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30 July 2026

**ASX Announcement**

## Jatcorp Strengthens Diversified Revenue Streams in Q4 FY26

Jatcorp Limited (ASX: JAT) ("Jatcorp" or the "Company), an Australian health and wellness consumer goods company, provides its quarterly activities and cash flow report for the quarter ending 30 June 2026 (Q4 FY26). Financial data for Q4 FY26 in this announcement is unaudited.

**Highlights**

- Revenue from operations was $12.93 million, up 12% from $11.5million in the prior corresponding quarter (Q4 FY25, PCP).
- Net operating cash flow was $0.92 million, up $0.25 million from PCP.
- Continued execution of diversification strategy, with increased contribution from Southeast Asia and Australia.
- Market feedback from Vietnam remains positive, with brand sales and awareness increasing in line with Jatcorp's plans and expectations.
- Jatcorp is also actively engaging with other potential distributors across Southeast Asia to explore further distribution opportunities.
- ANMA activities were positive in the quarter, with the facility securing two new customers, including its first from India.

**Jatcorp CEO, Sean Li, said:**

*"This quarter reflects continued progress in executing the Company's growth and market diversification strategy. Market feedback from Vietnam remains positive, with brand sales and awareness gradually increasing in line with the Company's plans and expectations. The Company is also actively engaging with potential distributors in Malaysia and Indonesia, with discussions progressing positively. Australian sales and promotional activities continued in line with expectations, while sales in China moderated due to seasonal factors.*

*Our manufacturing facility, ANMA, also continued to expand its customer base during the quarter, with two new customers coming on board and existing customers progressively transferring orders previously placed with other manufacturers to the ANMA facility. These developments demonstrate growing confidence in our manufacturing capabilities and support the Company's broader growth and diversification strategy.*

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**Business update**

During Q4 FY26, Jatcorp's overall business demonstrated growing momentum, providing a solid foundation for the continued implementation of the Company's geographic diversification strategy. This stability supports the development of a more balanced and resilient revenue base while further strengthening the Company's overall market position.

<u>Progress in Southeast Asia Market Expansion</u>

During Q4 FY26, Jatcorp made good progress on its partnership in Vietnam, focusing on stronger collaboration and market-entry activities. Early performance indicators and customer feedback have been positive, supporting management's confidence in the long-term opportunity in Vietnam and the broader region.

<u>Optimisation of China Market Operations</u>

During Q4 FY26, the Company continued to engage closely with its Exclusive distributor in China, H&S, regarding the Moroka distribution business. The parties have agreed on a new cooperation model, and certain activities have already commenced under the new arrangements.

The business will formally transition fully to the new model upon execution of the new distribution agreement, which is expected to strengthen the long-term partnership, improve operational efficiency, reduce Jatcorp's operational risks in the Chinese market, and support greater stability in the Company's China business.

<u>Advancement of the Australian Domestic Market Expansion</u>

A key focus during Q4 FY26 was broadening Jatcorp's domestic brand portfolio. Building on NEURIO's existing presence in Australia, the Company accelerated the local rollout and promotion of MOROKA products during the quarter. This expansion enhances the Company's visibility in the Australian functional dairy market and supports the development of a stronger and more diversified domestic platform.

<u>Manufacture</u>

During Q4 FY26, ANMA continued to strengthen its manufacturing capabilities, operational efficiency and service standards. The facility secured two new customers during the quarter, including one that engaged ANMA to manufacture products for sale in India. This represents ANMA's first extension of its OEM manufacturing services into the Indian market. Existing customers also increased their engagement by transferring additional orders previously placed with other manufacturers to ANMA, demonstrating growing confidence in ANMA's manufacturing quality and service capabilities.

ANMA's OEM pipeline continued to expand during the quarter, with Jatcorp and ANMA progressing discussions with several prospective customers. In addition to pursuing opportunities in Australia, the Company is exploring selected overseas markets to further broaden ANMA's OEM customer base in line with Jatcorp's wider growth strategy.

ANMA is also preparing for the next phase of technology and production-line upgrades. These initiatives are designed to enhance manufacturing capabilities, further improve product and service quality, and enable ANMA to deliver increasingly advanced and competitive manufacturing solutions to its customers.

