

MARKET RELEASE

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TradeWindow to seek primary ASX listing; appoints Australian directors

Trade technology company appoints Australian-domiciled directors with deep logistics and supply chain expertise to support growth and facilitate ASX primary listing ambitions

TradeWindow Holdings Limited (NZX/ASX: TWL) ("TradeWindow" or "the Company") today announces it intends to pursue a primary Australian Securities Exchange ('ASX') listing.

The Company has appointed Susan Beling and Brodie Collins – two Australian Independent Non-Executive Directors with deep expertise in supply chain and logistics – to support the Company in its fastest growing market. Their appointment is also intended to meet an ASX primary listing requirement that TradeWindow have two Directors ordinarily resident in Australia.

TradeWindow also announces Chief Strategy Officer Andrew Balgarnie is stepping down from his full-time executive role and is joining the Board as an Executive Director, working part time.

TradeWindow believes a primary ASX listing will provide access to a deeper pool of investors that understand the logistics and supply chain sector and have broad mandates to support growth companies. The Company has not yet lodged a formal application for a primary listing with ASX and ASX has not provided any indication as to whether it is likely to approve a primary listing on ASX.

Ms Beling brings to TradeWindow more than 20 years' experience in logistics, supply chain, and technology-enabled service delivery. She spent more than 12 years with efm Logistics (part of the FMH Group), including 11 years as Chief Executive Officer, where she consolidated its position as the market leader in technology-enabled logistics and 4PL solutions.

Ms Collins brings over 26 years' experience in the shipping and logistics industry across Australia and New Zealand. She is currently Group Chief Strategy Officer of Mondiale VGL, Oceania's leading sea freight forwarder, with operations across New Zealand, Australia, Asia, Europe, and the USA.

Alasdair MacLeod, TradeWindow Chair said: *"I am delighted to welcome Susan, Brodie, and Andrew to the TradeWindow Board. Each bring a unique mix of skills and experience, and together they add real depth to our boardroom."*

"Susan and Brodie offer hands-on logistics and supply chain expertise from senior roles across the sector, at a time when that experience is directly relevant to our growth, particularly in Australia, which generated \$4.1 million, or 42%, of FY26 trading revenue, a 34% uplift on FY25."

"They will also help us transition to a full ASX primary listing, a move that we believe will expand our access to growth capital and enable further recognition of the value we are creating. Meanwhile, Andrew's knowledge of the business, paired with his background in capital markets and M&A, strengthens the Board as we progress our growth strategy across Australia and New Zealand."

Ms Collins and Ms Beling join the Board with immediate effect, while Mr Balgarnie joins the Board on 14 September 2026. All three will stand for election at our Annual Shareholders' Meeting on 29 September 2026 in accordance with the NZX Listing Rules.

Director biographies

Susan Beling

Susan Beling spent more than 12 years with efm Logistics (part of the FMH Group), including 11 years as Chief Executive Officer, where she led the business as a market leader in technology-enabled logistics and 4PL solutions. Prior to efm, Susan held a series of senior leadership roles at Adecco over 12 years, including Managing Director and Executive General Manager, Office & Industrial. She has since co-founded The Imagination Lab, an advisory practice working with founders, private equity funds, and boards on strategy and commercial execution. Susan holds a Bachelor of Education from the University of Melbourne and has completed executive studies at IMD Business School.

Brodie Collins

Brodie Collins, in addition to her Group Chief Strategy Officer role at Mondiale VGL, has held a number of senior roles with the company, including 10 years managing mergers and acquisitions, most notably the successful integration of Mondiale Freight Services and Visa Global Logistics into Mondiale VGL. Brodie joined Mondiale Freight Services in May 2018 as General Manager, Freight Forwarding Australia, before being appointed Group Chief Strategy Officer in May 2023. She has also held senior management roles with multinational logistics providers Panalpina and NYK/Yusen Logistics and is recognised for her expertise in strategic client solutions, P&L management, and ocean freight procurement. Brodie's deep operational, commercial, and strategic experience across the freight forwarding and supply chain sector makes her well placed to support TradeWindow's strategy, particularly its trade and logistics connectivity platform across Australia and New Zealand.

Andrew Balgarnie

Andrew Balgarnie has been part of TradeWindow's leadership since November 2019, serving as Chief Operating Officer, Chief Revenue Officer, and most recently Chief Strategy Officer and Company Secretary. During his executive tenure, he led TradeWindow's compliance listing on the NZX and its subsequent ASX Foreign Exempt listing, and directed capital raises across both exchanges. He helped facilitate the Company's strategic acquisition programme and built TradeWindow's investor relations function. Before TradeWindow, Andrew held commercial and strategy roles at NBN Co in Australia, including leading the commercial workstream for the \$2 billion Sky Muster satellite procurement, and was a partner at boutique advisory firm Balgarnie & Co, where he led capital raising for early-stage technology companies. Andrew holds an MBA from AGSM (UNSW) and a Bachelor of Business Studies (Accounting) from Massey University and completed the Institute of Directors' Company Directors' Course in 2024. He is a member of the Institute of Directors New Zealand.

Released for and on behalf of [TradeWindow](#) by:

Dewald van Rensburg

Chief Executive Officer

ENDS

About TradeWindow:

Founded in December 2018, TradeWindow is an NZX-listed software company that provides digital solutions for exporters, importers, freight forwarders, and customs brokers to drive productivity, increase connectivity, and enhance visibility. TradeWindow's software solutions integrate to form a cohesive digital trade platform that enables customers to more efficiently run their back-end operations, share information and securely collaborate with a global supply chain made up of customers, ports, terminals, shipping lines, banks, insurance companies, and government authorities.

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