31 July 2026

Babylon July 2026 Quarterly Update and Appendix 4C

Highlights:

- **Rental business delivered record revenue, with FY26 revenue expected to increase approximately 160% over FY25 to around $26m, supported by improving utilisation and earnings quality[1]**
- **Full year net operating cash inflow of $5.9m (+179% YoY), with customer receipts increasing to $38.2m (+21.9% YoY)**
- **Operational integration of the Blue Hire and Matrix acquisitions completed, strengthening Babylon's specialist water management rental platform**
- **Strategic exit from the Maintenance business progressed during the quarter, with the sale of Primepower Queensland executed subsequent to quarter end**
- **Rights Issue launched following quarter end to strengthen the balance sheet and support future growth**

Specialist resources services provider Babylon Pump & Power Limited ("Babylon" or "the Company") (ASX: BPP) is pleased to provide its quarterly update and Appendix 4C cash flow statement for the quarter ended 30 June 2026 (Q4 FY26).

The quarter marked continued strong operational performance in Babylon's specialist water management rental business, with record revenue, improving equipment utilisation and higher-quality earnings. During the period, the Company continued executing its strategic transition to a focused, high-margin water management rental business while progressing initiatives to strengthen its balance sheet and support future growth.

Strong demand across the Company's rental operations continued throughout the quarter, with fleet utilisation increasing to levels that required Babylon to selectively cross-hire equipment to satisfy customer demand. This reflects the strength of market conditions and demonstrates the earnings capacity of the expanded rental platform following the Blue Hire and Matrix acquisitions.

[1] All financial figures provided in this announcement are unaudited.

Babylon Pump & Power Limited | 1 Port Place, High Wycombe 6057 | PO Box 31, Como WA 6952
P +61 (0) 8 9454 6309 | W www.babylonpumpandpower.com
ABN 47 009 436 908

Consistent with Babylon's strategic focus on water management, activity within the Maintenance segment was progressively reduced during the quarter as the Company prepared for its planned exist from the business.

Commenting on the results, Babylon Managing Director Michael Shelby said:

“FY26 has been a transformational year for Babylon. Our rental business has delivered record revenue, strong cash generation and improving utilisation, demonstrating the benefits of the Blue Hire and Matrix acquisitions.

"At the same time, we've taken decisive steps to simplify the business through the exit of non-core operations, allowing management to focus entirely on our specialist water management rental platform.

"The recapitalisation currently underway will strengthen our balance sheet and position Babylon to continue investing in fleet expansion and delivering long-term value for shareholders.”

Cash Flow Commentary

Babylon generated net operating cash inflows of $1.1m during the quarter (+23.6% from Q4 FY25).

Customer receipts of $8.4m reflected the deliberate reduction in maintenance activity as the business prepared for divestment. Despite lower receipts, net operating cashflow improved due to the increasing contribution from higher-margin rental activities and continued focus on operational efficiency.

For the purpose of ASX Listing rule 4.7C.3, payments to related parties or associates of Babylon during the quarter totaled $96k. The payments were in respect of director fees, salaries and superannuation paid to executive and non-executive directors.

Cash at bank at quarter end was $1.0m, together with $6.1m of undrawn finance facilities.

Operations Update

Rental Segment

Babylon's specialist water management rental business continued to perform strongly throughout FY26 following the acquisition and successful integration of Blue Hire and Matrix in August 2025.

The expanded and integrated platform enables Babylon to engage earlier in project lifecycles and provides customers with a broader range of water management solutions, increasing customer penetration and revenue opportunities.

Rental segment revenue is expected to increase approximately 160% year-on-year to around $26m, with underlying segment EBITDA expected to exceed $9.0m.

Operational integration of both acquisitions has now been completed. Byron Ynema, founder of Blue Hire, will transition into the role of Executive Director Operations during FY27, further strengthening Babylon's operational leadership.

Enquiry levels from both new and existing customers remain strong and the Company continues to identify attractive opportunities to expand utilisation and earnings.

