2 September 2026 **ASX RELEASE**

Successful Completion of the Entitlement Offer

Brisbane, Australia – The Calmer Co International Limited (ASX: CCO, "CCO" or "the Company") is pleased to announce that the renounceable rights issue announced on 27 July 2026 has closed, raising $1,817,935 (before costs). The Company will issue 1,817,934,217 new fully paid ordinary shares ("Shares") and 945,273,319 options exercisable at $0.002, with an expiry date of 20 February 2029 ("Options"). The Options will be quoted under the ASX code CCOO.

Key Highlights

- Renounceable rights issue originally announced 27 July 2026 has now closed, raising $1,817,935 (before costs).
- 1,817,934,217 new Shares and 945,273,319 Options (exercise price $0.002, expiry 20 February 2029, to be quoted under ASX code CCOO) will be issued.
- Eligible company directors and management took up their entitlements, demonstrating their commitment to and confidence in the Company's future.
- Applications received from convertible note holders taking up their entitlements and participating in shortfall totalled $365,000 (see "Convertible Note Conversions" below).
- New securities expected to be issued on Wednesday, 2 September 2026, in accordance with the Prospectus timetable.
- The Board would like to thank Mahe Capital Pty Ltd, the Lead Manager and Underwriter to the rights issue.

Shareholder and Director Support

The Company would like to thank all shareholders for their support of the rights issue, particularly as the Company seeks to expedite a number of recent business developments.

It is noted that the Company's eligible directors and management took up their entitlements, demonstrating their strong commitment to and confidence in the Company's future.

Allocation Summary

The allocations are set out below:

	Funds Raised	Shares*	Options*
Rights taken up	$1,240,519	1,240,519,097	620,259,548
Shortfall	$577,416	577,415,120	288,707,581
Underwriter Options	–	–	36,306,190
Total	**$1,817,935**	**1,817,934,217**	**945,273,319**

**The number of new Shares and Options issued is subject to rounding. The Options shown include 36,306,190 Options issued to the Underwriter as described in the Prospectus.*

Convertible Note Conversions

The Company has also received applications for $365,000 from convertible note holders, which reduces the balance of notes outstanding to $1,035,000. Give, these notes have been redeemed, they will be cancelled and updated accordingly in the register. The Company is in discussion with other noteholders in relation to their position, as part of its initiatives in seeking to place the shortfall.

Use of Proceeds

The net proceeds will be used to build inventory for its wholesale channel, expand Coles ranging of FZZR®, and for general working capital requirements, as further expanded below.

Next Steps

The new securities are expected to be issued on Wednesday, 2 September 2026, in accordance with the timetable in the Prospectus.

The Directors will continue to work closely with Mahe Capital in relation to the placement of the shortfall over the next 3 months as it seeks to execute on the recent suite of favourable business developments announced during the issue period, including:

1. the execution of a Heads of Agreement with Kaiming Agro Processing for the development of a strategic manufacturing and sales alliance;
2. securing a long-term strategic supply agreement with a leading Pacific-based supplier of premium noble kava from Papua New Guinea and Vanuatu; and
3. the grant of exclusive distribution rights for kava extract ingredients worth up to $25 million in sales over the next 3-year period.

The Company is also finalising arrangements for the debut supply of its new FZZR® products throughout Coles stores scheduled to commence in October 2026 and continuing to consolidate a number of its existing business initiatives including a continued focus on higher-margin sales channels.

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This Announcement has been approved for release by the Board of The Calmer Co International Limited.

For further information

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About The Calmer Co.

The Calmer Co. International Limited (ASX:CCO) is a fast-growing beverage business leveraging a global opportunity in kava and other natural products that replace alcohol and support relaxation and sleep.

Our products are delivered to consumers globally through e-commerce channels and blue-chip retail distribution partners, supported by a reliable farm to shelf supply chain.

The product range includes drinking powders, natural and flavoured kava shots, concentrates and capsules, sold under the brands Fiji Kava®, Taki Mai® and Danodan Hempworks in markets including USA, Australia, New Zealand, China and the Pacific Islands.

Forward looking statements

This ASX release includes certain forward-looking statements that are based on information and assumptions known to date and are subject to various risks and uncertainties. Actual results, performance or achievements could be significantly different from those expressed in, or implied by, these forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of the Company. These factors may cause actual results to differ materially from those expressed in the statements contained in this announcement.