We inspire and equip everyone
to live their passion every day

SUPERCHEAP AUTO | rebel | BCF | macpac

Super Retail Group

2026 Super Retail Group
Full Year Results

Authorised for release by the Board of
Super Retail Group Limited

20 August 2026

Paul Bradshaw
Group Managing Director
& Chief Executive Officer

Acknowledgement of Country

I would like to acknowledge the Traditional Owners of the country on which we are each present and recognise their continuing connection to lands, waters and communities. We pay our respects to their Elders past and present.

Group highlights

Full year highlights

- Positive like-for-like growth over the full year despite significant disruption to trading conditions in Q4
- Embedded new leadership team and announced new 5-year strategy to capitalise on substantial addressable market opportunity and deliver growth through to 2031
- Delivery of key investment initiatives – transition to new distribution centre at Truganina on track and new HR Core and Payroll system implemented
- Growth in active club members[2], Net Promoter Score (NPS) and club member percentage of total sales, with strong momentum across all four brands
- Continued investment in network expansion and store refurbishments
- Targeted initiatives delivered continued improvement in 12-month rolling TRIFR[1] from 12.1 in FY25 to 10.9 in FY26

(1) TRIFR is Total Recordable Injury Frequency Rate
(2) Active club member is a club member who purchased in the last 12 months

Financial and operating highlights

Revenue and earnings

SALES

$4,200m

Total +3.2% | Like-for-like +1.8%

Normalised[3] PBT

$306.2m

(7.0%)

Normalised[3] NPAT

$225.9m

(2.8%)

Statutory NPAT

$205.9m

(7.2%)

Net debt

$14m

Profitability, Returns and Per share

Gross margin

45.7%

+10 bps

Normalised[3] PBT margin

7.3%

(80 bps)

Normalised[3] EPS

100.0¢

Statutory EPS

91.2¢

FY26 DPS

65.0¢

Return on Capital

16.7%

Customer / Team / Channel

Active club members[1]

13.1m

+4.8%

Sales from active club members[2]

85.5%

+1.5 ppts

Online sales

$552.1m

+5.3%

Online sales

13.1%

Of total sales

Customer NPS

74

+3 points

Total Recordable Injury Frequency Rate

10.9

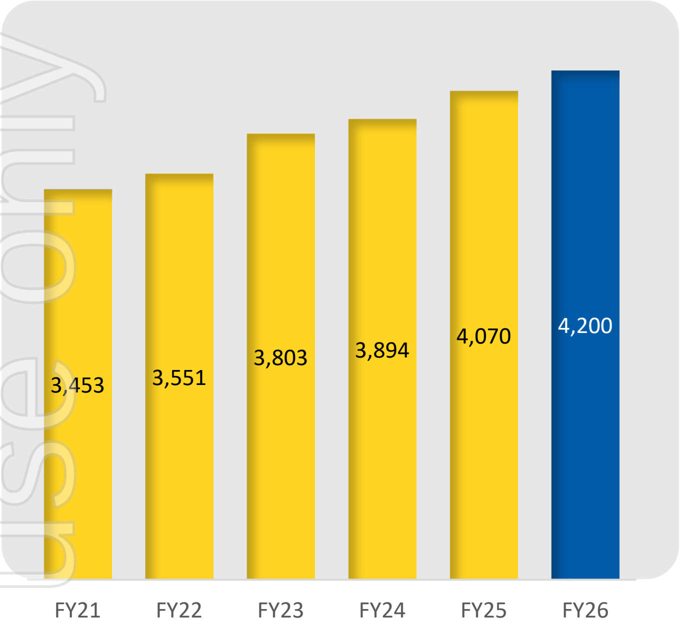
FY25: 12.1

(1) Active club member is a club member who purchased in the last 12 months. Growth represents 12 month increase in membership.
(2) Represents total active club member sales as a % of total retail sales (excluding trade). Previously calculated as total active club member sales a % of total sales (including trade).
(3) Details of other items not included in normalised NPAT are set out in the Segment Note in the Appendix.

Solid first half under-pinned full year performance

Like-for-like growth moderated in the second half following economic disruption in Q4

GROUP SALES ($m)



	1H26 LFL sales growth (%)	2H26 LFL sales growth (%)	FY26 LFL sales growth (%)	FY26 Total sales growth (%)
SUPERCHEAP AUTO	3.5	1.8	2.7	3.9
rebel	3.8	3.8	3.8	4.5
BCF	(1.6)	(2.7)	(2.1)	0.2
macpac	7.8	(4.2)	1.5	3.5
TOTAL GROUP	**2.5**	**1.1**	**1.8**	**3.2**

Profit before tax declined, driven by deliberate strategic investments

Gross margin
45.7% **+10 bps**
Gains by rebel & BCF partially offset by modest declines at SCA & Macpac

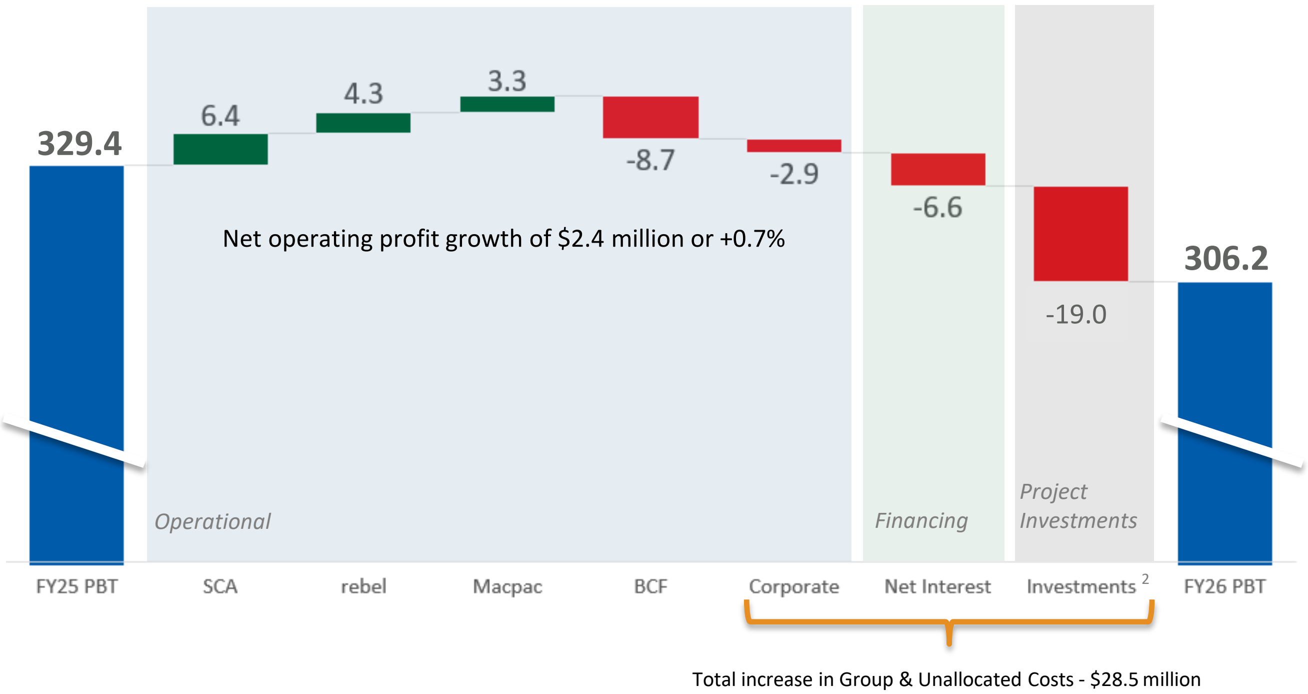
Operating costs[1]
37.3% **+30 bps**
of sales
4% growth driven by new stores, rent and wage inflation