Maintenance Segment

During the quarter Babylon continued implementing its previously announced strategy to exit the Maintenance segment and focus exclusively on its specialist water management rental business. Operational activity was progressively reduced ahead of the sale of the Maintenance business (Primepower Queensland), announced subsequent to quarter end.

Strategy

Babylon's strategy remains centred on building a leading specialist water management business servicing the Australian resources sector, with a focus on rental and technical services.

The Company's recent strategic initiatives, including the acquisition and integration of Blue Hire and Matrix, the divestment of the non-core Ausblast and Primepower operations and continued investment in rental capability, have simplified the business, strengthened earnings quality and sharpened management's operational focus.

Babylon believes this focused operating model provides a strong platform for sustainable earnings growth, stronger margins and attractive long-term returns on capital.

Outlook

Babylon enters FY27 with positive operational momentum supported by improving fleet utilisation, strong customer demand and a healthy pipeline of opportunities across its water management rental business.

The Company expects to deliver FY26 revenue of approximately $30m - $32m and underlying EBITDA of $4.2m - $4.6m.

Subject to completion of the current recapitalisation, Babylon expects to be well positioned to continue investing in fleet expansion and capitalise on identified growth opportunities.

Events Subsequent to Quarter End

Rights Issue

Subsequent to quarter end, Babylon launched a partially underwritten non-renounceable Rights Issue seeking to raise up to approximately $12.7m before costs. The proceeds are intended to strengthen the Company's balance sheet, satisfy revised banking arrangements with NAB and provide capital to support future fleet expansion within the specialist water management rental business.

Sale of Primepower Queensland

Babylon also executed a Share Purchase Agreement for the sale of Primepower Queensland Pty Ltd to Maximor Nominees Pty Ltd (trading as Westralian Diesel). Completion is expected by the end of July 2026, subject to customary conditions precedent. The transaction completes Babylon's strategic exit from the Maintenance segment and further sharpens the Company's focus on its core water management rental business.

This ASX release has been authorised by the Board of Babylon Pump & Power Ltd.

For more information, please contact:

Michael Shelby

Managing Director
+61 (0) 8 9454 6309
mshelby@babylonpumpandpower.com

Tim Dohrmann

NWR Communications
+61 (0) 468 420 846
tim@nwrcommunications.com.au

About Babylon Pump & Power Ltd

Babylon Pump & Power Ltd (ASX: BPP) is a provider of speciality mining services to the resources sector in Australia. The company is a specialist in high-pressure pumping, dewatering and project water management with decades of experience supplying and maintaining equipment in remote and offshore locations. Babylon also provides a full range of speciality power generation solutions, including system design, installation, commissioning, operations and maintenance services.

With a team of highly experienced technicians, Babylon also provides full maintenance and asset management services for high horsepower mobile equipment including engines, power train assemblies and components. Babylon is based in Perth with operations in Western Australia and Queensland.

Appendix 4C

Quarterly cash flow report for entities

Name of entity

Babylon Pump & Power Limited

ABN	Quarter ended ("current quarter")
47 009 436 908	30 June 2026

Consolidated statement of cash flows			Current quarter $A'000	Year to date (12 months) $A'000
1.	**Cash flows from operating activities**			
1.1	Receipts from customers		8,398	38,201
1.2	Payments for:			
	(a)	research and development	-	-
	(b)	product manufacturing and operating costs	(2,889)	(17,427)
	(c)	advertising and marketing	-	-
	(d)	leased assets	-	-
	(e)	staff costs	(3,128)	(11,229)
	(f)	administration and corporate costs	(747)	(1,627)
1.3	Dividends received (see note 3)		-	-
1.4	Interest received		1	13
1.5	Interest and other costs of finance paid		(557)	(1,727)
1.6	Income taxes paid		-	-
1.7	Government grants and tax incentives		-	-
1.8	Other (incl Debt arrangement costs)		-	(349)
1.9	**Net cash from / (used in) operating activities**		**1,078**	**5,855**

