PERTH/SINGAPORE, 27 August 2026

Engineering Success

Appendix 4E

Preliminary final report for year ended 30 June 2026

1. Reporting period & previous corresponding period

Current reporting period	1 July 2025 to 30 June 2026
Previous corresponding period	1 July 2024 to 30 June 2025

2. Results for announcement to the market

			Change %		A$'000
2.1.	**Revenue from ordinary activities**	Up	11.4%	to	902,984
2.2.	**Profit after tax attributable to members**	Up	22.5%	to	52,096
2.3.	**Net Profit for the year attributable to members**	Up	22.5%	to	52,096

2.4. Details relating to Dividends

Reporting Period	**Amount per security**	**Franked amount per security**
Financial Year Ended 30 June 2026		
Final dividend	A$0.035	A$0.035
Interim dividend	A$0.025	A$0.025
Financial Year Ended 30 June 2025		
Final dividend	A$0.035	A$0.035
Interim dividend	A$0.025	A$0.025

2.5. Dividend payments

Date the 2026 final dividend is payable	23 October 2026
Record date to determine entitlements	13 October 2026
Date final dividend was declared	27 August 2026

2.6. Brief explanation to figures in 2.1 to 2.4 (if any)

For the twelve months ended 30 June 2026 ('FY2026') revenue increased by 11.4% to A$903.0 million, compared with A$810.6 million for the twelve months ended 30 June 2025 ('FY2025'). The growth was primarily driven by the acquisition of Luerssen Australia Pty Ltd (now known as Civmec Defence Industries Pty Ltd ('CDI') and the increase in activity within the Resources segment which saw the commencement of several large projects.

Gross profit increased by 12.6% to A$104.7 million in FY2026, from A$92.9 million in FY2025, aligned with the higher revenue generated in FY2026.

Other income for FY2026 increased modestly by 6.6% to A$3.8 million. The increase was mainly attributable to higher interest income earned on bank accounts during the first half of the year, together with higher gains on the disposal of plant, property and equipment in the second half.

Administrative expenses decreased by 3.9% compared to FY2025, mainly due to lower company and consulting fees incurred in FY2026. This follows the higher costs incurred in FY2025 relating to the change of domicile and changes in the Group's support function.

Finance costs decreased by 7.3% in FY2026 compared to FY2025, reflecting lower interest payable and line fees paid associated with borrowings.

As a result, net profit attributable to shareholders increased by 22.5% to A$52.1 million in FY2026, from A$42.5 million in FY2025. The improvement was primarily driven by strong project execution and disciplined cost management, which translated into higher gross profit and enhanced overall profitability.

Other Disclosure Requirements

The Appendix 4E shall be read in conjunction with the *Financial Report* ended 30 June 2026 as follows:

Requirement	Reference
3. Consolidated Statement of Profit or Loss and Other Comprehensive Income	Page 47
4. Consolidated Statement of Financial Position	Page 48
5. Consolidated Statement of Cash Flows	Page 50 - 51
6. Consolidated Statement of Changes in Equity	Page 49
Notes to the Consolidated Financial Statements	Page 52 - 115

7. Details of individual and total dividends or distributions

Total dividends per security (interim plus final)	2026	2025
Ordinary Securities	A$0.06	A$0.06

8. Details of any dividend or distribution reinvestment plans

Not Applicable.

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9. Net tangible assets per security

	30 June 2026 Cents per share	30 June 2025 Cents per share
Net tangible asset backing per ordinary security	135.42	121.52

10. Details of entities over which control has been gained or lost having a material effect

On 1 July 2025, the Group acquired 100% of the shares in Luerssen Australia Pty Ltd (now known as Civmec Defence Industries Pty Ltd), a company engaged in shipbuilding activities primarily for the Arafura-class Offshore Patrol Vessel ('OPV') program under SEA1180. Following the acquisition, the company became a consolidated subsidiary of the Group from the acquisition date. As a result of the acquisition, the Group is expected to strengthen its role in Australia's naval shipbuilding sector and remain in place to support the ongoing delivery of the SEA1180 OPV program, which is established to replace the ageing Armidale-class patrol boats and to deliver new generation of Offshore Patrol Vessels.

11. Details of associates and joint venture entities

The principal activities of the Company and its subsidiaries, joint venture and joint operations are set out in Notes 17 and 19 respectively in the *Financial Report* for the year ended 30 June 2026.

12. Other significant information in relation to financial performance and financial position

Not applicable.

13. Accounting standards for foreign entities

The results have been prepared in accordance with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, the *Corporations Act* 2001 as applicable for for-profit entities. They also comply with the provisions of the Singapore Companies Act 1967 and Singapore Financial Reporting Standards (International) ('SFRS(I)').

14. Commentary on the results

Total shareholders' equity increased to A$591.5 million as at 30 June 2026, from A$530.8 million as at 30 June 2025. The increase was primarily attributable to profits generated during the current financial year and the revaluation of freehold land and buildings, partially offset by dividends paid.

During the year, several projects were completed while newly awarded projects ramped up activity levels. Major projects updates include:

BHP Port Debottlenecking Project 2 (PDP2): Civmec secured the earthworks and concrete package supporting the installation of a sixth car dumper (CD6) at BHP's Nelson Point facility in Port Hedland, following an ECI process.

Yara and CSBP : Civmec was awarded the Yara 26 Major Plant Turnaround, with site mobilisation well advanced and pre-planning ahead of the scheduled shutdown. The first major shutdown for CSBP's Sodium Cyanide Expansion at Kwinana was completed, with preparation works well advanced for follow-on shutdowns.

Chevron Gorgon CO_2 Long-term Optimisation: Fabrication of the DE-PMP modules at Henderson was substantially completed during the year and delivery of completed modules commenced. Chevron subsequently awarded Civmec a follow-on DE-PMP module package, extending the Group's track record of complex module fabrication for the client.

Perth Park: In June 2026, the Alliance comprising Civmec, Seymour Whyte and Aurecon was awarded the major construction contract for Perth Park, Western Australia's premier entertainment and sporting precinct on the Burswood Peninsula. The award progresses the project from the planning and design phase into construction delivery, with early works already under way. Delivered under an alliance contract model, Civmec has recognised only its portion of the participating interest in the Alliance Contract within its order book. The project adds to Civmec's portfolio of major iconic public infrastructure across Western Australia, following Optus Stadium, Elizabeth Quay, and the Matagarup, Koolangka and Boorloo bridges.

Iluka Eneabba Rare Earths Refinery: In June 2026, Iluka Resources awarded Civmec a further package covering the structural, mechanical, piping, electrical and instrumentation (SMPE&I) installation works across the refinery's major process areas. That scope encompasses extensive off-site fabrication of pipe spools, installation of structural steel modules and platework, pipe supports and pipework, mechanical equipment, electrical and instrumentation, and switchroom infrastructure, and will support Iluka in commencing commissioning of the refinery from mid CY2027.

Tendering activity continues to be strong across all sectors, with the Group focused on securing projects that will allow it to grow its workforce and revenue at a sustainable pace. Opportunities remain plentiful for Civmec to keep replenishing its order book which during the reporting period reached record highs.

15. Accounts Status

Financial Report for the year ended 30 June 2026 has been audited.

16. If the accounts have not yet been audited and are likely to contain an independent audit report that is subject to a modified opinion

Not applicable.

17. If the accounts have been audited and contain an independent audit report that is subject to a modified opinion

Not applicable.

Date: 27 August 2026

Name of Director or Secretary authorising lodgement: Bojan Cica