Net interest[4] expense
0.2% **+10 bps**
of sales
Lower average cash holdings post capital returns

Project investments
0.9% **+50 bps**
of sales
Transition costs for new distribution centre, and HR Core & Payroll system

Normalised PBT margin
7.3% **(80 bps)**

FY26 normalised[3] PBT evolution by operational, financing and investment drivers ($ million)



1. Normalised. Includes depreciation & amortisation and AASB 16 lease financing costs.
2. Incremental FY26 investments associated with commissioning of new distribution centre at Truganina, and implementation of new HR Core & Payroll system
3. Details of other items not included in normalised NPAT are set out in the Segment Note in the Appendix.
4. Excludes AASB16 interest on leases

Customer highlights

Growth in active club members, store NPS and club member percentage of total sales

13.1m
ACTIVE CLUB MEMBERS[1] (UP 5%)

74
CLUB MEMBER NPS (UP 3)

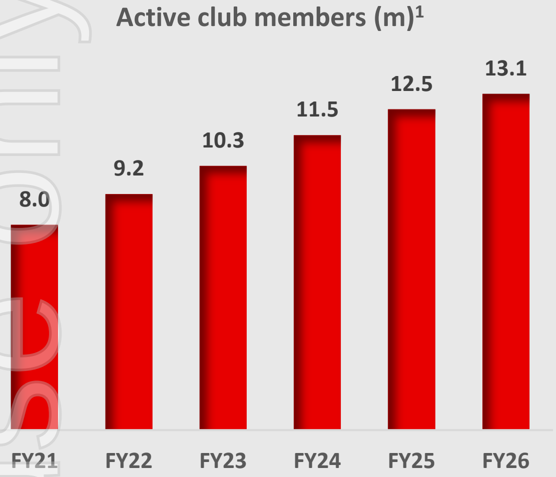
85.5%
CLUB MEMBER % OF SALES[2] (UP 1.5 PPTS)

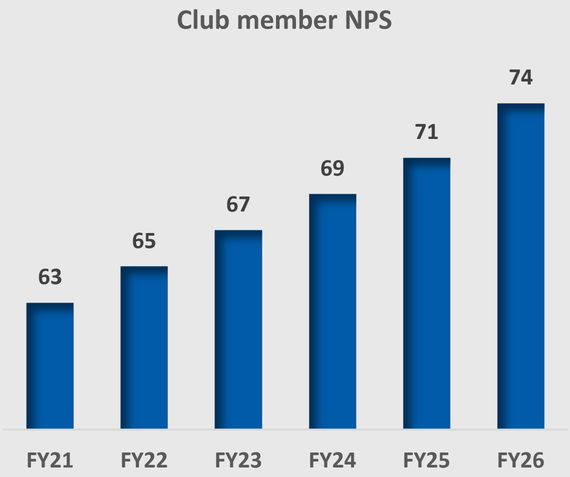
SUPERCHEAP AUTO	rebel	BCF	macpac
CLUB MEMBER NPS (UP 6) **75**	CLUB MEMBER NPS (UNCHANGED) **70**	CLUB MEMBER NPS (UP 3) **77**	CLUB MEMBER NPS (UP 2) **75**
CLUB MEMBER % OF SALES[2] (UP 1 PPTS) **84%**	CLUB MEMBER % OF SALES (UP 2 PPTS) **83%**	CLUB MEMBER % OF SALES (UP 1 PPTS) **92%**	CLUB MEMBER % OF SALES (UP 4 PPTS) **80%**

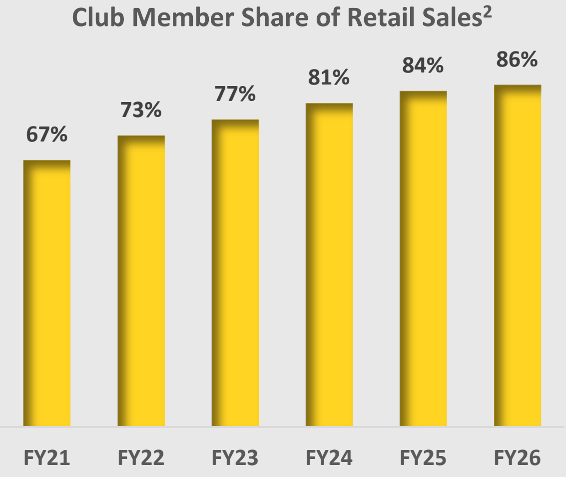
(1) Active club member is a club member who purchased in the last 12 months. Growth represents 12 month increase.
(2) Represents total active club member sales as a % of total retail sales (excluding SCA trade). Previously calculated as total active club member sales a % of total sales (including SCA trade).

Investment in our loyalty programs delivering growth in active club member metrics

More engaged club members contributing a growing share of total revenue







1. Active club member is a club member who purchased in the last 12 months.
2. Represents total active club member sales as a % of total retail sales (excluding trade). Previously calculated as total active club member sales a % of total sales (including trade).

Store network highlights

Delivered a strong pipeline of new store openings in FY26

CURRENT STORES	NET NEW STORES OPENED IN FY26	TARGETED NET STORE OPENINGS IN FY27
797	15	18

	SUPERCHEAP AUTO	rebel	BCF	macpac
FY26 NET STORE OPENINGS	10	0	5	0
TARGETED FY27 NET STORE OPENINGS	8	5	4	1

In FY26 the Group opened 28 stores and closed 13 resulting in a net increase of 15.
rebel closed 9 stores, Macpac closed 4 stores.

