ASX Announcement

MLG OZ AND THE MARLINYU GHOORLIE ABORIGINAL CORPORATION ESTABLISH A JOINT VENTURE TO DELIVER MINING AND CIVIL SERVICES ON MARLINYU GHOORLIE COUNTRY

Key Highlights:

- MLG Oz Limited (MLG or the Company) has executed a Joint Venture and Shareholders Agreement with Marlinyu Ghoorlie Enterprises Pty Ltd (MGE), establishing an incorporated joint venture.
- The joint venture will provide mining and civil services to clients operating on Marlinyu Ghoorlie country in Western Australia, drawing on MLG's civil and mining, crushing and screening, bulk haulage and site services capabilities.
- The joint venture establishes a long-term platform positioning the joint venture as a partner of choice for clients operating on Marlinyu Ghoorlie country, in a region central to MLG's existing operations.
- The joint venture is designed to deliver enduring economic, employment, training and procurement benefits to the Marlinyu Ghoorlie People, alongside commercial returns to both partners.
- A number of potential opportunities are being assessed for delivery through the joint venture, some at an advanced stage.

The joint venture

MLG is pleased to announce that its wholly owned subsidiary, IMS Oz Ventures Pty Ltd, has entered into a Joint Venture and Shareholders Agreement with MGE, the commercial entity of the Marlinyu Ghoorlie Aboriginal Corporation.

The parties will hold equal interests in a newly incorporated joint venture company, Marlinyu Ghoorlie Enterprises MLG Oz Joint Venture Pty Ltd. Governance is shared through an equally represented board, with MLG acting as manager of the joint venture's operations.

The Federal Court of Australia recognised the Marlinyu Ghoorlie People's connection to their traditional country in December 2025, in proceedings that are continuing toward a final determination of native title. That country covers Kalgoorlie and Kambalda and extends west through Southern Cross to the eastern Wheatbelt, taking in the Company's Kalgoorlie base and much of MLG's established operating footprint.

The joint venture combines MLG's operational capability, plant and contracting experience with the authority and standing of the Marlinyu Ghoorlie People on their own Country — bringing together, in a single vehicle, the two things clients working on Marlinyu Ghoorlie country need most.

Consistent with its purpose, the joint venture is structured to build genuine, durable capability within the Marlinyu Ghoorlie community — including employment and training pathways, local procurement, and the development of the joint venture's own independent commercial capacity over time.

Strategic rationale

- **Complementary strengths.** The joint venture brings together the authority, knowledge and standing of the Marlinyu Ghoorlie People on their own Country with MLG's operational capability, plant and contracting experience.
- **Shared regional footing.** Both MLG and MGE are based in Kalgoorlie, within the region in which the joint venture will operate, supporting local delivery, local employment and local decision-making.
- **A platform, not a project.** The joint venture is designed to operate across MLG's full range of services over the long term — building its own independent commercial capability and creating sustained employment, training and enterprise opportunities for the Marlinyu Ghoorlie People.
- **Partner of choice.** This partnership, through the joint venture positions MLG as a preferred delivery partner for clients operating on Marlinyu Ghoorlie country, where Indigenous participation, land access and social licence are increasingly central to project approvals and procurement decisions.

Opportunities

The joint venture is able to tender for and deliver work immediately, drawing on MLG's existing plant, personnel, systems and accreditations. Its scope spans MLG's full-service range, including civil and construction, crushing and screening, bulk haulage and site services, and the supply of open pit mining and construction materials.

MLG CEO Mark Hatfield said:

"Marlinyu Ghoorlie country is at the centre of MLG's operations, and this partnership gives us a long-term platform for growth in a region we know exceptionally well. From day one, we've approached it as a genuine partnership built on shared value. Beyond the commercial opportunity, it's about creating lasting benefits for the Marlinyu Ghoorlie People through jobs, training and opportunities for local businesses. By building capability within the community, we help ensure the benefits endure long after individual projects are complete."

Authorised for release by the Board of Directors.

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About MLG Oz Limited

MLG Oz Limited (ASX: MLG) is a Kalgoorlie-based integrated mining services and resource asset management company, founded by Executive Chair, Murray Leahy. MLG delivers tailored solutions to mining operations, primarily focused on supporting its clients' ore processing facilities across gold, iron ore, lithium and other base metals in Western Australia and the Northern Territory.

MLG offers a comprehensive range of services under an integrated business model, often within a single contractual framework. These include Civil & Construction, Crushing & Screening, Bulk Haulage & Site Services, and the supply of Open Pit Mining & Construction Materials from MLG's strategically located regional quarries.

The Company's key capabilities include build, own, and operate models, contract crushing and screening services, as well as crusher feed and material management. Services extend to include construction, road maintenance, rehabilitation work, vehicle maintenance, and machinery and labour hire.

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