2.	**Cash flows from investing activities**		
2.1	Payments to acquire or for:		
	(a) entities	-	-
	(b) businesses	-	(18,350)
	(c) property, plant and equipment	(113)	(1,677)
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	2,800
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (Term Deposit)	-	329
2.6	**Net cash from / (used in) investing activities**	**(113)**	**(16,898)**

3.	**Cash flows from financing activities**		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	3,642	44,326
3.6	Repayment of borrowings	(4,202)	(35,285)
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	(14)
3.10	**Net cash from / (used in) financing activities**	**(560)**	**9,027**

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	644	3,065
4.2	Net cash from / (used in) operating activities (item 1.9 above)	1,078	5,855
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(113)	(16,898)
4.4	Net cash from / (used in) financing activities (item 3.10 above)	(560)	9,027
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	**Cash and cash equivalents at end of period**	**1,049**	**1,049**

5.	**Reconciliation of cash and cash equivalents** at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	**Current quarter $A'000**	**Previous quarter $A'000**
5.1	Bank balances	1,049	644
5.2	Call deposits	-	-
5.3	Net cash from / (used in) investing activities (item 2.6 above)	-	-
5.4	Other (provide details)	-	-
5.5	**Cash and cash equivalents at end of quarter (should equal item 4.6 above)**	**1,049**	**644**

6.	**Payments to related parties of the entity and their associates**	**Current quarter $A'000**
6.1	Aggregate amount of payments to related parties and their associates included in item 1	96
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.

7.	**Financing facilities** *Note: the term "facility' includes all forms of financing arrangements available to the entity.* *Add notes as necessary for an understanding of the sources of finance available to the entity.*	**Total facility amount at quarter end $A'000**	**Amount drawn at quarter end $A'000**
7.1	Loan facilities	24,812	(20,183)
7.2	Credit standby arrangements	-	-
7.3	Other: Invoice finance facility	2,200	(743)
7.4	**Total financing facilities**	27,012	(20,926)

7.5	**Unused financing facilities available at quarter end** * Amortising loans are unable to be redrawn	6,086

7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.

Facilities as at 30th June 2026:

- NAB asset finance facility with a $2,000,000 revolving line of credit, NAB daily variable rate, with the interest rate fixed for the term of each drawing, secured by a GSA
- NAB 5-year term loan facility of $21,174,000, BBSY +3.5%, secured by GSAs over group assets and guarantees from group entities
- Toyota Fleet Management asset finance facility $750,000, rate variable +/- 7.30%, secured by GSA, subject to review
- Caterpillar Financial Australia Limited $750,000 amortising trade finance loan with a fixed interest rate of 5.29% p.a, secured by a parent company guarantee
- $138,000 amortising Premium Funding Loan with a 2.95% flat rate
- NAB invoice finance facility with a $2,200,000 revolving line of credit, NAB daily variable rate +1.50%, secured by a GSA

8.	Estimated cash available for future operating activities	$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	1,078
8.2	Cash and cash equivalents at quarter end (item 4.6)	1,049
8.3	Unused finance facilities available at quarter end (item 7.5)	6,086
8.4	Total available funding (item 8.2 + item 8.3)	7,135
8.5	**Estimated quarters of funding available (item 8.4 divided by item 8.1)**	N/A

Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.

8.6 If item 8.5 is less than 2 quarters, please provide answers to the following questions:

8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

Answer: N/A

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: N/A

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: N/A

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.

2 This statement gives a true and fair view of the matters disclosed.

Date: 31 July 2026

Authorised by: By the board

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.

2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, AASB 107: Statement of Cash Flows apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.

3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.

4. If this report has been authorised for release to the market by your board of directors, you can insert here: “By the board”. If it has been authorised for release to the market by a committee of your board of directors, you can insert here: “By the [name of board committee – eg Audit and Risk Committee]”. If it has been authorised for release to the market by a disclosure committee, you can insert here: “By the Disclosure Committee”.

5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council’s Corporate Governance Principles and Recommendations, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.