Media Release | 15 September 2026

Auckland Airport 2026 Annual Meeting

Investors are invited to join Auckland Airport's 2026 Annual Shareholder's Meeting, to be held at 10.00am on 22 October 2026 at Eden Park, 44 Walters Road, Kingsland, Auckland.

Notice of Meeting and Proxy Form

Please see attached Auckland International Airport Limited's Notice of Meeting and Proxy Form.

The Notice of Meeting and Proxy Form will be emailed to shareholders who have provided the company's share registrar with an email address and mailed in hardcopy where the share registrar does not have an email address. Electronic copies of the documents are also available on the company's website:

https://corporate.aucklandairport.co.nz/investors/annual-meeting.

Webcast link

The annual meeting will also be broadcast live on the internet via webcast link. To access the webcast link, go to meetings.mpms.mufg.com/aia26 and follow instructions. You will need your shareholder number found on your Proxy Form, for verification purposes.

The webcast will be archived and available on the Auckland Airport website following the event.

For more information about virtual attendance, including how to vote and ask questions, please refer to https://mail.cm.mpms.mufg.com/MUFG/MUFG_VirtualMeetingGuide.pdf Virtual Annual Meeting Online Portal Guide, also attached to this announcement.

ENDS

For more information:

Investors:
Stewart Reynolds
Chief Financial Officer
+64 27 511 9632
stewart.reynolds@aucklandairport.co.nz

Media:
Libby Middlebrook
Head of Corporate Affairs
libby.middlebrook@aucklandairport.co.nz
+64 21 989 908

Notice of Annual Meeting

Notice is hereby given that the 2026 Annual Meeting of the shareholders of Auckland International Airport Limited is to be held at **Eden Park, 44 Walters Rd, Kingsland, Auckland** and online at **www.virtualmeeting.co.nz/aia26** on **Thursday, 22 October 2026** commencing at **10.00 am.**

Thursday, 22 October 2026 commencing at 10.00am

To participate online please go to www.virtualmeeting.co.nz/aia26

Business

A. Chair's Address

B. Chief Executive's Address

C. Financial statements and reports: To receive and consider the financial statements of the Company for the year ended 30 June 2026 together with the directors' and auditor's reports to shareholders.

D. Ordinary Resolutions: To consider, and if thought fit, to pass, the following ordinary resolutions (which require the approval of a simple majority of the votes of those shareholders entitled to vote and voting on the resolution):

1. **Election of Sean Donohue:** That Sean Donohue, who has been nominated by the Board to stand as a director, be elected as a director of the Company (see explanatory note);
2. **Re-election of Julia Hoare:** That Julia Hoare, who retires and is eligible for re-election, be re-elected as director of the Company (see explanatory note); and
3. **Auditor's remuneration:** That the directors be authorised to fix the fees and expenses of the auditor.

E. Other business: To consider any other matters that may lawfully be considered at the meeting.

By order of the Board.

Louise Martin, Company Secretary
15 September 2026

Attending the meeting

Shareholders attending the Annual Meeting will be provided a poll card at registration for voting purposes.

Other participation methods

Auckland International Airport will enable shareholders to attend and participate in the Annual Meeting without being physically present at the meeting, by attending the meeting online.

Online participation

Shareholders can participate in the Annual Meeting virtually using an online platform provided by our share registrar, MUFG Pension & Market Services at: www.virtualmeeting.co.nz/aia26. Shareholders attending the Annual Meeting virtually will be able to vote and ask questions. Please note, if you will be participating online you will require your shareholder number, found on your Proxy Form, for verification purposes.

More information regarding online attendance at the Annual Meeting (including how to vote and ask a question) is available in the virtual meeting guide: https://mail.cm.mpms.mufg.com/MUFG/MUFG_VirtualMeetingGuide.pdf

Explanatory notes

Proxy vote:

A shareholder entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of the shareholder. The proxy need not be a shareholder. The Chair of the meeting is willing to act as proxy for any shareholder who wishes to appoint the Chair for that purpose. If you appoint the Chair and you do not indicate how the Chair should vote, the Chair will vote in favour of the resolutions, unless the Chair is specifically excluded from voting on a particular resolution.

To be effective, the proxy form must be received at the registered office of the Company or by the share registrar of the Company, MUFG Pension & Market Services, Level 30, PwC Tower, 15 Customs Street West, Auckland, New Zealand, by mail to PO Box 91976, Auckland 1142, New Zealand, or by email not later than 48 hours before the start of the meeting in accordance with the instructions on the proxy form.