**Expenditure on business activities**

A summary of the expenditure incurred on Jatcorp's business activities for the quarter is as follows:

| Expenditure Category | Q4 FY26 | Q4 FY25 | yoy |
|---|---|---|---|
| | AUD'000 | AUD'000 | (+/-)% |
| Product manufacturing and operating costs | 6,033 | 7,496 | -20% |
| Advertising and marketing costs | 593 | 1,382 | -57% |
| Leasing | 117 | 126 | -7% |
| Employees | 893 | 900 | -1% |
| Interest | 78 | 81 | -4% |
| Administration and corporate* | 827 | 1,022 | -19% |

*Note:*

- No international trading business in this reporting period.
- Some advertising and marketing costs were partially netted against related sales invoices.
- Administration and corporate costs were reduced due to the termination of online store operations in China.

**Related party transactions**

The payments made to related parties and their associates totalled $352K for the quarter including:

- Directors' remuneration and consulting fee of $119k.
- During the period, $233K marketing fee was paid to related party HS Group and its associates consistent with the Company's standard marketing fee policy.

This announcement was authorised by the Board of Jatcorp Limited.

**ENDS**

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**About Jatcorp Limited**

*Jatcorp Limited (ASX: JAT) is a rapidly evolving Australian health and wellness consumer goods company recognised for its innovative and unique health and functional food products. Our vision is to become a health and wellness consumer goods leader in the Asia Pacific region.*

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# Appendix 4C

## Quarterly cash flow report for entities subject to Listing Rule 4.7B

| Name of entity | |
|---|---|
| Jatcorp Limited | |
| **ABN** | **Quarter ended ("current quarter")** |
| 31 122 826 242 | 30/06/2026 |

| | Consolidated statement of cash flows | Current quarter $A'000 | Year to date (12 months) $A'000 |
|---|---|---|---|
| **1** | **Cash flows from operating activities** | | |
| 1.1 | Receipts from customers | 9,426 | 38,187 |
| | -Receipts from ordinarily sales | 8,314 | 37,859 |
| | -Receipts from customer deposit | 1,112 | 328 |
| 1.2 | Payments for | | - |
| | (a) research and development | - | - |
| | (b) -product manufacturing and operating costs | (6,033) | (27,934) |
| | (c) advertising and marketing | (593) | (4,505) |
| | (d) leased assets | (117) | (435) |
| | (e) staff costs | (893) | (3,448) |
| | (f) administration and corporate costs | (827) | (3,727) |
| 1.3 | Dividends received (see note 3) | - | - |
| 1.4 | Interest received | 17 | 36 |
| 1.5 | Interest and other costs of finance paid | (78) | (324) |
| 1.6 | Income taxes paid | - | 87 |
| 1.7 | Government grants and tax incentives | - | - |
| 1.8 | Other (provide details if material) | - | - |
| **1.9** | **Net cash from / (used in) operating activities** | **902** | **(2,063)** |

| | | | |
|---|---|---|---|
| **2** | **Cash flows from investing activities** | | |
| 2.1 | Payments to acquire: | | |
| | (a) entities | - | - |
| | (b) businesses | - | - |
| | (c) property, plant and equipment | - | (417) |
| | (d) investments | - | - |
| | (e) intellectual property | - | - |
| | (f) other non-current assets | - | - |
| 2.2 | Proceeds from disposal of: | | - |
| | (a) entities | - | - |
| | (b) businesses | - | - |
| | (c) property, plant and equipment | - | 1,101 |
| | (d) investments | - | - |
| | (e) intellectual property | - | - |

| | | | |
|---|---|---|---|
| | (f) other non-current assets | - | - |
| 2.3 | Cash flows from loans to other entities | - | - |
| 2.4 | Dividends received (see note 3) | - | - |
| 2.5 | Other (provide details if material) | - | - |
| **2.6** | **Net cash from / (used in) investing activities** | **-** | **684** |