Digital and omni-retail highlights

	SUPERCHEAP AUTO	rebel	BCF	macpac	TOTAL GROUP
In-store	91%	82%	88%	84%	87%
Click & Collect	7%	5%	7%	2%	6%
Home delivery	2%	13%	5%	14%	7%

GROUP FY26 ONLINE SALES
$552m

HOME DELIVERY % OF FY26 ONLINE SALES
52%

FY26 ONLINE SALES GROWTH
5.3%

CLICK & COLLECT % OF FY26 ONLINE SALES
48%

FY26 CLICK & COLLECT GROWTH
10.3%

% OF FY26 SALES COMPLETED IN STORE
93%

Full year results and brand highlights

Group results

$m	FY26 (52 weeks)	FY25 (52 weeks)	Change
Total sales	4,199.8	4,070.1	3.2%
Total segment EBITDA	773.7	758.0	2.1%
Segment D&A	(384.9)	(358.3)	7.4%
Total segment EBIT	388.8	399.7	(2.7%)
Finance costs	(82.6)	(70.3)	17.5%
Normalised segment PBT	306.2	329.4	(7.0%)
Segment income tax expense	(80.3)	(97.0)	(17.2%)
Normalised NPAT	225.9	232.4	(2.8%)
Other items not included in normalised NPAT[1]	(20.0)	(10.6)	88.7%
Profit attributable to owners	205.9	221.8	(7.2%)

(1) Details of other items not included in normalised NPAT are set out in the Segment Note in the Appendix.

Segment results

$m	FY26 (52 weeks)		FY25 (52 weeks)	
Segment	**Sales**	**PBT**	**Sales**	**PBT**
Supercheap Auto	1,591.6	203.3	1,531.5	196.9
rebel	1,422.7	105.1	1,361.7	100.8
BCF	952.7	52.3	950.7	61.0
Macpac	239.5	13.6	231.4	10.3
Group and Unallocated	(6.7)	(68.1)	(5.2)	(39.6)
Total	**4,199.8**	**306.2**	**4,070.1**	**329.4**

Supercheap Auto highlights

Supercheap Auto is Australia and New Zealand's favourite[1] specialty automotive parts and accessories retail business

- Solid momentum over first nine months before onset of fuel crisis in April, improved performance May and June
- Delivered market share gains in both full year and second half
- Initiated key ranging improvements with a strong response from customers
- Launched new "Spend & Get" loyalty program, replacing the previous Best Price Credit
- Substantial increase in club member NPS
- Delivered ongoing network expansion and store upgrades
- Over 1 million fitments completed in the period, up 12 per cent on FY25

(1) Source: Stellar Market Research March 2026 quarterly survey based on main store preference.

SUPERCHEAP AUTO

- Total sales increased by 3.9 per cent to $1.6 billion. Like-for-like sales grew 2.7 per cent, primarily due to higher average transaction values.
- Like-for-like sales grew 1.4 per cent in New Zealand and 2.8 per cent in Australia. Demand moderated in the fourth quarter due to the onset of the fuel crisis.
- Under the Bonnet categories continued to be key growth drivers, supported by recent ranging initiatives with strong performance across Filtration, Fuel and Cooling as well as Braking, Ignition & Parts. Above the Bonnet categories Safety & Comfort and Wipers & Electrical performed well, whilst the Portable Power & Trailer category drove growth in Home, Garage & Outdoors.
- Gross margin declined by 30 bps due to negative product mix, whilst elevated oil prices led to some inflationary pressures in the second half. Cost of doing business grew 3.2 per cent and declined by 20 bps as a percentage of sales.
- Segment profit before tax margin declined by 10 bps and Segment PBT of $203.3 million was 3.3 per cent higher than the previous period.
- Online sales grew 17 per cent to $147 million and represented 9 per cent of total sales.
- Active club membership grew by 4 per cent and club members represented 84 per cent of total sales. Club member NPS rose by 6 points to 75.
- SCA opened ten stores resulting in 362 stores at period end.

$m	FY26	FY25	Change
Sales	1,591.6	1,531.5	*3.9%*
Segment EBITDA	353.4	339.1	*4.2%*
Segment EBIT	226.0	218.4	*3.5%*
Segment PBT	203.3	196.9	*3.3%*
Segment PBT margin	*12.8%*	*12.9%*	*(10bps)*

362	5.1m	2.7%	14.2%	12.8%
STORES	ACTIVE CLUB MEMBERS	LFL SALES GROWTH	EBIT MARGIN	PBT MARGIN

rebel highlights

rebel is Australia's leading sporting goods and apparel retailer[1]. Our goal is to inspire everyone to chase their sporting dreams and passions

- Solid top line momentum, delivering steady like-for-like growth across the period, amidst softer sporting category performance and elevated competition
- Continued market share momentum, with solid share gains over 6 months, 1-year and 2-year time frames
- Progress in lifting retail execution with improved metrics for stock loss and inventory availability in the second half
- Margin performance strengthened in the second half, supported by improved promotional discipline and a more favourable product mix
- Successful FIFA World Cup campaign boosted customer engagement and supported second-half sales performance

(1) Source: Stellar Market Research March 2026 quarterly survey based on main store preference.

rebel

- Total sales increased by 4.5 per cent to $1.4 billion. Like-for-like sales grew by 3.8 per cent, with growth in both transaction numbers and average transaction value.
- Growth was led by strong performances in sports equipment, accessories and recovery. Footwear continued to perform well despite increasing competitive intensity. Licensed apparel was a standout performer, particularly in the second half, supported by strong customer engagement around the FIFA Men's World Cup.
- Gross margin improved by 60 bps reflecting improved promotional discipline and favourable product mix in the second half. Stock loss levels have stabilised, with a range of initiatives being implemented across the business targeting an improvement in the medium term.
- Segment profit before tax margin of 7.4 per cent was in line with the prior year, as the improvement in gross margin was offset by an increase in cost of doing business as a percentage of sales, driven primarily by occupancy expenses.
- Segment PBT grew 4.3 per cent to $105.1 million.
- Active club membership grew 5 per cent and represented 83 per cent of total sales.
- Online sales of $253 million represented 18 per cent of total sales. Click & Collect represented 28 per cent of online sales.
- rebel opened nine stores, and closed nine, resulting in 162 stores at period end.

$m	FY26	FY25	Change
Sales	1,422.7	1,361.7	*4.5%*
Segment EBITDA	275.8	255.3	*8.0%*
Segment EBIT	132.4	123.7	*7.0%*
Segment PBT	105.1	100.8	*4.3%*
Segment PBT margin	*7.4%*	*7.4%*	-

162	**4.3m**	**3.8%**	**9.3%**	**7.4%**
STORES	ACTIVE CLUB MEMBERS	LFL SALES GROWTH	EBIT MARGIN	PBT MARGIN

BCF highlights

BCF is Australia's favourite[1] outdoor retailer, with stores located in every Australian state and territory

- Challenged financial result for BCF, although improved performance toward the end of the period
- Lapping a very strong FY25, outdoor activity in FY26 was moderated by environmental factors in the first half. The second half was more acutely impacted by the onset of the fuel crises during the crucial Easter trading period
- BCF continued to deliver on their network plan, with the successful launch of large format stores (such as Toowoomba West), and Superstores (Palmerston and Taren Point)
- Good progress toward launch of 4x4 fitment, with Cannington superstore commencing its trial in Q1 FY27
- Club members represented 92 per cent of full year sales and club member net promoter score increased by 3 points to a record 77

(1) Source: Stellar Market Research March 2026 quarterly survey based on main store preference.