A corporate shareholder may appoint a person to attend the meeting as its representative in the same manner as it could appoint a proxy.

You may also appoint your proxy online as per the instructions on the proxy form.

Shareholder motions:

The only matters being discussed and voted on at the Meeting are the Resolutions contained in this Notice of Meeting. No motions will be allowed from the floor.

Ordinary Resolution 1. Election of Director

Sean Donohue is standing for election as a director,

The Board unanimously recommends that shareholders vote in favour of the election of Sean Donohue. He is considered by the Board to be an independent director.

A brief biographical note of Sean Donohue is set out below:

Sean Donohue

Term of Office

Appointed as a director 1 February 2026

Board Committees

Infrastructure Development Committee
Safety, Sustainability and Operational Risk Committee

Biography

Sean Donohue was appointed a director of the company in 2026.

Sean was the Chief Executive of Dallas-Fort Worth International Airport (DFW) until 2025 and is currently a non-executive director of Atmos Energy Corporation and Willow Incorporated.

Sean has decades of experience from his 10+ years as Chief Executive of DFW, and senior roles at Virgin Australia and United Airlines, as well as international aviation and tourism bodies.

His depth of experience in global aviation strategy and operations is highly aligned with the direction and aspirations of Auckland Airport. Under Sean's leadership, DFW delivered US$7 billion in infrastructure improvements, strengthening resilience and improving operational performance. Sean also championed DFW's digital transformation, greatly improving the customer experience, and oversaw projects enabling the airport to be carbon net zero by 2030.

In 2025 Sean completed his service as both Co-Chair of the World Economic Forum's Aviation and Aerospace Governors Committee, and as an executive committee member of the World Travel and Tourism Council.

Ordinary Resolution 2. Re-election of Director

Julia Hoare is a director retiring in 2026. Julia Hoare, being eligible for re-election, offers herself for re-election.

The Board unanimously recommends that shareholders vote in favour of the re-election of Julia Hoare. She is considered by the Board to be an independent director.

The Board considers that Ms Hoare's skills, experience and deep understanding of Auckland Airport's business remain particularly valuable as the company continues to execute the largest infrastructure programme in its history. The Board considers continuity of governance oversight during this significant period of delivery to be in the best interests of the company and its shareholders. This is of particular importance given Ms Hoare is the Chair of the Board and will remain the Chair of the Board during her term. Ms Hoare has advised the Board that she does not intend to stand for re-election beyond the completion of this further three-year term.

A brief biographical note of Julia Hoare is set out below:

Julia Hoare

Term of Office

Appointed as a director 22 October 2017

Board Committees

Board Chair

Biography

Julia Hoare was appointed a director of the company in 2017.

Prior to her governance career, Julia had extensive chartered accounting experience in Australia, the United Kingdom and New Zealand and was a partner with PwC New Zealand for 20 years until 2012. Her expertise spans finance, commercial, tax, regulatory, sustainability and climate change.

Through both her professional experience and board roles, Julia is knowledgeable across a diverse range of sectors including transport and logistics, infrastructure, energy, and international FMCG.

Julia is the Chair of Port of Tauranga Limited and a Director of Meridian Energy Limited. Julia is also a member of the Chapter Zero New Zealand Steering Committee.

Ordinary Resolution 3. Auditor's remuneration

Deloitte is automatically reappointed auditor under section 207T of the Companies Act 1993. This resolution authorises the Board to fix the fees and expenses of the auditor as required by section 207S of the Companies Act 1993.

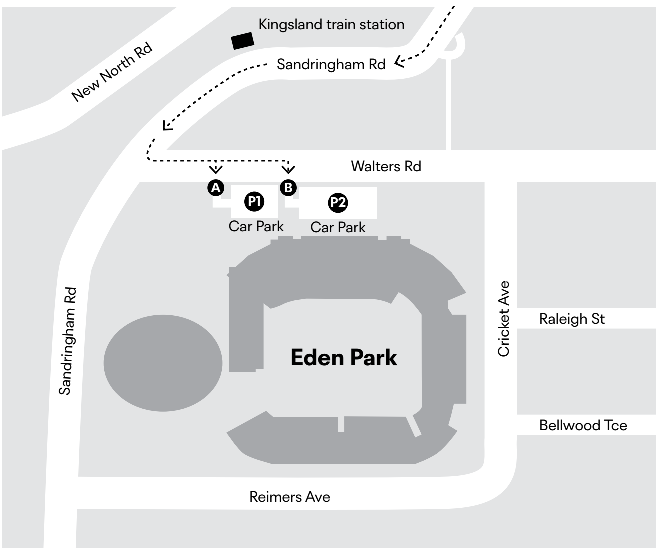
How to get there

Directions to Eden Park from the Southern Motorway:

- Take the Khyber Pass Road exit and continue until you reach Symonds Street (750m).
- Turn left onto Symonds Street (160m) keep right and continue onto New North Road (500m).
- Stay on New North Road (900m) then take a slight left onto Sandringham Road (850m).
- Turn left onto Walters Rd (400m).
- Entry and parking is available in Car Parks P1 and P2 off Walters Rd, please enter via Gate A or B.

The closest train station is Kingsland train station.

Eden Park location



Auckland Airport

LODGE YOUR PROXY

Online:
vote.cm.mpms.mufg.com/AIA

Scan & email:
meetings.nz@cm.mpms.mufg.com

Deliver:
MUFG Pension & Market Services
Level 30, PwC Tower,
15 Customs Street West,
Auckland 1010

Mail:
Use enclosed reply paid envelope or address to:
MUFG Pension
& Market Services
PO Box 91976
Auckland 1142

Vote Online
Scan this QR code

General Enquiries
+64 9 375 5998 | enquiries.nz@cm.mpms.mufg.com

PROXY FORM/ADMISSION CARD
FOR AUCKLAND AIRPORT'S 2026 ANNUAL MEETING

The Annual Meeting of Auckland International Airport Limited (Auckland Airport) will be held at **10:00am on Thursday 22 October 2026** at **Eden Park, 44 Walters Rd, Kingsland, Auckland.** If you are attending the meeting, please bring this form (either displayed on your mobile device or printed), to assist with your registration. If you are not attending the meeting but wish to be represented by proxy, please complete and return this form (in accordance with the lodgement instructions) to Auckland Airport's share registry, MUFG Pension & Market Services, by no later than **10:00am, Tuesday 20 October 2026.** You can also appoint your proxy and vote on the resolutions on the reverse of this form online by going to vote.cm.mpms.mufg.com/AIA or by scanning the QR code above with your smartphone. Shareholders are also able to attend the Annual Meeting online via the Virtual Meeting platform at www.virtualmeeting.co.nz/aia26. If you will be attending online, you will require your Holder Number for verification purposes. If you appoint a proxy, you will still be able to attend the meeting online (however you will not be able to vote).

APPOINTMENT OF PROXY

A shareholder entitled to attend and vote is entitled to appoint a proxy or, in the case of a corporate shareholder, a representative to attend and vote instead of him/her and that proxy or representative need not also be a shareholder. The Chair of the meeting is willing to act as proxy for any shareholder who wishes to appoint him for that purpose. If you appoint the Chair and you do not indicate how the Chair should vote, the Chair will vote in favour of the resolutions.

VOTING OF YOUR HOLDING

Direct your proxy how to vote by making the appropriate election, either online or on this Proxy Form, in respect of each resolution. If you return this form without directing the proxy how to vote on any particular matter, the proxy may vote as he/she thinks fit or abstain from voting, unless specifically excluded from voting on a particular resolution. If you make more than one election in respect of a resolution your vote will be invalid on that resolution. If you expressly appoint the Chair of the meeting or any other Director as your proxy and elect to give them discretion on how to vote on a resolution, you acknowledge that they will exercise your vote in favour of resolutions 1 to 3.

ATTENDING THE MEETING

If you wish to vote in person, you should attend the Meeting. **Please bring this Proxy Form/Admission Card with you to the Meeting** either displayed on your mobile device or printed, to assist with your registration.

A corporation which is a Shareholder may appoint a representative to attend the Meeting on its behalf in the same manner as it could appoint a proxy. A proxy does not need to be a shareholder of the Company.

SIGNING INSTRUCTIONS FOR PROXY FORMS

INDIVIDUAL

This Proxy Form must be signed by the shareholder or his/her/its attorney duly authorised in writing.

JOINT HOLDING

In the case of a joint shareholding, this Proxy Form must be signed by each of the joint shareholders (or their duly authorised attorney).

