

BOARD

Adam Boyd
Executive Chairman

Simon Higgins
Non-Executive Director

Peter Torre
Non-Executive Director

James Garwood
Non-Executive Director

Hon. Bill Johnston
Non-Executive Director

ISSUED CAPITAL

163.1M Ordinary Shares
10.5M Unlisted Options
6.2M Performance Rights

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REGISTERED OFFICE

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ASX ANNOUNCEMENT

31 August 2026

VOLT GROUP – FY26 HALF YEAR RESULTS

VOLT ACHIEVES RECORD HALF YEAR RESULT

Corporate Highlights

- Group HY26 Ordinary Revenue totalled \$4.77 million (Prior HY25 comparison \$2.15 million) – up 122% (includes 4D Delta Ordinary Revenue from 6 January 2026 acquisition settlement date).
- Group HY26 Adjusted EBITDA¹ totalled \$1.60 million (Prior HY25 comparison \$0.25 million) – up 534%.
- Group Net Operating Cashflow (excluding 'one-off' 4D Delta acquisition costs of \$0.52 million) totalled \$1.85 million (Prior HY25 comparison \$0.27 million) – up 585%.
- Cash at Bank on 30 June 2026 was \$3.63 million.
- Mr James Garwood appointed to the Volt Group Board as a Non-Executive Director to assist the Company with its sales growth strategy across its EcoQuip, Wescone and 4D Delta businesses.
- Volt Group completed the acquisition of 4D Delta on 7 January 2026 after a successful \$4.0 million equity capital raising at \$0.135 per share. 4D Delta provides proprietary digital asset inspection services utilising 'in house' data processing software and asset condition monitoring analysis enabling resources and processing clients to optimise asset maintenance.

HY26 Financial Results

Volt Executive Chairman, Mr Adam Boyd, said:

"The Volt Group Board is delighted to confirm that the Company achieved record earnings results for HY26 including an Adjusted EBITDA of \$1.60 million¹ and a \$0.69 million Profit Attributable to Members.

"The HY26 Interim Financial Report results are highlighted in the Table below:

Description	6-months ended 30 June 2026 (\$'000)	6-months ended 30 June 2025 (\$'000)	Change
Total Ordinary Revenue	4,773	2,148	122%
EBITDA	1,077	197	447%
Adjusted EBITDA ¹	1,601	254	531%
Profit Attributable to Members	692	(272)	354%
Net Operating Cashflow	1,356	268	406%

¹ excluding \$0.11 million (HY26) non-cash 4D Delta advisor option expense, \$0.06 million (HY25) of non-cash executive option issue expense and \$0.41 million (HY26) of 'once-off' 4D Delta acquisition related costs.

Chairman Commentary

"In addition to the positive financial result and completion of the 4D Delta acquisition and associated \$4.0 million equity raise; the Company's personnel delivered a seamless integration of the 4D Delta business and advanced the transition of our EcoQuip business

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from its historical focus on product / technology development to sales growth and the achievement of accelerated technology development and manufacture completion.

"The significant increase in Volt Group revenue and earnings was primarily the 4D Delta contribution post-acquisition completion on 6 January 2026; however, the Wescone business' revenue and earnings performance exceeded the Company's budget forecasts achieving ~24% growth compared to H1 FY25. The Wescone and 4D Delta businesses have delivered excellent sales and earnings results.

"Volt Group Net Operating Cashflow also improved by more than 400% to \$1.36 million. Importantly, after excluding ~\$0.53 million in non-recurring 'once-off' expenses associated with the 4D Delta acquisition; net operating cashflow during H1 FY26 increased to \$1.85 million.

"Particularly pleasing is that 4D Delta is delivering earnings and sales growth exceeding our 4D Delta acquisition forecasts. As previously reported, 4D Delta established a strategic partnership to expand 4D Delta's sales capability in Western Australia's Goldfields region adding to the existing successful partnership with Wingfield Scale & Measure located in the USA. We anticipate that these geographical alliances will continue to contribute to 4D Delta revenue and earnings growth.

"4D Delta also continued to enhance the capability of its Cloud technology platform. Recently, the software development team completed a project that has achieved enhanced data processing efficiency (ADP Project). The ADP Project has expanded the capacity of the 4D Delta Cloud Platform to achieve low-cost operational leverage from existing infrastructure and head count.

