'000	Year to date (12 months) A\$'000
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	848
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	(19)	794

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	5,989
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	11	17
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	(208)
3.5	Proceeds from borrowings	387	436
3.6	Repayment of borrowings	(126)	(1,466)
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (repayment of lease liabilities)	(52)	(203)
3.10	Net cash from / (used in) financing activities	220	4,565

4.	Net increase / (decrease) in cash and cash equivalents for the period	-	-
4.1	Cash and cash equivalents at beginning of period	6,790	2,073
4.2	Net cash from / (used in) operating activities (item 1.9 above)	1,754	1,568
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(19)	794

Consolidated statement of cash flows		Current quarter A\$'000	Year to date (12 months) A\$'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	220	4,564
4.5	Effect of movement in exchange rates on cash held	(87)	(342)
4.6	Cash and cash equivalents at end of period	8,658	8,658

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter A\$'000	Previous quarter A\$'000
5.1	Bank balances	7,094	4,639
5.2	Call deposits	1,564	151
5.3	Bank overdrafts	-	-
5.4	Term Deposits	-	2,000
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	8,658	6,790

6. Payments to related parties of the entity and their associates

- 6.1 Aggregate amount of payments to related parties and their associates included in item 1
- 6.2 Aggregate amount of payments to related parties and their associates included in item 2

**Current quarter
A\$'000**

(162)

-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments

6.1: Includes Director fees and salary (including superannuation) for the Non-Executive and Executive Directors.

7. Financing facilities

Note: the term "facility" includes all forms of financing arrangements available to the entity.

Add notes as necessary for an understanding of the sources of finance available to the entity.

7.1 Loan facilities

7.2 Credit standby arrangements

7.3 Other (please specify)

7.4 **Total financing facilities**

7.5 **Unused financing facilities available at quarter end**

7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

Total facility amount at quarter end A\$'000	Amount drawn at quarter end A\$'000
387	387
5,037	4,708
151	151
5,575	5,246
	329

7.3 Cash backed bank guarantees secured against amounts held within a restricted Cash Deposit Account (5.2), issued in accordance with contractual performance obligations.

8. Estimated cash available for future operating activities

A\$'000

8.1 Net cash from / (used in) operating activities (Item 1.9)

8.2 Cash and cash equivalents at quarter end (Item 4.6)

8.3 Unused finance facilities available at quarter end (Item 7.5)

8.4 Total available funding (Item 8.2 + Item 8.3)

8.5 **Estimated quarters of funding available (Item 8.4 divided by Item 8.1)**

1,754

8,658

329

8,987

N/A

Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.

8.6 If Item 8.5 is less than 2 quarters, please provide answers to the following questions:

8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

N/A

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 27 July 2026

Authorised by the Board of Directors of Clean TeQ Water Limited

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.