POWER OF ATTORNEY

This Proxy Form and the power of attorney or other authority, if any, under which it is signed, or a copy of that power or authority certified by a Solicitor, Justice of the Peace or Notary Public must be deposited or mailed to be received at the office of MUFG Pension & Market Services, in any manner as per the instructions below, not later than **10:00am, Tuesday, 20 October 2026.**

CORPORATE SHAREHOLDER

In the case of a corporate shareholder, this Proxy Form must be signed by a director or a duly authorised officer acting under the express or implied authority of the shareholder, or an attorney duly authorised by the shareholder.

Go online to vote.cm.mpms.mufg.com/AIA to appoint your proxy or turn over to complete the Proxy Form

PLEASE TURN OVER

CORPORATE REPRESENTATIVE APPOINTMENT & VOTING INSTRUCTIONS

STEP 1: APPOINT A PROXY TO VOTE ON YOUR BEHALF

I/We being a shareholder(s) of Auckland International Airport Limited hereby appoint:

(FULL NAME) of (E-MAIL ADDRESS)

Or

(FULL NAME) of (E-MAIL ADDRESS)

as my/our proxy to vote for me/us on my/our behalf at the Annual Meeting of Auckland International Airport Limited to be held at 10:00am on Thursday, 22 October 2026 and at any adjournment of that meeting and to vote on any resolutions to amend any of the resolutions, on any resolution so amended, and on any other resolution proposed at the meeting (or any adjournment thereof). Unless otherwise instructed as above, the proxy will vote as he/she thinks fit or abstain from voting on each such resolution. The proxy is appointed only in respect of the above meeting or any adjournment thereof.

STEP 2: ITEMS OF BUSINESS – VOTING INSTRUCTIONS

Complete this part if you have appointed a proxy above and you want to direct the proxy as to how the proxy should vote.

Please note: For each resolution you must tick one box. If you mark the abstain box for an item, you are not voting or you are directing your proxy not to vote on your behalf during a poll and your votes will not be counted computing the required majority, for that item.

ORDINARY BUSINESS

To consider and, if thought fit, pass the following ordinary resolutions:

Tick (✓) in box to vote

	Resolution	FOR	AGAINST	ABSTAIN	DISCRETION
1	**Election of Sean Donohue** That Sean Donohue be elected as a director of the Company.	☐	☐	☐	☐
2	**Re-election of Julia Hoare** That Julia Hoare, who retires and is eligible for re-election, be re-elected as director of the Company.	☐	☐	☐	☐
3	**Auditor** That the directors be authorised to fix the fees and expenses of the auditor.	☐	☐	☐	☐

STEP 3: SHAREHOLDER QUESTIONS

Shareholders present at the Annual Meeting in person or via the virtual meeting platform will have the opportunity to ask questions during the meeting. If you cannot attend but would like to ask a question, you can submit a question online by going to vote.cm.mpms.mufg.com/AIA and completing the online validation process or complete the question section below and return it to MUFG Pension & Market Services. Questions will need to be submitted by **10:00am, Tuesday, 20 October 2026.** The Board will address and answer questions during the meeting. Auckland Airport reserves the right not to address any questions that it is not required to address and, in the Board's opinion, are not reasonable to address in the context of an Annual Meeting.

QUESTION:

STEP 4: SIGNATURE OF SHAREHOLDER(S) THIS SECTION MUST BE COMPLETED

SHAREHOLDER 1	SHAREHOLDER 2	SHAREHOLDER 3
OR DULY AUTHORISED OFFICER OR ATTORNEY	OR DULY AUTHORISED OFFICER OR ATTORNEY	OR DULY AUTHORISED OFFICER OR ATTORNEY

Contact Daytime Telephone ______________________ Date ______________ 2026

ELECTRONIC INVESTOR COMMUNICATIONS

If you received the Notice of Meeting and Proxy Form by mail and wish to receive your future investor communications by email please provide your email address below.

Virtual Meeting Guide

MUFG Corporate Markets
A division of MUFG Pension & Market Services

Check your browser

Make sure your browser will work by going to *whatismybrowser.com*

Supported browsers are:

- Chrome *Version 44 and later*
- Edge *Version 92.0 and later*
- Firefox *Version 40.0.2 and later*
- Safari *MacOS 10.9 and later*

Get ready to vote

You will need one of the following to vote

A

Your CSN/ Holder Number if you are an investor

OR

B

Your proxy number if you are an appointed proxy

If you're an investor, you can find your CSN/Holder Number on most investor communications from us.