- BCF faced more challenging conditions in FY26 with total sales up 0.2 per cent to $952.7 million. Network expansion offset a decline in like-for-like growth across the period.
- First half trading was impacted by adverse environmental conditions in South Australia and Victoria resulting in a reduction in marine and fishing activity. Despite a positive start to the second half, the leisure category was heavily impacted by the sharp increase in domestic fuel prices and concerns around supply shortages, which significantly moderated outdoor leisure activity over the crucial Easter trading period.
- Like-for-like sales declined by 2.1 per cent, with a modest increase in average transaction value more than offset by a decline in transaction volumes.
- Queensland reported positive like-for-like growth, offset by declines in Victoria and South Australia. Caravaning performed well, along with categories spanning camp cooking & dining, and electronics. 4WD categories were impacted by the fuel crisis in the second half.
- Gross margin increased by 20 bps. Cost of doing business grew 3.6 per cent, increasing by 110 bps as a percentage of sales.
- Segment profit before tax decreased by 14.3 per cent to $52.3 million, with the PBT margin declining by 90 bps to 5.5 per cent.
- Active club membership grew by 4 per cent, representing 92 per cent of total sales.
- Online sales grew by 3 per cent to $113 million and represented 12 per cent of total sales.
- BCF opened five stores, resulting in 170 stores at period end.

$m	FY26	FY25	Change
Sales	952.7	950.7	*0.2%*
Segment EBITDA	145.0	150.7	*(3.8%)*
Segment EBIT	66.4	75.4	*(11.9%)*
Segment PBT	52.3	61.0	*(14.3%)*
Segment PBT margin	*5.5%*	*6.4%*	*(90 bps)*

170 STORES

2.8m ACTIVE CLUB MEMBERS

(2.1%) LFL SALES GROWTH

7.0% EBIT MARGIN

5.5% PBT MARGIN

Macpac highlights

Macpac is New Zealand’s original, technical outdoor brand that gives you the confidence and spirit to take on anything

- Macpac enjoyed strong momentum over the first nine months before unseasonably warm conditions during Q4 moderated demand during the key peak trading period
- Disciplined gross margin management following clearance activity in Q1 and well contained cost of doing business delivered strong operating leverage and profit growth over the full year
- Further expansion of store network, and maturation of prior year store openings contributed to improved brand awareness in Australia
- Record club member net promoter score, increasing 2 points to 75
- Achieved 0.9m active customers, an increase of 13 per cent on prior year

macpac

- Total sales increased by 3.5 per cent to $239.5 million, like-for-like sales grew 1.5 per cent.
- Like-for-like sales grew 3.7 per cent in New Zealand, and 0.3 per cent in Australia. Subdued demand in NSW and Victoria was offset by robust growth outside of those states.
- After a strong first nine months, extended mild winter conditions moderated demand during the peak trading season late in the period.
- Baselayers, midlayers, and tops & tees were among the strongest-performing categories. Demand for insulation products was subdued, reflecting the milder winter conditions late in the period.
- Gross margin declined by 30 bps, due largely to clearance activity in the first quarter.
- Cost of doing business as a percentage of sales declined by 150 bps, reflecting a strong focus on managing costs and a reduction in network activity.
- Segment profit before tax grew by 32.0 per cent to $13.6 million. Profit before tax margin increased by 120 basis points to 5.7 per cent.
- The AUD:NZD exchange rate increased by 13 per cent throughout the year, creating a headwind to the translation of revenue and profits from New Zealand operations. Profit before tax growth at constant currency was 44.7 per cent.
- Active club membership grew 13 per cent and represented 80 per cent of retail sales. Online sales of $40 million represented 16 per cent of total sales.
- Macpac opened four stores and closed four resulting in 103 stores at period end.

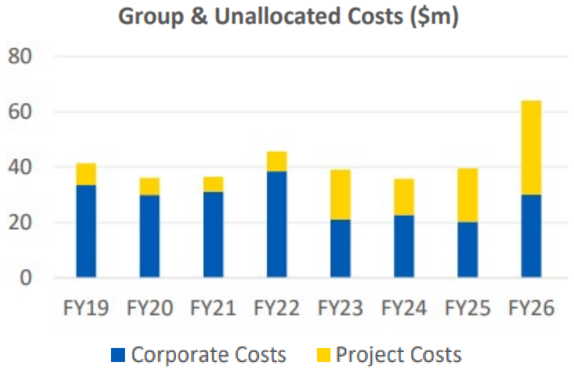
$m	FY26	FY25	Change
Sales	239.5	231.4	*3.5%*
Segment EBITDA	48.1	43.3	*11.1%*
Segment EBIT	17.6	14.3	*23.1%*
Segment PBT	13.6	10.3	*32.0%*
Segment PBT margin	*5.7%*	*4.5%*	*120 bps*

103	0.9m	1.5%	7.3%	5.7%
STORES	ACTIVE CLUB MEMBERS	LFL SALES GROWTH	EBIT MARGIN	PBT MARGIN

Group and unallocated

- Group and unallocated includes corporate costs not allocated to segments, investments in Group projects and financing costs.
- Total group and unallocated costs increased by $28.5 million to $68.1 million. Investments including the new distribution centre and HR Core & Payroll system increased by $19 million to $37 million and remaining corporate expenses increased by $9.5 million.
- The HR Core & Payroll system is now in operation throughout the business, and the new distribution centre at Truganina is progressing as planned with the transition of Supercheap Auto into the facility completing a staged migration of the brands in August 2026.
- Net interest expense increased by $6.6 million. The average cash position in FY26 was lower relative to the prior year following the payment of the FY25 special dividend in the first half.
- As communicated at the Investor Day in June 2026, ongoing investments associated with the transformation program (Project Ignite[1]) are expected to result in approximately $60 million per annum of total Group & Unallocated costs in FY27.

$m	FY26	FY25
Segment PBT	**(68.1)**	**(39.6)**
Comprising:		
Corporate costs	(21.3)	(18.4)
Project Investments	(37.0)	(18.0)
Interest revenue	1.1	2.7
Interest expense	(10.9)	(5.9)



Corporate costs were lower in FY23-FY25 due to excess cash balances lowering net finance costs over that period.

(1) As outlined at the Investor Day in June 2026, Project Ignite is a Group-wide transformation program focused on strengthening customer, team and operational capabilities

Group balance sheet

- The Group has maintained its strong balance sheet position, with net debt of $14 million, comfortably within its targeted gearing range.
- Total inventory of $959.9 million was $73.1 million higher compared with the previous period, reflecting a 2 per cent increase in the store network (a net 15 new stores) and a 6 per cent increase in inventory per store.
- The increase in inventory per store was driven by ongoing cost of goods inflation, and tactical investments in working capital.
- Supercheap Auto increased its inventory holdings towards the end of the period to protect against potential disruptions to supply.
- In response to challenges in the first half, rebel sought to improve stock availability levels, with inventory per store increasing 11 per cent year on year.
- BCF saw a more modest increase of 5 per cent whilst inventory per store at Macpac declined from elevated levels in the prior year.
- Inventory quality remains high, with aged inventory levels within a targeted range.

