

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	Alliance Aviation Services Limited
ABN	96 153 361 525

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	Simon LANGE
Date of last notice	01-September-2026

Part 1 - Change of director's relevant interests in securities

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Merino Peaks Pty Ltd of which Mr S Lange is a director.
Date of change	08-September-2026
No. of securities held prior to change	Indirect interest in 323,529 ordinary shares held by Merino Peaks Pty Ltd of which Mr S Lange is a director.
Class	Ordinary
Number acquired	62,199
Number disposed	Nil
Value/Consideration	\$41,984
No. of securities held after change	Indirect interest in 385,728 ordinary shares held by Merino Peaks Pty Ltd of which Mr S Lange is a director.
Nature of change	On Market Trade

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Part 2 – Change of director's interests in contracts

Detail of contract	
Nature of interest	
Name of registered holder (if issued securities)	
Date of change	
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	
Interest acquired	
Interest disposed	
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	
If prior written clearance was provided, on what date was this provided?	

⁺ See chapter 19 for defined terms.