If you're a proxy, your proxy number will be sent to your email address one to two days before the meeting.

Level 30, PwC Tower, 15 Customs Street West, Auckland 1010 | 0800 200 220 | meetings.nz@cm.mpms.mufg.com

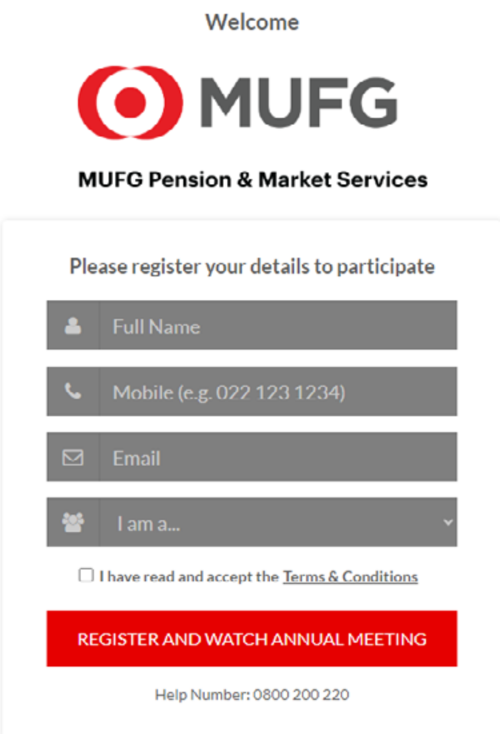
MUFG Corporate Markets
A division of MUFG Pension & Market Services

Register for the meeting

Open your browser and go to *www.virtualmeeting.co.nz*

Choose the meeting you want to watch from the list and click the ***View Meeting*** button. Register using your full name, mobile number, email address, and participant type.

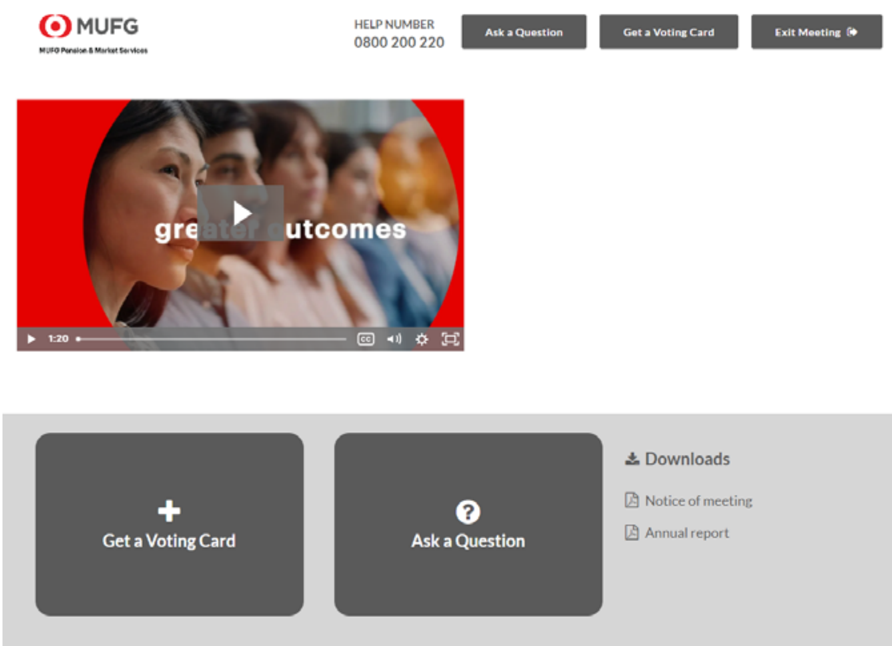
Read and accept the terms and conditions before clicking on the ***Register and Watch Meeting*** button.



Watch the meeting

The webcast will start by itself when the meeting begins

If the webcast doesn’t start, press the play button and check the volume on your device is turned up. The meeting slides will be cycled through while the webcast plays.