$m	FY26	FY25
Inventory		
Supercheap Auto	335.8	305.0
rebel	290.2	260.5
BCF	264.1	243.3
Macpac	70.7	78.9
Group	(0.9)	(0.9)
Total Inventory	**959.9**	**886.8**
Trade payables	(453.3)	(421.1)
Net inventory investment	**506.6**	**465.7**
Property, plant and equipment & computer software	426.3	414.1
Net (debt) / cash position	**(14.0)**	**63.3**

Group cash flow

- Operating cash flow of $593.1 million was $15.8 million above the previous period, reflecting an increased investment in working capital, more than offset by lower cash tax payments.
- Operating cash conversion[1] of 92 per cent remained strong, albeit modestly below the 95 per cent from the prior year due to the increased investment in working capital.
- Capital expenditure in the store network comprised $60.1 million, $24.1 million below the prior year.
- Ongoing investment included upgrading the rebel store network and the roll out of BCF large format and superstores, with more moderate activity in Supercheap Auto ahead of a new Generation 5 and large store format program. Macpac continues to pursue a measured expansion plan following a significant increase in the network during FY25.
- Other capital expenditure declined by approximately $18 million relative to FY25 due to the completion of several supply chain projects that were prominent in the prior year.

$m	FY26	FY25
Reported EBITDA	**745.1**	**742.9**
Investment in Working Capital[2]	(59.8)	(38.8)
Cash tax paid	(93.4)	(127.5)
Other	1.2	0.7
Operating cash flow	**593.1**	**577.3**
Store capex	(60.1)	(84.2)
Other capex	(63.1)	(81.2)
Investing cash flow	**(123.2)**	**(165.4)**
Dividends & interest	(294.4)	(334.7)
Lease principal payments	(252.5)	(231.6)
Proceeds from borrowings	32.0	-
Financing cash flow	**(514.9)**	**(566.3)**
Net cash flow	**(45.0)**	**(154.4)**

(1) Operating cash conversion is measured as pre-tax operating cash flow compared to EBITDA.
(2) Captures increase / decrease in receivables, inventories, payables and provisions – refer note 21 of the Group's consolidated financial statements.

Returns, capital ratios and FX

- The Group delivered normalised EPS of 100.0 cents.
- Normalised EPS benefited from a lower effective tax rate in the period.
- Annualised Return on Capital (ROC) declined to 16.7 per cent, driven by elevated near term project spend, together with recent larger scale infrastructure investments. ROC remains comfortably above the Group's cost of capital.
- The average realised AUD to USD FX rate in FY26 was 0.661 (FY25 0.657).
- The Board has determined to pay a fully franked final ordinary dividend of 33 cents per share, bringing the full year ordinary dividend total to 65 cents per share.
- The Group applies the following key principles in relation to dividends and capital management:
  - Dividend payout policy – pay ordinary dividends equating to 55 per cent to 65 per cent of underlying NPAT, fully franked
  - Balance sheet – maintain conservative credit metrics

	FY26	FY25	Change
Normalised EPS (cents)	100.0	102.9	(2.8%)
Statutory basic EPS (cents)	91.2	98.2	(7.1%)
Ordinary DPS (cents)	65.0	66.0	(1.5%)
Special DPS (cents)	-	30.0	

	FY26	FY25	Change
Annualised Post Tax Return on Capital (ROC)[1]	16.7%	17.7%	(1.0ppts)
Fixed charge cover – normalised EBITDAL[1]	2.2x	2.3x	(0.1x)
Net debt / EBITDA – normalised[1]	0.0x	(0.1x)	0.1x
Average net (debt) / cash position	($64m)	$37m	($101m)

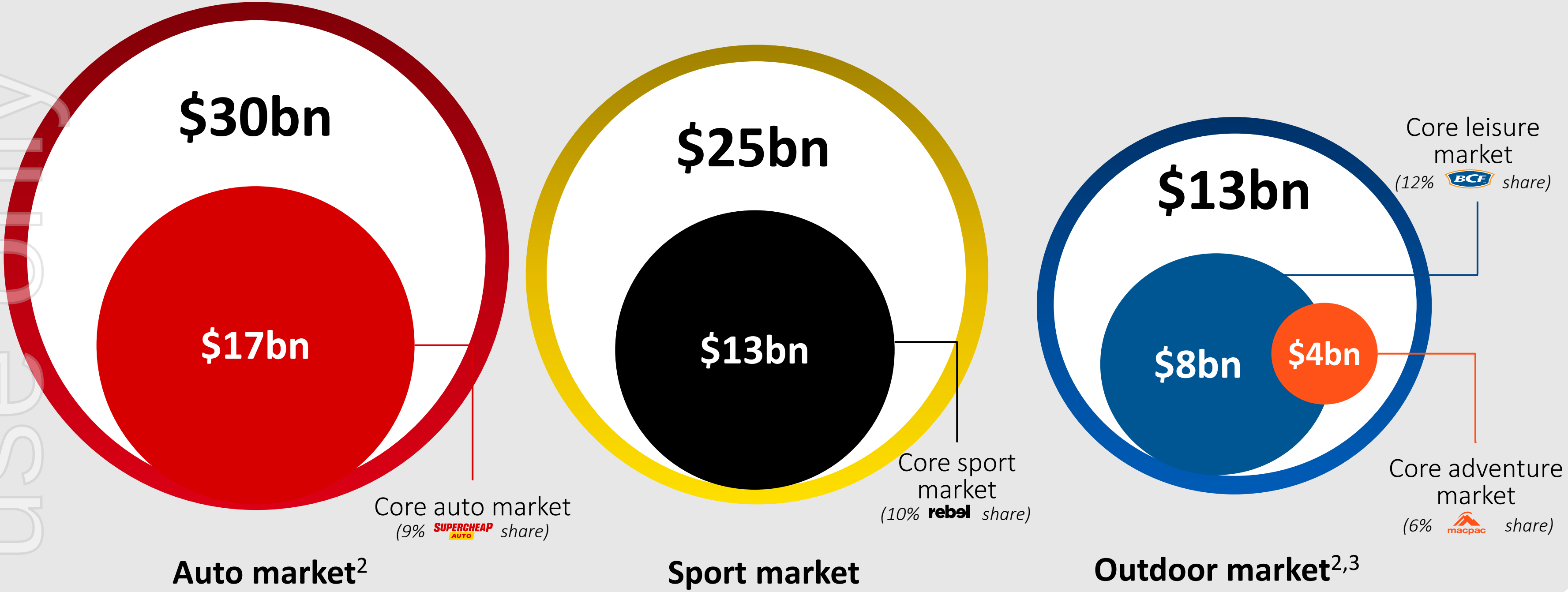
(1) Pro forma as if AASB 16 did not apply

Corporate strategy

All four brands have clear headroom for growth

Super Retail Group

$65 billion total addressable market across our three categories[1]



1. Boston Consulting Group and Super Retail Group management team FY25 market estimates, as at 31 October 2025
2. 4WD category duplicated in Auto and Outdoor markets but included only once in $65bn TAM
3. There is overlap between Core Adventure and Core Leisure market categories, with both existing within the overall Outdoor market

Our strategy to fuel the next phase of growth

Super Retail Group

OUR PURPOSE

We inspire and equip everyone to live their passion every day

OUR VISION

Be the first choice for customers in Australia and New Zealand

OUR GROWTH ENGINES

SUPERCHEAP AUTO
- Range
- Store format
- Fitment

rebel
- Regional stores
- Private brand
- Owning sport

BCF
- Superstores
- Large format
- 4WD fitment

macpac
- Product
- Brand awareness
- Network

POWERED BY TRANSFORMATION

Ignite

CUSTOMER
Meeting customers where and how they shop

TEAM
Helping teams perform at their best

FLOW
Streamlining end-to-end retail processes

VALUE
Sustainable cost advantage

FOUNDATIONS
Embedding digital, data, AI and process foundations that enable integration and scale.