| | | | |
|---|---|---|---|
| **3** | **Cash flows from financing activities** | | |
| 3.1 | Proceeds from issues of equity securities (excluding convertible debt securities) | - | 4,213 |
| 3.2 | Proceeds from issue of convertible debt securities | - | - |
| 3.3 | Proceeds from exercise of share options | - | - |
| 3.4 | Transaction costs related to issues of shares, convertible notes or options | - | (17) |
| 3.5 | Proceeds from borrowings | - | - |
| 3.6 | Repayment of borrowings | 3 | (6) |
| 3.7 | Transaction costs related to loans and borrowings | - | - |
| 3.8 | Dividends paid | - | - |
| 3.9 | Other (provide details if material) | - | - |
| **3.1** | **Net cash from / (used in) financing activities** | **3** | **4,190** |

| | | | |
|---|---|---|---|
| **4** | **Net increase / (decrease) in cash and cash equivalents for the period** | | |
| 4.1 | Cash and cash equivalents at beginning of quarter/year to date | **5,020** | **3,114** |
| 4.2 | Net cash from / (used in) operating activities (item 1.9 above) | 902 | (2,063) |
| 4.3 | Net cash from / (used in) investing activities (item 2.6 above) | - | 684 |
| 4.4 | Net cash from / (used in) financing activities (item 3.10 above) | 3 | 4,190 |
| 4.5 | Effect of movement in exchange rates on cash held | | |
| **4.6** | **Cash and cash equivalents at end of quarter** | **5,925** | **5,925** |

| **5** | **Reconciliation of cash and cash equivalents** at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts | **Current quarter $A'000** | **Previous quarter $A'000** |
|---|---|---|---|
| 5.1 | Bank balances | 5,925 | 5,020 |
| 5.2 | Call deposits | - | |
| 5.3 | Bank overdrafts | - | |
| 5.4 | Other (provide details) | - | |
| **5.5** | **Cash and cash equivalents at end of quarter (should equal item 4.6 above)** | 5,925 | 5,020 |

| **6** | **Payments to related parties of the entity and their associates** | **Current quarter $A'000** |
|---|---|---|
| 6.1 | Aggregate amount of payments to related parties and their associates included in item 1 | 352 |
| 6.2 | Aggregate amount of payments to related parties and their associates included in item 2 | |

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Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments

| | | Total facility amount at quarter end $A'000 | Amount drawn at quarter end $A'000 |
|---|---|---|---|
| **7** | **Financing facilities available**<br>*Note: the term "facility' includes all forms of financing arrangements available to the entity.*<br>*Add notes as necessary for an understanding of the sources of finance available to the entity.* | | |
| 7.1 | Loan facilities | 4,500 | - |
| 7.2 | Credit standby arrangements | 5 | - |
| 7.3 | Other (please specify) | | |
| **7.4** | **Total financing facilities** | 4,505 | - |

| | | |
|---|---|---|
| 7.5 | **Unused financing facilities available at quarter end** | 4,505 |

7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

7.1 NAB unsecured debt facility: $2 M , 45 days repayment ,Annual rate 1.5%+ATR rate; $1M ,120 days repayment ,Annual rate 1.5%+AIR rate; $1.5M,preapproval revolving leasing. Credit card limit:$5k

| | | $A'000 |
|---|---|---|
| **8** | **Estimated cash available for future operating activities** | |
| 8.1 | Net cash from / (used in) operating activities (Item 1.9) | 902 |
| 8.2 | Cash and cash equivalents at quarter end (Item 4.6) | 5,925 |
| 8.3 | Unused finance facilities available at quarter end (Item 7.5) | |
| 8.4 | Total available funding (Item 8.2 + Item 8.3) | 5,925 |
| 8.5 | **Estimated quarters of funding available (Item 8.4 divided by Item 8.1)** | N/A |

*Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.*

8.6 If Item 8.5 is less than 2 quarters, please provide answers to the following questions:

1. Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

   Answer: N/A

2. Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

   Answer: N/A

3. Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

   Answer: N/A

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**Compliance statement**

1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.

2 This statement gives a true and fair view of the matters disclosed.

Date: 30/07/2026

Authorised by: The Jatcorp Limited Board

(Name of body or officer authorising release – see note 4)

**Notes**

1 This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.

2 If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, AASB 107: Statement of Cash Flows apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.

3 Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.

4 If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".

5 If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.