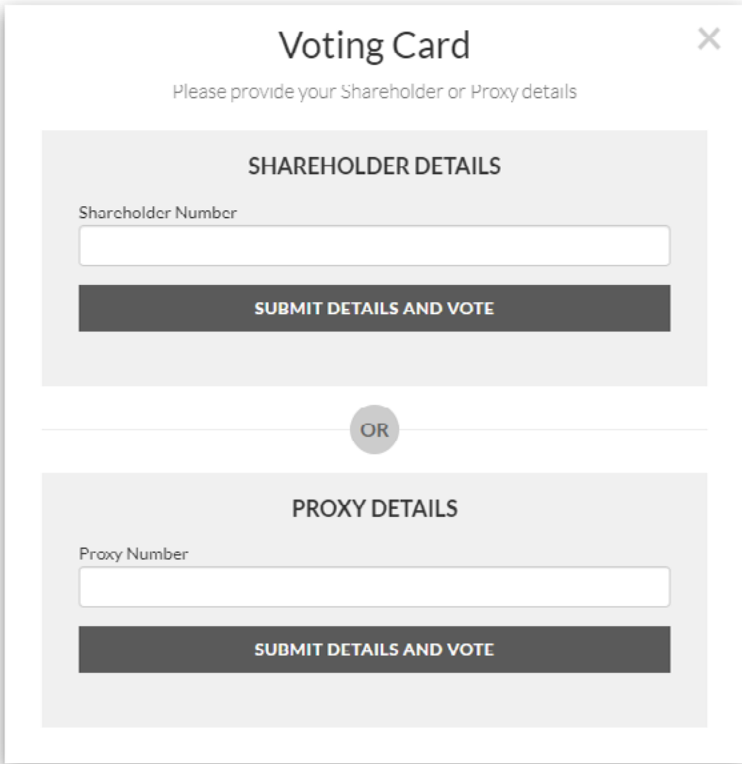
At the bottom are buttons for ***Get a Voting Card***, ***Ask a Question*** and a list of documents available for download.

Get a voting card

Register to vote by clicking on the *Get a Voting Card* button

If you're an investor, you will need to enter your CSN/Holder Number.

If you're an appointed proxy, you will need to enter the proxy number in the ***Proxy Details*** section, then click the ***Submit Details and Vote*** button.



Level 30, PwC Tower, 15 Customs Street West, Auckland 1010 | 0800 200 220 | meetings.nz@cm.mpms.mufg.com

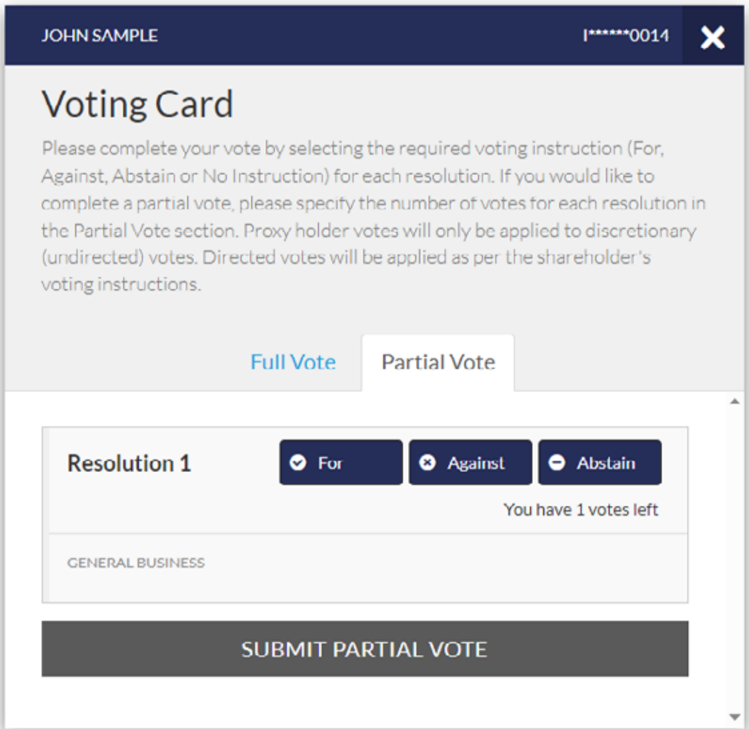
MUFG Corporate Markets
A division of MUFG Pension & Market Services

Enter your vote

Once you have your voting card, tell us how you want to vote

You may need to use the scroll bar on the right side of the voting card to see all resolutions.