Maintained by Continuous improvement in retail execution

Investment in stores underpins outlook for capital expenditure

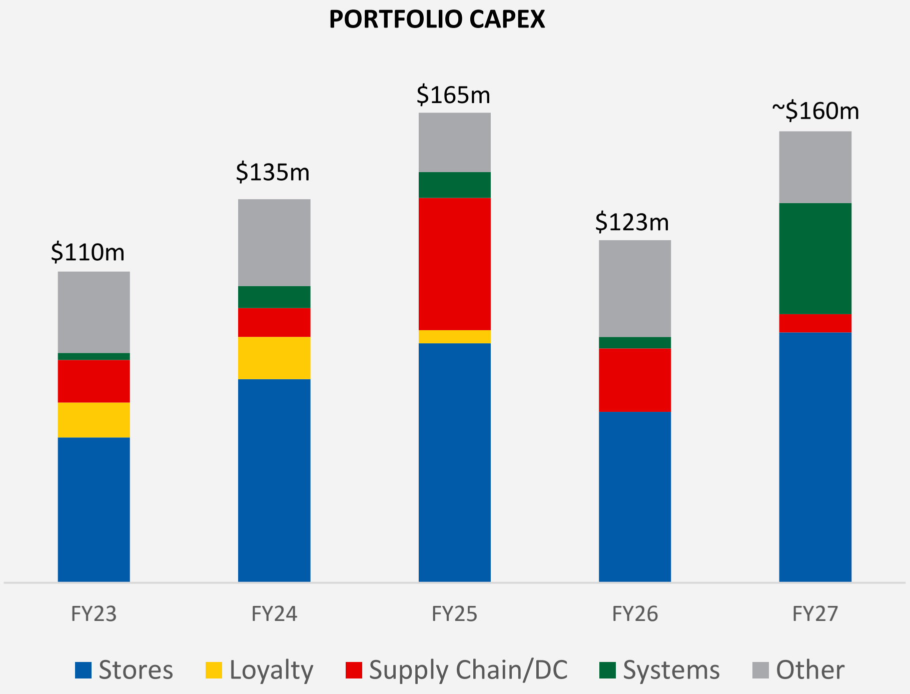
Investment in stores and supply chain in FY26

Investment in new stores and refurbishments continues to underpin the annual capital expenditure envelope.

Capex on loyalty is now largely complete with the establishment and roll out of the rebel and SCA loyalty programs.

FY25 represented the peak period of investment in supply chain / new distribution centre in Victoria with spend moderating in FY26.

As communicated at the Investor Day in June 2026, investment in systems / technology associated with the Project Ignite transformation initiatives are anticipated to grow within the capital envelope in coming years.



Responsible business

We are committed to growing in a sustainable way

Super Retail Group

WGEA Employer of Choice for Gender Equality

greenstar 5 Certified

Truganina DC

Fostering a safe, engaged, and future fit workforce

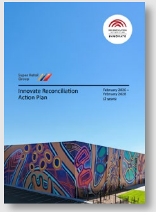
Preserving our social licence to operate

Acting and disclosing on climate-related risk and opportunity

Delivering meaningful community and environmental impact

Strengthening supply chain resilience and responsibility

Supporting the transition to a circular economy



Refreshed 2030 waste diversion target from landfill >80% of waste

To view and download these documents, visit
https://superretailgroup.com.au/responsible-business/

Progress towards our key focus areas in FY26

People & Community

Funds raised[1] for community organisations

>$3 million

Across Australia and New Zealand

SAFETY – TRIFR[2]

10.9 in FY26

An improvement from 12.1 in FY25

Female representation: senior leadership

42.6%

Up 1.6 ppts from 41% in FY25

Female representation: Board

50%

Average Gender Pay Gap

1.3%

Compared to retail industry mid-point average of 9.7%

Environment

Waste diversion

72.4%

FY25: 65.9%

2.3 MW

Total rooftop solar installed

GHG emissions intensity

13.9

CO_2e/$M revenue

FY25: 13.9

Sports shoe recycling

199,013

Up 17% on FY25

Recycled engine oil (L)

1,747,765

Up 17% on FY25

Recycled car batteries

179,519

Up 6% on FY25

Expanded our product stewardship programs, helping customers repair, reuse or recycle their products

Renewable Power Purchase Agreement (PPA) contracted[3] to cover the majority of our sites located in QLD, NSW, Vic, ACT and SA

Published Super Retail Group's inaugural Climate-Related Financial Disclosures within the FY26 Annual Report

(1) Funds raised consists of both direct and indirect donations
(2) TRIFR is Total Recordable Injury Frequency Rate
(3) Commencing 1 January 2027

Trading update

FY27 trading update

	Like-for-Like Sales Growth FY27 v FY26 (Weeks 1 to 7)	Total Sales Growth FY27 v FY26 (Weeks 1 to 7)
Supercheap Auto	4.0%	5.3%
rebel	1.1%	2.8%
BCF	0.4%	5.5%
Macpac	(8.9%)	(10.2%)[1]
Group Total	**1.5%**	**3.5%**

- The Group has experienced a positive start to FY27, with like-for-like sales growth of 1.5 per cent, and total sales growth of 3.5 per cent for the first seven weeks.
- Supercheap Auto has experienced a positive start to the year, driven by a strong Best Performing Oils campaign.
- rebel generated 1.1 per cent like-for-like growth, with demand normalising post the FIFA World Cup.
- Underlying momentum at BCF is sound in a seasonally low period of the year. Like-for-like growth rates have been impacted by the opening of certain large format and superstores which are excluded from the like-for-like calculation and are instead being captured by total growth.
- Macpac continues to be impacted by subdued demand given ongoing mild winter conditions over the peak trading period. Positive growth in New Zealand is being more than offset by weakness in Australia.
- The Group experienced a negative impact from the fuel crisis in Q4 FY26, and while there have been signs of stabilisation in the short period since, tensions in the Middle East remain elevated, creating uncertainty around the outlook for FY27. Domestic factors such as rising interest rates, elevated inflation, and pressure on housing markets are weighing on consumer confidence in the near term.

