

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	Alliance Aviation Services Limited
ABN	96 153 361 525

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	James JACKSON
Date of last notice	31 August 2026

Part 1 - Change of director's relevant interests in securities

Direct or indirect interest	Direct and Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Federal Pacific Holdings Pty Ltd of which Mr James Jackson is a director. Mistover Pty Ltd of which Mr James Jackson is a director.
Date of change	18 September 2026
No. of securities held prior to change	Indirect interest in 120,000 ordinary shares held by Federal Pacific Holdings Pty Ltd. Indirect interest in 48,500 ordinary shares held by Mistover Pty Ltd. Direct interest in 4,050 ordinary shares.
Class	Ordinary
Number acquired	22,154
Number disposed	Nil
Value/Consideration	\$15,507
No. of securities held after change	Indirect interest in 137,858 ordinary shares held by Federal Pacific Holdings Pty Ltd. Indirect interest in 52,072 ordinary shares held by Mistover Pty Ltd. Direct interest in 4,774 ordinary shares.

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Nature of change	Securities acquired under the retail component of the Group's accelerated non-renounceable entitlement offer, announced on 26 August 2026.
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Part 2 – Change of director's interests in contracts

Detail of contract	
Nature of interest	
Name of registered holder (if issued securities)	
Date of change	
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	
Interest acquired	
Interest disposed	
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	
If prior written clearance was provided, on what date was this provided?	

⁺ See chapter 19 for defined terms.