Choose either ***Full Vote*** or ***Partial Vote*** using the tabs. Click on either the ***For***, ***Against***, or ***Abstain*** voting buttons. For a ***Partial Vote***, enter a number of votes—the total number of votes you have are shown.



Submit your vote

Make sure you submit your vote before the countdown timer ends

Once you have finished voting, scroll down to the bottom of the box and click on the ***Submit Vote*** or ***Submit Partial Vote*** button.

You can close your voting card without submitting your vote while voting is open. Any votes you have already made are saved. The voting card will be under the webcast with a ***Not yet submitted*** message below.

You can edit your votes while voting is open by clicking on ***Edit Card***. This will re-open the voting card with any previous votes made.

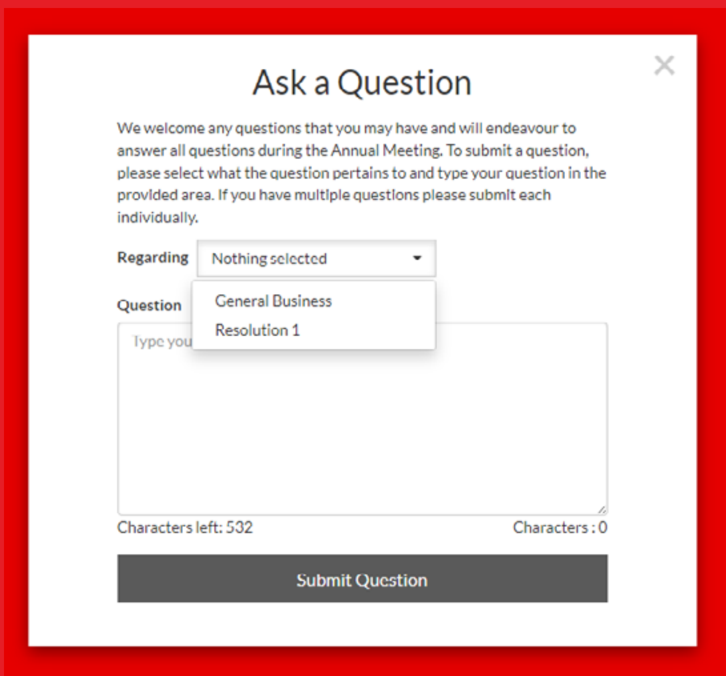
At the end of the meeting, a red bar with a five-minute countdown timer will appear at the top of the website advising the remaining time to submit your voting cards. Once voting has been closed, your vote can't be changed.

Ask a question

Only investors, proxies and corporate representatives can ask questions

If you have not registered a voting card, you will be asked to enter your CSN/Holder Number or proxy number before you can ask a question.

Click on the ***Ask a Question*** button either at the top or bottom of the page.

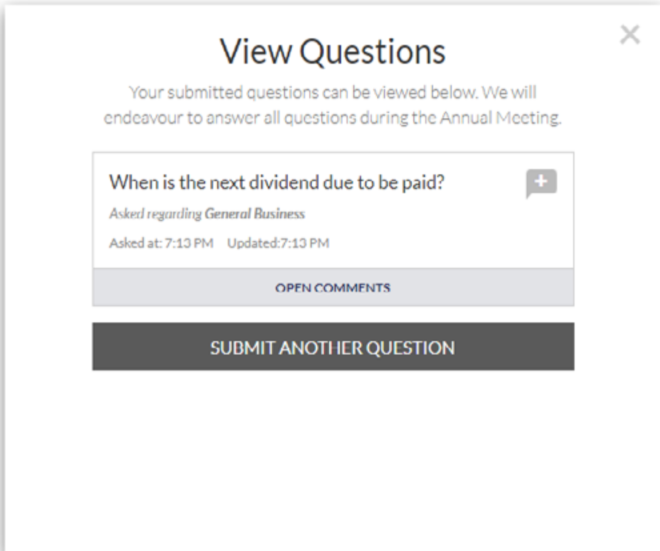


Submit a question/reply

Select the category or resolution for your question

Type your question in the ***Question*** box, and click on the ***Submit Question*** button.

After submitting, click the ***View Questions*** button to see your questions (only visible to you).



If your question has been answered and you want to reply, submit another question.

Level 30, PwC Tower, 15 Customs Street West, Auckland 1010 | 0800 200 220 | meetings.nz@cm.mpms.mufg.com

MUFG Corporate Markets
A division of MUFG Pension & Market Services