(1) Excludes commercial and wholesale

FY27 trading update

Capital expenditure and costs:

- In FY27, the Group will continue to invest in expanding and strengthening its network, as well as initiatives associated with the Project Ignite transformation program announced at the Investor Day in June.
- The Group is targeting capex in FY27 of $160 million to fund its ongoing store development program and Project Ignite investments, the majority of which will be technology and systems based.
- Group & unallocated costs are expected to be approximately $60 million in FY27, comprising approximately $30 million of ongoing corporate costs, and approximately $30 million of investment in Project Ignite initiatives.
- The Group plans to open a net 18 new stores in FY27 (Supercheap Auto 8, rebel 5, BCF 4, Macpac 1).

Appendix

Segment note

For the period ended 27 June 2026	SCA $m	rebel $m	BCF $m	Macpac $m	Total continuing operations $m	Inter-segment eliminations/ unallocated $m	Consolidated $m
Segment Revenue and Other Income							
External segment revenue	1,591.6	1,422.7	952.7	232.8	4,199.8	-	4,199.8
Inter-segment sales	-	-	-	6.7	6.7	(6.7)	-
Other income	1.5	0.1	-	0.2	1.8	1.1	2.9
Total segment revenue and other income	1,593.1	1,422.8	952.7	239.7	4,208.3	(5.6)	4,202.7
Segment EBITDA result*(1)	353.4	275.8	145.0	48.1	822.3	(48.6)	773.7
Segment depreciation and amortisation	(127.4)	(143.4)	(78.6)	(30.5)	(379.9)	(5.0)	(384.9)
Segment EBIT result*	226.0	132.4	66.4	17.6	442.4	(53.6)	388.8
Finance costs**	(22.7)	(27.3)	(14.1)	(4.0)	(68.1)	(14.5)	(82.6)
Total segment PBT*	203.3	105.1	52.3	13.6	374.3	(68.1)	306.2
Segment income tax expense(2)							(80.3)
Normalised NPAT*							225.9
Other items not included in the total segment NPAT(3)							(20.0)
Profit for the period							205.9
							Cents
Normalised basic earnings per share*							100.0

* Measures of Segment EBITDA, Segment EBIT, Total segment PBT, Normalised NPAT and Normalised basic earnings per share are all non-IFRS measures and are unaudited. Normalised profit measures are disclosed to provide users with a consistent basis for comparing performance across periods. This disclosure assists users in understanding the financial condition and performance of the Company by excluding items that are not reflective of ongoing operations.

** Finance costs for the business segments represent interest component of lease payments.

	SCA $m	rebel $m	BCF $m	Macpac $m	Total continuing operations $m	Inter-segment eliminations/ unallocated $m	Consolidated $m
Segment Net Inventory							
Inventory	335.8	290.2	264.1	70.7	960.8	(0.9)	959.9
Trade payables	(227.8)	(104.5)	(57.8)	(5.7)	(395.8)	(57.5)	(453.3)
Net inventory	108.0	185.7	206.3	65.0	565.0	(58.4)	506.6

Other items not included in total segment NPAT*	(1) Segment EBITDA adjusted for $m	(2) Segment income tax adjusted for $m	(3) Other items not included in total segment NPAT $m
Net legal and professional advisory fees and other adjustments related to regulatory and litigation matters	28.6	(8.6)	20.0
	28.6	(8.6)	20.0

Segment note

For the period ended 28 June 2025	SCA $m	rebel $m	BCF $m	Macpac $m	Total continuing operations $m	Inter-segment eliminations/ unallocated $m	Consolidated $m
Segment Revenue and Other Income							
External segment revenue	1,531.5	1,361.7	950.7	226.2	4,070.1	-	4,070.1
Inter-segment sales	-	-	-	5.2	5.2	(5.2)	-
Other income	2.8	0.1	1.6	0.2	4.7	3.4	8.1
Total segment revenue and other income	1,534.3	1,361.8	952.3	231.6	4,080.0	(1.8)	4,078.2
Segment EBITDA result*(1)	339.1	255.3	150.7	43.3	788.4	(30.4)	758.0
Segment depreciation and amortisation	(120.7)	(131.6)	(75.3)	(29.0)	(356.6)	(1.7)	(358.3)
Segment EBIT result*	218.4	123.7	75.4	14.3	431.8	(32.1)	399.7
Finance costs**	(21.5)	(22.9)	(14.4)	(4.0)	(62.8)	(7.5)	(70.3)
Total segment PBT*	196.9	100.8	61.0	10.3	369.0	(39.6)	329.4
Segment income tax expense(2)							(97.0)
Normalised NPAT*							232.4
Other items not included in the total segment NPAT(3)							(10.6)
Profit for the period							221.8
							Cents
Normalised basic earnings per share*							102.9

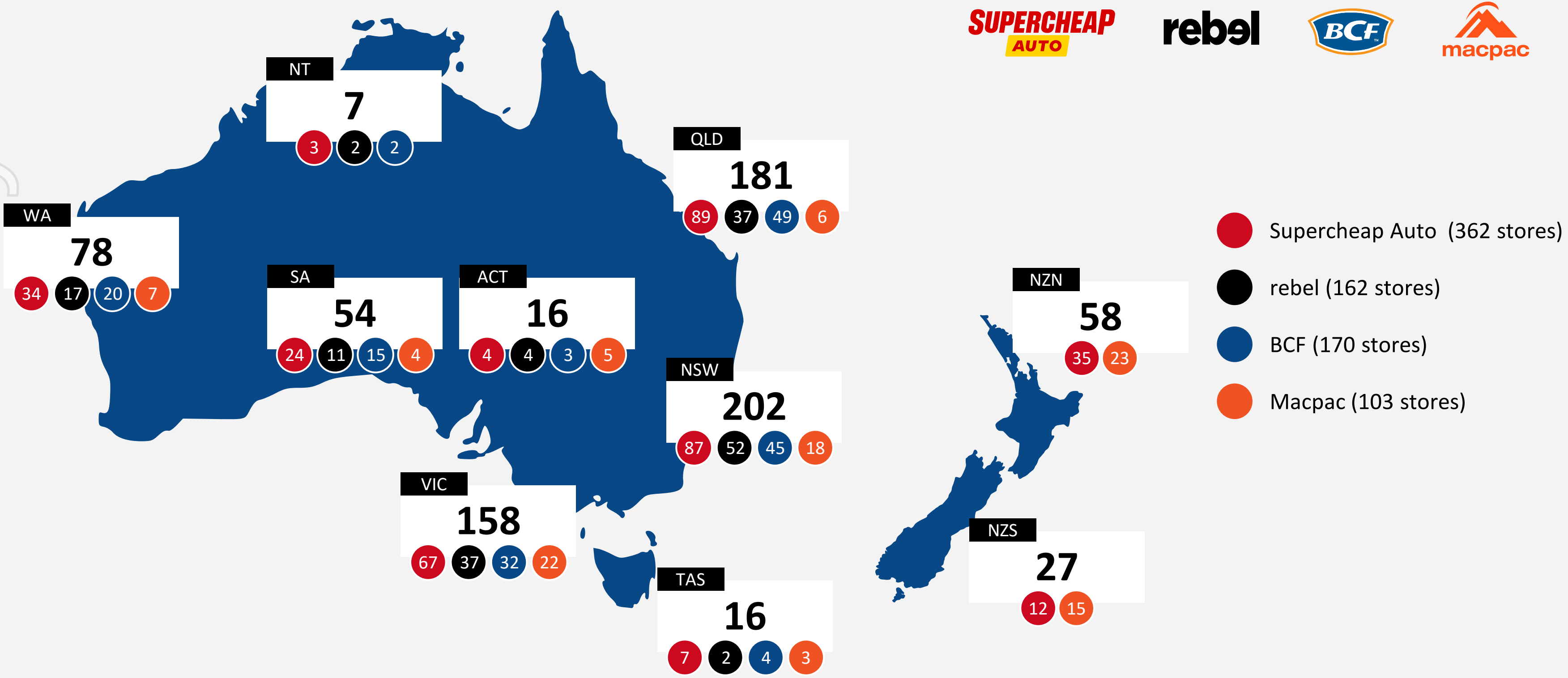
* Measures of Segment EBITDA, Segment EBIT, Total segment PBT, Normalised NPAT and Normalised basic earnings per share are all non-IFRS measures and are unaudited. Normalised profit measures are disclosed to provide users with a consistent basis for comparing performance across periods. This disclosure assists users in understanding the financial condition and performance of the Company by excluding items that are not reflective of ongoing operations.