"Since 4D Delta's acquisition, sales growth momentum has continued with total customer assets on the 4D Delta Cloud Platform increasing 22% to 893.

"Wescone is maintaining its position as the resource sector preferred production sample crusher in the bulk material mining sector. The business continues to support its successful design & engineering contractor partners to expand the Wescone deployment footprint and enhance partner tender credentials. Recent resource project infrastructure expansion tenders have been submitted by our engineering and construction partners, and we anticipate that these initiatives will grow the Wescone crusher deployment portfolio and related revenues.

"The Wescone Africa Distribution partner, MIT continued to pursue opportunities in the African market increasing its Wescone sales momentum during H1 FY26. We expect MIT will continue to maintain Wescone sales growth momentum into H2 FY26.

"The EcoQuip business achieved a significant industry first milestone during Q2 displacing a significant fleet of traditional diesel fuelled lighting plant at Westgold Resources' hard rock gold processing operations with the deployment of 37x EcoQuip Mobile Solar Light Towers.

"This was a significant event in the EcoQuip technology platform development lifecycle and is a credit to the EcoQuip team and supply chain partners. We are not aware of another solar illumination technology with the power budget, illumination performance and reliability that is capable of comprehensively displacing traditional diesel-fuelled lighting plant at mine site processing operations.

"EcoQuip bolstered its sales and operational capability during HY26 and is now poised to identify and deliver new MSLT deployment opportunities that will bring new customers the high-performance illumination, reduced OPEX & diesel fuel use, enhanced safety and emissions benefits that the EcoQuip technology platform achieves. We anticipate the commencement of multiple MSLT trial opportunities at existing mining operations in WA during September / October 2026.

"EcoQuip's existing customers include Thiess Contracting, MacMahon Contracting, Chevron and Westgold. These companies have highlighted their industry leadership credentials through the adoption of the Australian designed and assembled EcoQuip equipment solutions. Making the change to alternative and operationally beneficial site equipment solutions does require a robust cultural commitment to continuous improvement and innovation. Further, the engagement of Australian domiciled innovators by our most successful companies and Government plays a critical role; fostering and expanding sovereign Australian technology capability, productivity, and innovation that contributes to our national prosperity.

"Subsequent to the end of HY26, the Company announced the conclusion of its previous announced on-market share buyback. The Company will continue to review its capital management policy and assess opportunities to deploy capital, including through share buybacks and other initiatives, with the objective of maximising long-term value for shareholders.

End

ASX ANNOUNCEMENT (Continued)

Issued by: Volt Group Limited (ACN 009 423 189)

Authorised by: The Board of Volt Group Limited

About Volt Group

Volt Group Limited (ASX: VPR) is a diversified industrial technology company that delivers proprietary OEM equipment and service solutions to the resource sector across global markets that enable cost reduction, enhanced operational efficiency and improved safety.

Business Activity Summary

The activities of our businesses include:

- **Wescone** (100%) – the proprietary owner of the globally unique Wescone W300 sample crusher predominantly deployed throughout the global iron ore sector. Wescone has a successful 25+ year operating track record and recently developed a new crusher with larger dimensional acceptance, reduction ratio and durability specifications.
- **4D Delta** (100%) specialises in digital asset inspection and condition monitoring technology solutions to achieve optimised maintenance management for the global resources and mineral processing sectors. 4D Delta combines 3D laser scanning with automated data processing and purpose-built proprietary software, to deliver clients market leading asset condition monitoring solutions. 4D Delta's proprietary technology platform enables third-party customer access and interactive engagement with remote asset inspection results and analytics anywhere, worldwide.
- **EcoQuip** (100%) – developer and owner of a proprietary 'best in class' Mobile Solar Lighting & Communications Tower incorporating robust design attributes. Key features include a US military spec design & build quality, solar / lithium (LFP) battery storage system and an advanced power management, data telemetry & control system. EcoQuip solutions are capable of zero emission, performance high-performance mobile illumination, LTE, Wi-Fi mesh and point to point microwave network reinforcement and environmental monitoring and surveillance.
- **Acquisition / Development Strategy** – The Company actively pursues opportunities to expand its broader zero emission power generation and contract services capability, high yield infrastructure asset footprint & innovative equipment solutions.