** Finance costs for the business segments represent interest component of lease payments.

	SCA $m	rebel $m	BCF $m	Macpac $m	Total continuing operations $m	Inter-segment eliminations/ unallocated $m	Consolidated $m
Segment Net Inventory							
Inventory	305.0	260.5	243.3	78.9	887.7	(0.9)	886.8
Trade payables	(205.9)	(92.1)	(68.5)	(6.3)	(372.8)	(48.3)	(421.1)
Net inventory	99.1	168.4	174.8	72.6	514.9	(49.2)	465.7

Other items not included in total segment NPAT*	(1) Segment EBITDA adjusted for $m	(2) Segment income tax adjusted for $m	(3) Other items not included in total segment NPAT $m
Execution costs for team member remediation	3.8	(1.1)	2.7
Legal, professional fees and expenses related to regulatory and litigation matters	11.3	(3.4)	7.9
	15.1	(4.5)	10.6

The Group has a network of 797 stores across Australia and NZ



Store numbers shown on this slide are as at 27 June 2026.

Important notice and disclaimer

This presentation provides a summary of the operations, activities and performance of Super Retail Group Limited (ABN 81 108 676 204) (the **Company** or **Super Retail Group**) and its subsidiaries (together, the **Group**) for the financial year ended 27 June 2026. The financial year ending 27 June 2026 represents a 52-week period.

In this presentation, references to “we”, “us”, “our”, and “Group” refer to the Company and its subsidiaries. References in this presentation to “the year”, “the period” or “the reporting period” are to the financial year ended 27 June 2026, and comparisons of FY26 performance are by reference to the financial year ended 28 June 2025, unless otherwise stated.

All dollar figures are expressed in Australian dollars, unless otherwise stated.

This presentation is not intended to and does not constitute an offer, invitation or recommendation on behalf of Super Retail Group, its subsidiaries, or any other person to subscribe for, purchase or otherwise deal in any equity, debt or other securities, nor is it intended to be used for the purpose of, or in connection with offers, invitations or recommendations to subscribe for, purchase or otherwise deal in any equity, debt or other securities.

Information in this presentation is general only and does not constitute investment, financial, tax, legal or other advice. You should make your own assessment and seek independent professional advice in connection with any investment decision.

This presentation contains forward-looking statements. The forward-looking statements may be identified by the use of terminology such as “may”, “could”, “would”, “will”, “should”, “expect”, “intend”, “anticipate”, “estimate”, “continue”, “assume”, “target” or other similar expressions, or by statements regarding business or other plans, strategy, outlook, objectives, targets, goals or future events or intentions. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements.

While these forward-looking statements are based on assumptions and information known to Super Retail Group at the date of this presentation, they are provided as a general guide only and are not guarantees or predictions of future performance or statements of fact.

These statements involve known and unknown risks and uncertainties, which may cause actual results, performance and achievements, or industry results, to differ materially from those expressed in, or implied by, any forward-looking statements contained in this presentation. Many of these risks, uncertainties and other factors are outside the control of Super Retail Group.

The accuracy of the Group’s greenhouse gas (GHG) emissions data and other metrics may be impacted by various factors, including the inherent uncertainty and limitations in measuring GHG emissions under the calculation methodologies used in the preparation of such data, inconsistent data availability, a lack of common definitions and standards for reporting climate-related information, quality of historical emissions data, reliance on assumptions and changes in market practice. These factors may impact the Group’s ability to meet commitments and targets or cause the Group’s results to differ materially from those expressed or implied in this presentation. There may also be differences in the manner that third parties calculate or report GHG emissions data compared to the Group, which means that third-party data may not be comparable to our data. Parts of this presentation are also based on information provided by third parties which Super Retail Group has not independently verified.

Readers should not place undue reliance on the forward-looking statements. To the maximum extent permitted by law, Super Retail Group, its affiliates and their respective officers, directors, employees, agents and advisors give no warranty, assurance or guarantee in connection with: (a) the likelihood of fulfillment of any forward-looking statement or any outcomes expressed or implied in any forward-looking statement, whether as a result of new information, future events or results or otherwise; or (b) information prepared by third parties or matters contained in, or derived from, any such information.

Except as required by applicable laws, regulations, or the ASX Listing Rules, neither Super Retail Group nor any other person assumes any obligation or undertakes to publicly update or review any forward-looking statements, whether as a result of new information, future events or otherwise.

Past performance cannot be relied on as a guide to future performance.

Super Retail Group cautions against reliance on any forward-looking statements or guidance.

This presentation includes certain financial measures that are not prepared in accordance with Australian Accounting Standards (AAS) or International Financial Reporting Standards (IFRS). These non-IFRS financial measures are financial measures other than those defined or specified under any relevant accounting standard and may not be directly comparable with other companies’ information and, accordingly, should be read in conjunction with the Group’s audited financial statements. Non-IFRS financial measures are used by management to assist with assessing the financial performance of the Group and individual business segments and to enhance the comparability of financial information between reporting periods. Management and the Directors of the Company also believe that these non-IFRS measures assist in providing additional meaningful information on the underlying drivers of the business, performance and trends, as well as the financial position of the Group.

The non-IFRS measures presented in this presentation include those referenced as “underlying” or “normalised”. These measures exclude items that management considers are not representative of the underlying performance of the business.

While Super Retail Group believes these non-IFRS measures provide useful information for understanding the Group’s financial performance, they should not be viewed in isolation and should be considered in addition to, and not be a substitute for, IFRS financial information and measures. Non-IFRS financial measures are not subject to audit or review.